

FINANCIAL TIMES

Eurobond market

Doubts about Russian creditworthiness

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The smart car

Is it smart to make a new car in a new way?

Technology, Page 12



Tajikistan

Flashpoints abound despite peace deal

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Today's surveys

Swedish Finance Argentina

Separate Sections

World Business Newspaper: <http://www.FT.com>

TUESDAY JULY 1 1997

Regulator is set to crack down on French banks

France's banking regulator is considering sanctions against financial institutions which underperformed competitors and grant loss-making loans. The Banking Commission is discussing a range of measures - which extend to withdrawing an institution's banking licence - because of growing evidence that cut-throat competition is intensifying. Page 16

US consumer spending up: Spending by US consumers increased by 0.5 per cent in May, providing further evidence that the economy remains on a moderate growth path. Personal incomes also grew by a seasonally-adjusted 0.3 per cent in May. Page 7

Andersen's Grafton is stop-gap chief: The board of Andersen Worldwide has appointed Robert Grafton as temporary new chief executive, in an attempt to buy time to heal internal divisions. The board has twice failed to win the backing of the organisation's 2,700 partners for its choice for the job. Page 17

Grilled oysters: The Oyster Bar at New York's Grand Central Terminal has been gutted by fire. The restaurant, which predates the opening of the terminal in 1913, was well known to New Yorkers and visitors for its fine food and bustling atmosphere.

Japan closes development bank: The Japanese government said it would close Japan Development Bank, the quasi-government institution which makes long-term private sector loans at low rates. Finance minister Hiroshi Mitsuoka's decision is seen as a blow for the powerful Finance Ministry, which oversees the bank. Page 6

BA staff back strike action: British Airways ground staff have voted to back strike action and its cabin crew have called for a rolling programme of 72-hour periods of disruption. Talks are to be held over the next few days in a last-ditch effort to prevent industrial action. Page 16. Editorial Comment, Page 15

Boost for Eurotunnel plan: The prospect of Eurotunnel winning shareholder approval for its financial restructuring has improved after an investor hitherto opposed to the deal agreed to vote in favour. Ms Sophie L'Hélias of Franklin Global Investor Services said her principal client was now instructing her to vote in favour. Page 17

\$5.8bn loss for France Telecom: France Telecom, the state-owned operator which may be partly privatised this year, made a net loss of about FF33.9bn (\$5.8bn) in 1996. Page 17

New Cyprus talks: Leaders of Greek and Turkish Cypriots are to meet for the first time in three years for talks which the UN hopes will make headway on resolving the division of the island.

Sumitomo to co-operate with Franklin: Sumitomo Life Insurance, Japan's third-largest life insurer, has agreed to co-operate on international equity investment with the Franklin/Templeton Group, one of the largest US fund managers. It highlights growing pressure on Japan's life insurers to provide higher returns amid intensifying competition in the fund management market. Page 17

Japanese racketeering scandal grows: Shares in three of Japan's largest securities houses, Daiwa, Nikko and Yamaichi, tumbled yesterday after a lawyer implicated the companies had had improper dealings with corporate racketeers. Page 16

\$5.8bn loss for France Telecom: France Telecom, the state-owned operator which may be partly privatised this year, made a net loss of about FF33.9bn (\$5.8bn) in 1996. Page 17

Clinton rejects tax-cutting bills: US President Bill Clinton has rejected tax-cutting bills passed last week by the Republican-controlled congress as inadequate. He produced new compromise proposals aimed at achieving an agreement to balance the federal budget within five years. Page 16

Windsor Castle rooms to reopen: Windsor Castle's two major rooms, closed to the public since the 1992 fire, will reopen at Christmas. When restoration work comes to an end the public may be allowed into other areas of the castle for the first time.

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STOCK MARKET INDICES	
New York Composite	+26.92
Dow Jones Ind. Av.	+1,440.72
NASDAQ Composite	+2.57
Europe and Far East	
FTSE 100	+32.79
DAX	+1.54
Nikkei 225	+104.28

US LUNCHTIME RATES	
3-month T-bill	5.17%
Long Bond	6.72%
Yield	6.81%

OTHER RATES	
3-month T-bill	5.17%
10-year T-bill	6.72%
10-year Bond	6.81%
10-year Swap	6.81%

NORTH SEA OIL (August)	
Brent Dated	\$18.205
Oil	\$17.86

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Prince Charles pledges support for Hong Kong as territory returns to China

Handshake seals end of empire

By Peter Montagnon, John Ridding and George Parker in Hong Kong

A brief handshake between Prince Charles and President Jiang Zemin of China last night sealed the end of Britain's Asian empire as Hong Kong returned to Chinese sovereignty.

In a solemn and emotional ceremony, British and Chinese leaders watched silently as the Union flag was lowered. Applause burst out as China's five-star red flag was hoisted.

The ceremonies followed a summit meeting in which Britain and China moved to cement a closer relationship. Mr Tony Blair, the British prime minister, has accepted an invitation to visit Beijing. This signals that in spite of disputes surrounding the handover, the two nations are determined to make a fresh start and share an interest in the prosperity of Hong Kong, the world's seventh largest trading economy.

Their summit was the climax of several meetings which preceded the handover. It came as the first armed troops from the People's Liberation Army crossed into Hong Kong in a swift assertion of China's resumption of sovereignty.

Hong Kong's return has been presented as a landmark by China's leaders, who view the handover as a symbol of its economic and political ascent and a step towards reunification with Taiwan. But Mr Jiang also sought to reassure Hong Kong that China would respect its promise to maintain the territory's capitalist system and freedoms.

Chinese government will unswervingly implement the basic policies of 'one country, two systems', he said, referring to its formula which underpins the transfer of sovereignty.

Britain had supplied the scaffolding for the territory's ascent to prosperity. He urged all sides not to dwell on history. "Sometimes we should remember the past the better to forget it." No-one could condone the opium trade which led to Britain's acquisition of Hong Kong, he said, nor the events of the present century which had seen huge upheavals in China.

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An honour guard folds the Union flag after lowering it during the British farewell ceremony shortly before the handover

Mr Wolfgang Schäuble, leader of the CDU/CSU parliamentary party, who accused the Bavarian premier of stirring up popular fears about the euro.

The chancellor also refused to be drawn on how Germany will meet the 3 per cent public deficit target. Many observers predict it will be missed this year, and even in the administration's own forecasts.

But while underscoring the importance of the euro's being

applauded as midnight struck. Pro-democracy groups in Hong Kong staged rallies criticising the deployment of PLA troops and the replacement of the territory's elected legislature. Thousands gathered to hear Mr Martin Lee, leader of the Democratic party, as he

vowed to fight for civil liberties. Supporters of Ms Emily Lau, the pro-democracy legislator, wrapped a giant yellow banner around the Legislative Council building. The radical April 5 group wielded placards denouncing Mr Li Peng, the Chinese premier. But the mood

was generally calm.

No Chinese officials attended the ceremony where Mr Patten made his final address. Mr Blair and Mr Robin Cook, the British foreign secretary, boycotted the swearing-in of the

Continued on Page 16

Kohl certain Germany will meet Emu target

By Frederick Stüdemann in Berlin

Germany's chancellor Helmut Kohl stood firm yesterday against rising domestic criticism of the Bonn government's approach to the single European currency and restated his view that monetary union would take place on time and under the conditions laid down in the Maastricht treaty.

Speaking after a meeting of his ruling Christian Democratic Union (CDU), Mr Kohl said Germany would meet the condition of a public deficit of 3 per cent of gross domestic product this year, so as to

quality for Emu in 1999.

"The entry criterion of 3 per cent will not be westered down," he said.

The chancellor added that the German government would remain on its "clear course" towards monetary union, and that he personally had not the "slightest doubt that the euro will come".

The latest internal German wrangling over the euro involves Mr Edmund Stoiber, the prime minister of Bavaria and a senior member of the Christian Social Union, the CDU's sister party. Mr Stoiber has sought to present himself as the guardian of a hard D-Mark and called for a "controlled postponement" of Emu if the Maastricht criteria are not strictly fulfilled.

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The chancellor also refused to be drawn on how Germany will meet the 3 per cent public deficit target. Many observers predict it will be missed this year, and even in the administration's own forecasts.

But while underscoring the importance of the euro's being

importance of a stability pact for Germans, who recalled how the hyperinflation of the 1920s wiped out confidence in the financial system and contributed to Hitler's rise.

The introduction of the D-Mark in 1948 predated the foundation of the federal republic, the establishment of its highest authority, the constitutional court.

But while underscoring the importance of the euro's being

Moves to beat Emu currency speculators, Page 9

British Airways in talks to head off staff strikes

By Robert Taylor, Michael Skopink and Jimmy Burns in London

Last-ditch talks will be held over the next few days in an effort to prevent the outbreak of industrial conflict at British Airways after more than 2,000 cabin staff last night voted for a programme of 72-hour strikes.

The airline's ground staff also voted yesterday to back their union's call for strike action, and they they will decide today what form it should take.

The moves came as Mr Boh Ayling, BA's chief executive, said he had received a letter from Mr Bill Morris, general secretary of the TGWU union, calling for negotiations over the ground staff dispute. "It is a welcome sign," he said.

But Mr Ayling also made clear that BA still intended to sell its catering operations to another company while protecting the conditions of employment of existing staff. He also said that, while he wanted to develop a "new relationship" with BA's cabin crew who belong to the TGWU, an agreement on pay and conditions had already been reached with cabin crew at the airline who belong to another union.

The first moves to try to resolve the dispute came yesterday after the TGWU announced that its ground staff members, who include baggage handlers and ticket desk staff, had voted by a two

ground staff had withstood "ferocious pressure and intimidation".

The airline has threatened to dismiss strikers, sue them for damages and stop their pay. It has also prepared wide-ranging contingency plans to break any strikes by cabin crew and ground staff by training replacement staff and managers.

Cabin crew voted for action by a similar two-to-one margin in a ballot result announced last night. This was followed by last night's vote for a series of 72-hour stoppages to begin next week. Only eight of those attending the mass meeting at a hotel near Heathrow voted against the strike call.

Both groups must give seven days' notice of any disruption to BA under the law. The final decision on whether to go ahead with strikes rests with Mr Morris, who will have to decide whether to accept recommendations for disruption. Privately he wants to see a deal, but he believes BA's tactics have hardened attitudes among staff.

Mr Ayling said he was "disappointed" at the ballot result. But Mr George Ryde, the union's national officer for civil air transport, said it was a "confident vote" for industrial action. He added that

BA anti-strike strategy, Page 10

Editorial Comment, Page 15

to one majority in a secret ballot to back industrial action in protest at the selling of the catering operations.

While 4,150 (62.5 per cent) backed the union call for disruption, 2,486 voted against (37.5 per cent). There was a 69 per cent turnout.

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NEWS: EUROPE

Russian reformer facing setback

Communist strongly placed to win election as governor of Nemtsov's home region

By Chrystia Freeland in Moscow

Mr Boris Nemtsov, most popular of Russia's young team of market reformers, faces an embarrassing Communist upset in his home region of Nizhny Novgorod, after the first round of voting for a new governor over the weekend.

The strong Communist showing has also brought him personal discomfort because his wife supported one of the losing candidates, prompting claims she had helped to split the anti-Communist vote.

Preliminary results from Sunday's ballot show Mr

Gennady Khodyrev, the region's former Communist first secretary, with 38 per cent of the vote, only slightly behind the city's centrist mayor, Mr Ivan Sklyarov, with 41 per cent. Three other candidates polled less than 9 per cent. Because neither of the leading contenders won a clear majority, the winner will be determined by a run-off later this month.

A Communist victory in Nizhny Novgorod, often described as the laboratory of Russian market reforms, would give the leftwing opposition a perfect opportunity to criticise the entire government's economic pro-

gramme and to undermine its most highly rated new minister.

"People are seeing that everything was not as wonderful in Nizhny Novgorod as everyone said and that the young reformers make mistakes," said Mr Khodyrev on television over the weekend.

The electoral race has already drawn the attention of Moscow's heavyweights. In a rare show of unity with the Communists, the ultra-nationalist Mr Vladimir Zhirinovskiy backed the Communist challenger. Both Mr Zhirinovskiy and Mr Gennady Zyuganov, the Communist leader, campaigned per-

sonally in Nizhny Novgorod. However, Mr Nemtsov, who dominated regional politics when he was governor and took pains to weaken potential rivals, took a strikingly passive position in the contest. He did not openly endorse any of the democratic candidates, nor did he return home to campaign against the Communists.

Aides defended their boss's behaviour as a liberal departure from the Soviet tradition of dictating to the provinces from Moscow. Other prominent commentators have been less tolerant, including Mr Yevgeny Kisilev, Russia's most influential television news anchor-

man and an open supporter of the reform team. This week he publicly scolded Mr Nemtsov for making a political miscalculation and urged him to become actively involved in Nizhny Novgorod ahead of the second round of voting.

Other analysts agree. "I fear that Khodyrev will win and his victory will be a celebration of national importance for all the opposition," said Mr Sergei Markov, a Moscow professor of political science. "It would seriously hurt Nemtsov's image as a reformer. I fear he has made a big political mistake."

One reason for the strong Communist performance is

the failure of Mr Sklyarov to win the heartfelt support of Mr Nemtsov's team of young market enthusiasts.

"Unfortunately, we did not have a passionate, clearly democratic candidate here," said Mr Igor Maskaev, a deputy governor of Nizhny Novgorod and longtime Nemtsov ally. Mr Maskaev did not actively campaign for Mr Sklyarov in the first round but says he will back him in the run-off and urge his colleagues to do likewise.

Ms Tatyana Dyachenko, younger daughter of President Boris Yeltsin, was yesterday officially appointed an adviser to the president on his public image.

EUROPEAN NEWS DIGEST

French jobless total leaps up

France's jobless total rose sharply in May, increasing pressure on the new Socialist-led government to secure fast results in its battle to bring down unemployment. The number of people out of work in the month rose by 32,400, or 1.1 per cent, to 3.11m, according to seasonally adjusted figures from the labour ministry yesterday.

The increase, which surprised economists, was particularly badly timed for the government, coming just two days after the confirmation of controversial plans by the motor manufacturer Renault, which is partly state-owned, to close a Belgian car assembly plant employing 3,100 people. It brought immediate calls for rapid action from union leaders. Mr Marc Blondel, head of the Force Ouvrière union, said: "The priority must no longer be the reduction of deficits."

David Owen, Paris

Lamfalussy's parting shot

Mr Alexandre Lamfalussy, outgoing president of the European Monetary Institute, foreman of the planned European central bank, warned yesterday that new investment and jobs could be created only if governments took strong action to curb budgets and tackle structural problems. Monetary policy alone could not do this, he said at a ceremony to mark his retirement. He is succeeded today by Mr Wim Duisenberg, former head of the Dutch central bank.

Mr Lamfalussy noted that general government debt in the EU rose from 56 per cent of gross domestic product at the end of 1991 to above 73 per cent at the end of 1996. This did not create the necessary confidence for consumers and investors.

Calling current levels of unemployment in most EU countries "ethically unacceptable", he said governments had to reduce labour market rigidities and cut non-wage labour costs. Fiscal policies should foster a climate of confidence by implementing "a credible package of reforms", while the right fiscal, financial and regulatory environment had to be put in place for business and job creation.

Andrew Fisher, Frankfurt

Schneider accuses the banks

Mr Jürgen Schneider (left), the former property tycoon, yesterday called on some of Germany's biggest banks to accept responsibility for their part in the collapse of his business empire three years ago. In front of a packed Frankfurt court on the opening day of his trial for credit fraud and fraudulent bankruptcy, he insisted that the banks were fully aware of the risks involved in funding his group's rapid expansion. His property business - which built luxury hotels, shopping centres and offices across the newly reunified Germany in the early 1990s - collapsed in April 1994, leaving debts of more than DM5bn (\$2.9bn). German prosecutors allege that Mr Schneider falsified documents and exaggerated expected rental incomes to dupe banks into making bigger loans.

Looking relaxed and without the trademark toupee he wore when his property business was at its peak, Mr Schneider, now 63, admitted he was not as "innocent as a lamb". But he said the banks were also to blame. "They decided to criminalise me in a spectacular fashion in order to push all the guilt on to me alone," he said in a 50-minute speech.

Mr Schneider fled Germany with his wife just before his company collapsed. He was discovered in Florida before returning last year.

Graham Bowley, Frankfurt

Head of Veba unit suspended

The chairman of Veba Immobilien, property arm of Veba, the large Düsseldorf-based industrial conglomerate, was suspended yesterday by the subsidiary's supervisory board. Mr Ulrich Lilienthal is in custody pending investigation by the public prosecutor in Bochum, where Veba Immobilien is based, of allegations that he killed his company for building work on his private house and garden. Veba said his arrest was part of "on-going" investigations into the subsidiary.

Veba Immobilien is one of Germany's largest property companies, managing about 137,000 housing units and 550 commercial properties mainly in the state of North Rhine-Westphalia. It has about 1,000 employees and had sales last year of DM1.06bn (\$613m). Earlier this year, it was given responsibility for managing the housing stock of the public housing company, Deutschbau. The German government sold Deutschbau to a consortium owned by Veba and Deutsche Bank for more than DM2bn as part of its privatisation programme.

Ralph Adkins, Bonn

Russian oil stakes on sale

The Russian government began selling shareholdings in six oil companies yesterday in an attempt to revive its controversial privatisation programme and raise revenue. The first two stakes were a 21 per cent share of Komitek, a northern Russian oil producer, and 38 per cent of the Eastern Siberian Oil Company, which holds licences to develop some potentially lucrative oilfields.

Bidders have until September 12 to submit bids. The results will be known by October 10. Foreign investors have the right to participate but domestic groups are the most likely winners.

John Thornhill, Moscow

ECONOMIC WATCH

Italian GDP down 0.4%

Italy's gross domestic product fell by 0.4 per cent to the first quarter compared with a year earlier and by 0.2 per cent from the previous quarter, according to Istat, the official statistics institute. It was the second successive quarter registering negative growth, thus technically placing the economy in recession. However, Mr Carlo Azeglio Ciampi, the Treasury minister, said yesterday preliminary data for the second quarter pointed to a recovery. The government is still hoping to end the year with 1.2 per cent growth. The decline was accompanied by a drop of 2.9 per cent in imports and 4 per cent in exports. There was a slight increase in family consumption, with durable goods up 5 per cent, giving an annualised 1.5 per cent rise. This was largely attributed to a government scheme to encourage car-buying, which has proved far more popular than expected. Overall industrial output during the first quarter fell 1.5 per cent.

The Danish economy grew by 2.4 per cent in the first quarter compared with the same quarter Growth for 1996 was revised up to 2.7 per cent from 2.4 per cent.

Luxembourg back in the EU's hot seat

The tiny state is taking over the Union's helm, a role for which it has special talents, write Lionel Barber and Gordon Cramb

Luxembourg, the mighty microstate sandwiched between France and Germany, takes over the presidency of the European Union today. Mr Jean-Claude Juncker, its prime minister, is already predicting a "high-voltage" period in the chair.

Two themes will dominate the next six months: monetary union and enlargement to central and eastern Europe. Yet the outlook for Emu is uncertain, and the battle over the terms and the timetable of enlargement is just about to begin.

In a fortnight, the European Commission will publish its opinions on applications to join the Union from 10 central and eastern European countries. At the same time, it will unveil proposals to reform the common agricultural policy and regional aid as well as a new seven-year budget package when the current arrangements expire in 1999.

These proposals - known

as Agenda 2000 - will be highly contentious. Big net beneficiaries, such as Greece, Ireland, Portugal and Spain, will fight to keep every Euro, despite pressure to redirect funds towards future new members.

Meanwhile, the Commission's clear signal that it intends to recommend some - but not all - eastern applicants for membership is bound to cause tensions among their sponsors in the present Union.

The Luxembourgers are able to call on an experienced team. Many cut their teeth on the 1992 Maastricht treaty negotiations. Mr Juncker drafted the treaty's conditions and timetable for the introduction of the single currency in 1999. Mr Jacques Poos, foreign minister, was around in 1985 when the Union had only 10 members.

One further advantage for the incoming presidency is that the long-running inter-governmental conference is over. The outgoing Dutch presidency met the self-appointed deadline for wrapping up the IGC two weeks ago in Amsterdam.

The new treaty has attracted criticism for being insubstantial, and EU leaders ducked a decision on how to reform the voting weights between big and small countries which they had previously said was necessary to pave the way for a union of 25 or more countries in the next century.

However, the new treaty of Amsterdam incorporates the Schengen agreement on freedom of movement, and provides new opportunities for closer co-operation on internal security.

Moreover, Mr Hans van Mierlo, Dutch foreign minister, assured candidate countries that the inconclusive deal had been "scandalously exaggerated" in terms of its impact on enlargement. "We have plenty of time to resolve it. We have years," he said.

Brussels diplomats argue that the more important result in Amsterdam was that EU leaders, notably Chancellor Helmut Kohl, judged it was more important to sacrifice elusive dreams of a political union in favour of securing Emu as the building block for future enlargement.

One unforeseen complication is a renewed bout of tensions in the Franco-German alliance. These stem partly from the unexpected victory by the French left in parliamentary elections which has

pushed an unprepared Socialist party into cohabitation with President Jacques Chirac on a platform which is pro-growth, anti-austerity, and, therefore, antagonistic about meeting the Maastricht conditions for Emu.

At the same time, Mr Kohl, visibly weaker politically than six months ago, is boxed in on Emu. Opponents on the left and right are insisting on a strict interpretation of the Maastricht treaty which says countries' budget deficit should be no more than 3 per cent of gross domestic product, and Bonn is struggling to meet the target. The French government, meanwhile, has signalled it would not meet this precise target in 1997, but intended to do so in 1998.

If there is anyone who can bridge the gap between Paris

and Bonn, it is Mr Juncker. He played the role of broker in Dublin six months ago when the two sides agreed on a stability and growth pact to enforce budgetary discipline in the future euro zone.

Under French pressure, new legislation committing the Union to promote employment and growth was added to the stability pact in Amsterdam. The Luxembourgers expect the next French cavalry charge against German-style monetary and fiscal discipline in the autumn when EU leaders are scheduled to hold a summit devoted to employment.

By that time, most countries should have their budgets for 1998 in place and the growth and deficit performance for 1997 should indicate which countries have qualified for Emu, with or without fudging the criteria. Mr Juncker is braced for a turbulent autumn.

Commission tries to prod EU member states into action

Lift for cross-border banking

By Emmet Tucker in Brussels

The European Commission said yesterday that member states should not prevent banks from other EU countries offering retail services unless they could show that the restriction was "non-discriminatory, objectively necessary and proportionate to the defined objective".

The attempt to boost cross-border retail banking, one of the single market's least successful sectors, comes in the form of a communication, interpreting and clarifying the existing law. Until now, banks have been slow to exploit the freedoms granted

to them because of widespread uncertainty over what the law says.

In particular, the communication attempts to clear up what is meant by the concept of "general good", a term currently used some member states to justify various obstacles to cross-border banking.

For example, France and Belgium insist that mortgage contracts have to allow for early repayment - an obligation that deters banks from other EU countries where early repayment is not necessarily an option.

Similarly, France insists that all banking contracts be

drawn up in French and the Dutch government bans door-to-door selling of banking services.

The Commission hopes the guidelines will increase the diversity of banking services on offer by encouraging banks to reach out to consumers in other member states. It also hopes that by liberally interpreting the content of the so-called second banking directive it will also assist the smooth development of internet banking across the Union.

Mr Mario Monti, the single market commissioner, said the clarifications would give "fresh momentum to the

freedom to provide banking services" and said they would make it much easier for electronic services to get off the ground.

However, the Commission is not the final arbiter on the law and its guidelines could be challenged in the European Court by any member state.

The communication also clarifies the notification procedure for banks aiming to offer cross-border services. In essence, internet banking services will not have to be notified to all supervisory authorities but will be subject to the rules of the home country from which the bank operates.

The second banking directive came into force four years ago. Since then, the number of branches opened by EU banks and credit institutions in other member states has risen by 50 per cent. However, retail banking in particular has been hampered by uncertainty about the law.

Gibraltar and Spain see HK in opposite lights

The interested observers of Spain and Gibraltar yesterday drew diametrically opposed lessons from the British handover of Hong Kong.

Mr Joseph Garcia, youth leader of the small Gibraltar Liberal party, said: "I'm sick of being asked about this. There was a 99-year lease in Hong Kong and there isn't one here."

Ms Ana Asquez, a curator of the Gibraltar Museum, said: "We are talking about two entirely different subjects." Her museum exhibits prints of Spanish attacks on the Rock 200 years ago, dozens of British regimental badges and a chert holder used by Nelson.

Shoppers on Gibraltar's Main Street yesterday brushed aside questions

its efforts to set up a viable offshore finance centre and they vindicated the efforts of Mr Peter Caruana, the chief minister, to cleanse the Rock of smuggling and money-laundering activities.

Mr Caruana, who was elected to office last year, will be seeking key constitutional changes in talks in London this month. His draft plan is to have the Home Office assume responsibility for the Rock in place of the Foreign Office, and to have Gibraltar assume Channel Island status.

For Spain this is simply not acceptable. "We won't be flexible about anything, and I stress anything," the Madrid diplomat said, "unless the issue of sovereignty is put on the table. Gibraltar cannot survive economically if it ignores Spain, and to suggest otherwise is deny reality."

Even if Madrid were amenable to Mr Caruana's plans, Gibraltar's image presents a problem. "You need centuries of nothing happening, like Jersey, a distillation of Home Counties culture, for an off-shore centre to take off," said Mr Ian Angus, chief executive of the Rock of the accounting firm Coopers & Lybrand. "Gibraltar has long had a raffish reputation and, although it is undeserved now, you can't just shrug it off."

The vexed questions of sovereignty and constitutional change - under the 1713 Treaty of Utrecht, Spain has first refusal should Gibraltar cease to be a colony - irritate some of the calmer voices on the Rock, who see that its future must inevitably be linked to some sort of accommodation with Madrid.

Spain can and does impose severe restrictions on its frontier with the Rock and Gibraltar airport, which is built on the narrow isthmus connecting the colony to mainland Spain. This isthmus is particularly contentious because it is no-man's land under the terms of the treaty.

"Our priority is not constitutional development. It is a dialogue with Spain," said Mr Solomon Seruya, a senior Rock businessman and a member of Gibraltar's government in the 1980s. "Spain must respect the human rights here and together we must work out an agreement on the airport. That would be a breakthrough for confidence-building."

Tom Burns reports from the Rock on conclusions drawn from yesterday's handover

from Spanish television cameras. "Drugs here?" exploded one elderly resident in the accented Spanish of southern Spain. "Look at your own patio."

However, while Gibraltar may be braggarting off events in China, Spain is not. "Two interesting precedents have been set," said a senior Madrid diplomat late last week. "Britain has handed to China a colony (Hong Kong Island) that it held in perpetuity, and it has done so without consulting the population."

But the Madrid government is aggrieved that Britain appears to be encouraging closer links with Gibraltar and self-determination for its population of 20,000 even as it runs down the flag on Hong Kong.

Gibraltar recently gained the right from the UK Department of Trade and Industry to issue its own insurance "passports". This is likely to be followed with the prerogative to issue banking "passports". These will allow financial institutions, supervised by the authorities in Gibraltar, to open branches anywhere in the European Union.

For Gibraltar such developments are milestones in

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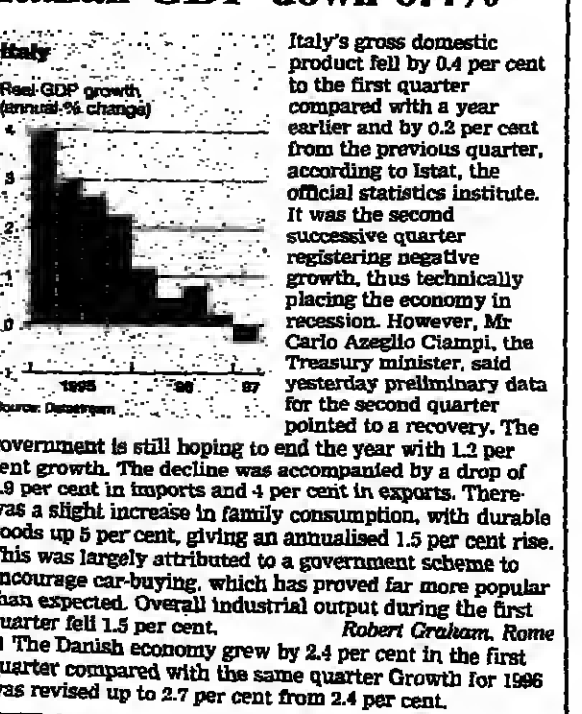
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New Turkish freedom-lovi

State premier challenges Bonn's wavering on strict interpretation of Maastricht treaty's target for budget deficits

Bavarian dissent fuels Germany's decimal debate



Preparing for Emu

In medieval Europe scholars devoted much time to discussing how many angels would fit on the head of a pin. In modern Germany, politicians are engaged in a debate of similar intensity. This one, however, is about whether Germany and other countries can join Europe's economic and monetary union if their public deficits exceed the Maastricht treaty limit of 3 per cent of gross domestic product.

At first sight abstruse, the "decimal point" discussion over how many tenths of a per cent above 3 per cent might be permissible for Emu has become increasingly significant over the past month.

Involving political ambitions, personal rivalries and issues of principle, the debate threatens to become a focal point for dissent over Emu and is already imposing strains on the three-party coalition led by the Chancellor, Mr Helmut Kohl. It is at the centre of a power struggle in the Christian Social Union of Bavaria, between Mr Edmund Stoiber, the state's CSU premier, and Mr Theo Waigel, the Bonn finance minister and the CSU leader.

The immediate cause of the controversy has been the sharp deterioration in Germany's public finances this year which has cast serious doubt on whether the country can meet the 3 per cent criterion in 1997, the critical year for deciding which countries launch the euro. Chancellor Kohl has been raising the stakes. Several times last month he linked his political reputation to the start of Emu as planned on January 1 1999 and gave the impression that, for him, the project was a political rather than an economic priority. Adding to German concerns has been the unexpected leftwing election victory in France and the admission by the new government there that it will not bring its deficit down to 3 per cent this year.

However, the emergence over the past month of Mr Stoiber as the unbending champion of a strict interpretation of the Maastricht criteria for Emu has given the debate a sharper edge. As a senior member of a party in the Bonn coalition, he cannot be dismissed lightly. As premier of one of Germany's bigger states, which he governs with an absolute majority, he is not beholden to Mr Kohl.

It was towards the end of April, as doubts were growing about Germany's ability to fulfil the Maastricht criteria, that Mr Kohl signalled his determination to resist

any move to delay the introduction of the euro beyond the planned date.

In a succession of speeches, he has since painted a grim picture of the risks involved in a failure of the project.

Giving up Emu would be a "capitulation", the chancellor told the Bundestag, the lower house of parliament, last Friday. There would be "negative consequences for exports, investments, jobs in Germany, as well as for further European integration". Although Mr Kohl insisted that the punctual introduction of the euro would be with the "full observance" of the Maastricht criteria, he did not specify what this entailed.

This vagueness, although in accord with the letter of the Maastricht treaty, makes Mr Stoiber suspicious. The Bavarian leader spelled out his position in a series of interviews last month. "The euro will only be accepted in Germany if people have the assurance that this European currency will be as strong as the D-Mark. That is why the CSU insists that the deficit criteria for Germany is 3.0 per cent and not 3.2 or 3.3 per cent," he said early in June.

He has dallied with the prospect of Emu postponement. "Our position has always been: stability priority over the timetable. That means in consequence that a delay takes precedence over a weakening of the criteria." He has hinted that Bavaria would call on the constitutional court to block German participation in Emu if it became a member without meeting the Maastricht conditions.

Critics of Mr Stoiber argue that his stance owes more to a desire to replace Mr Waigel



Edmund Stoiber: an absolute majority in Bavaria means he cannot be dismissed lightly

as CSU leader and boost his own chances in the Bavarian state elections in mid-September 1998. Although Mr Waigel has always insisted that a public deficit limit of "3.0 means 3.0", his position is suspect in Munich because of his friendship with Mr Kohl and his Bonn cabinet position. Because of his

record as finance minister, Mr Waigel has become deeply unpopular, even in his own state, and his position as party leader could weaken Mr Stoiber's attempt to win more than 50 per cent of the votes for the CSU.

Whatever the truth behind such speculation, Mr Stoiber's campaign has temporarily silenced discord over Emu inside Germany's opposition parties and opened up a previously non-existent debate in Mr Kohl's coalition on how Germany can qualify for Emu.

Mr Heiner Geissler, a left-winger in Mr Kohl's Christian Democratic Union and no friend of the chancellor,

has accused Mr Stoiber of "criteria fetishism" and insisted that the stability of the euro does not depend on Germany hitting the 3.0 per cent mark. Mr Helmut Haussmann, European spokesman of the Free Democratic party, junior member of the coalition, says sustainably low inflation will be more important "than a one-off decimal point success".

That is certainly a view shared by the German banking community, which is investing large sums in preparing for Emu. The private banking association last week expressed deep frustration at the course of the debate. It pointed out that hitting the 3.0 per cent deficit level was an inexact science and that the statistics on which Germany would be judged next spring would be subject to revision.

The 1994 deficit was initially put at 2.6 per cent of GDP before being revised down to 2.4 per cent, while that for 1993 was originally estimated at 3.3 per cent before being revised up to 3.5 per cent.

The bankers were sharply critical of a "bookkeeper's" approach to the Maastricht treaty which, they stressed, provided room for interpretation of the fiscal criteria. However, there is no sign of that message gaining the upper hand in the debate between Bonn and Munich.

Peter Norman

Conversion rates may have to be fixed before Emu date

One of the most vexing issues in the preparations for European economic and monetary union is the method by which national currencies should be converted to the euro.

A consensus appears to be emerging among bankers - central bankers and otherwise - that the conversion rates should be announced in advance, either next May when European Union leaders meet to decide who takes part in the first wave of the monetary union or possibly earlier. But many details have yet to be worked out.

Wolfgang Münchau reports on proposals to defend currencies against speculators

Mr Malcolm Levitt, EU adviser at Barclays Bank, has made a series of proposals to minimise the risk of attacks from speculators in the interim period between May and December 1998.

The conversion process suffers from a logical flaw, something which EU leaders overlooked when they drafted the Maastricht treaty. According to the treaty, conversion rates between national currencies and the euro must not be decided before Janu-

ary 1, 1999, the scheduled starting date for Emu.

EU leaders also agreed at one of their summits that the Ecu, the basket currency of all 15 EU countries, should convert to the euro at a rate of one-to-one. The system is inconsistent because there are countries, such as Britain, Sweden, whose currencies are part of the Ecu, but which will probably not join in the first wave of Emu.

Mr Levitt proposes two escape

routes out of the dilemma. One would be to redefine the Ecu basket to include only future euro members. But this would require a potentially divisive and time-consuming change in the European treaties.

His second suggestion is to pre-announce the bilateral conversion rates and then fix those rates permanently.

This suggestion builds on a proposal by four economists in an influential discussion paper**

earlier this year. They said the bilateral rates should be pre-announced and the currencies then left to float freely into the euro without exchange-rate bands. They argued that restrictions would only invite the speculators.

Mr Levitt takes issue with the free float part of the proposal.

He says that "this is the most attractive option considered so far, but if the set of participants itself is not credible in the view

of the markets, turbulence would occur anyway".

He then goes on to suggest: "Why not announce next May that... currencies are locked from that moment? Willingness to accept such a rule would be the acid test of the credibility of the set of countries selected".

A hint that financial markets may be looking to profit from the uncertainty came in a London seminar last week. Mr Tony Norfield, head of treasury research at

ABN-Amro, said that a pre-announcement of bilateral conversion rates "could lead to dramatic arbitrage trades in European financial markets." Interest rates had not fully converged, he said, and the rates of the Irish punt and the Italian lira were particularly vulnerable.

* Malcolm Levitt, *Fixing Conversion Rates at the Start of Emu*, discussion paper, Centre for Studies in Financial Innovation, 18 Curzon Street, London W1.

** David Begg et al, *Emu: Getting the End-Game Right*, CEPR, April 1997.

President accepts opposition victory in Albanian election

By Guy Dinmore in Tirana

Mr Sali Berisha, the Albanian president, conceded yesterday that his Democratic party had been defeated by the opposition Socialists in Sunday's parliamentary elections and indicated that he would step down.

The Organisation for Security and Co-operation in Europe (OSCE), which monitored the polls, said the elections had been "adequate and acceptable" despite "minor flaws in many areas and some very serious problems in a few areas".

In a brief, conciliatory address, a sombre-looking Mr Berisha, who had confidently predicted victory, said his party would go into opposition and the votes of the Albanian people would be respected.

Apparently referring to pledges he had made that he would resign if the Socialists came to power, Mr Berisha said he would stick to all his previous declarations. "Let's work together for the future

of Albania," he concluded.

Western election observers said they hoped the president's acceptance of defeat would help stem the widespread violence that erupted last March after the collapse of fraudulent pyramid savings schemes, some of which had close ties to

gunfire, probably from celebrating Socialist supporters, echoed across the capital, Tirana.

Official results are not expected before tomorrow, but the Socialist leader, Mr Fatos Nano, a former Communist, who is likely to become Albania's next president, said his centre-left coalition had so far won 95 seats in the 155-seat parliament.

A second round of voting will be held next Sunday in about 19 constituencies where no single candidate won an outright majority in the first round. Mr Nano said that, based on returns from his electoral officials, the Democrats had won only

seven seats, compared with the 122 seats Mr Berisha's party had held in the previous parliament after flawed elections last year.

Mr Nano said a separate referendum on whether Albania should install a constitutional monarchy had produced a vote of no more than 20 per cent in favour of the self-declared King Leka, the exiled son of King Zog, who fled Albania in 1939. The monarchists insisted they had won 60 per cent.

Mr Nano, who was briefly prime minister in 1991 and emerged from three years in prison last March, appealed for reconciliation and urged the Democrats to co-operate in rebuilding Albania. But he also made it clear that Mr Berisha had to resign.

Mr Geac Pollo, general secretary of the Democrats, told western diplomats that his party would be "constructive and loyal opposition".

The OSCE told Albania's political leaders not to interfere in the vote-counting process, which was continuing, and to respect the results.

Monitors said the elections were 'adequate and acceptable' despite 'minor flaws in many areas and very serious problems in a few'

New Turkish premier pledges 'freedom-loving' government

By Kelly Couturier in Ankara

A new and decidedly pro-secular Turkish government led by Mr Mesut Yilmaz, the conservative politician, won the backing of President Suleyman Demirel yesterday to replace the Islamist-led coalition which resigned last month under increasing overt pressure from the military.

The new broad-based coalition, which faces a vote of confidence in the coming days, will be led by Mr Yilmaz's free market-oriented Motherland party. It also includes the smaller social democrat Democratic Left party and the conservative Democratic Turkey party.

Two other smaller parties have agreed to support the new coalition while not taking part in the government.

Although a rash of party defections in favour of the new coalition makes it likely that the Yilmaz government will win the vote of confidence in the 560-seat parliament, political analysts say that the new prime minister may not find it easy to keep together the various elements of his coalition.

He promised yesterday: "It will be a government that raises the profile of civilian, democratic and freedom-loving values."

The new government is being viewed in Ankara as the secular establishment's answer to a months-long political crisis that pitted Turkey's powerful armed forces against the country's first ever Islamist-led government in the modern era. The government was headed by the Welfare party leader,

Mr Necmettin Erbakan.

Mr Erbakan infuriated the pro-western and adamantly secular military leadership during his one year in power with an occasionally erratic foreign policy, which included attempts to forge closer ties with Iran and Libya.

He also took steps to initiate Islamic-oriented reforms, such as allowing women to wear Islamic headscarves in public buildings and changing office hours to fit fasting time.

His resistance to military directives designed to thwart radical Islamic activity further heightened tension and fuelled speculation that the military, the self-proclaimed custodian of Turkey's secular tradition, was preparing a takeover.

Mr Erbakan ultimately

bowed to the military pressure and resigned on June 18. But his hopes that his coalition would be reconstituted under the leadership of his secular coalition partner, Mrs Tansu Ciller, the leader of the conservative True Path party, were dashed when President Demirel selected Mr Yilmaz, and not Mrs Ciller, to form a new government.

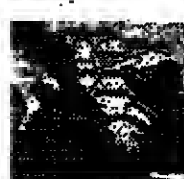
"Our government will meticulously guard the tenets of the republic," which include secularism, Mr Yilmaz said after the president approved his new government.

Mr Yilmaz, who is 50, has been prime minister before but he is seen as an earnest if lacklustre politician, perhaps best known in recent years for his intense political rivalry with Mrs Ciller.



Panagia Odigitria, 1200-1270, Monastery of Cheladari

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NEWS: WORLD TRADE

WTO set to uphold ruling on US beef

By Neil Buckley in Brussels

The World Trade Organisation was last night expected to uphold an initial ruling that the European Union's nine-year-old ban on imports of hormone-treated US beef was illegal.

Such a conclusion could ultimately force the EU to lift the ban, imposed in 1988 amid fears that hormones could harm health, or pay hundreds of millions of dollars to the US in compensation for lost exports.

The final report, due to be circulated to Brussels and Washington last night, was expected to confirm the findings of May's interim report that the ban broke WTO rules and had no scientific justification.

But the EU is almost certain to appeal against the ruling, either through the European Commission, or actions by one or more member states.

France, which has urged Brussels to take a firm line with the US, has said it is prepared to ban imports of hormone-treated meat even if it means heavy fines.

Lawyers said that if the initial ruling was upheld, it could open the way to a series of challenges to trade restrictions on the ground that they result more from consumer pressure than hard scientific evidence. One target area could be existing or future curbs on genetically modified foods.

The return of US beef imports would also be another blow to European beef farmers hit by the "mad cow" crisis. EU farmers fear that at best, US beef could substitute for their own product, or at worst, that public concerns over hormones could undermine confidence in beef just as it was starting to return.

But US trade and farming officials, who say US beef sales to the EU could be up to \$250m a year, have hailed the WTO ruling as a precedent-setting victory.

The WTO's interim ruling backed the US complaint that the EU ban was illegal because no risk assessment had been carried out on hormones used by US farmers.

The Commission or member states can appeal against the ruling up to 10 days before the WTO disputes settlement body meets at the end of the month.

Even so, an appeal could be delayed until September, unless the US called for a special meeting of the dispute body during the August holiday. The dispute body has 60 days to rule.

Indonesia issues arms sales warning to UK

By Peter Montagnon in Hong Kong

Britain could lose its lucrative arms trade with Indonesia if the new Labour government insists on a broad link between human rights and equipment sales, Mr Ali Alatas, foreign minister, warned yesterday.

"If arms sales are linked by any country to what we believe are extraneous issues, then we will simply find other suppliers," he said in an interview. "It's not for nothing that they call it the arms bazaar."

Mr Alatas said he had discussed Britain's current review of its defence sales policy with Mr Robin Cook, UK foreign secretary, on the sidelines of the Hong Kong handover ceremonies. Mr Cook had assured him that the review was not specifically directed at Indonesia and that existing contracts

would be met. Separately, Mr Cook confirmed that the policy on defence sales was under review. "We are currently reviewing our criteria for arms sales on an overall basis. It may well turn out to have implications for a number of countries, of which Indonesia may be one," he said.

"That does not mean we do not wish to have a perfectly proper commercial relationship with Indonesia, which is not just in the interest of Britain but also in the interest of Indonesia."

Britain supplies Indonesia with a large number of Hawk fighter aircraft and other equipment including riot control gear. In return Indonesia has given assurances that the equipment will not be used for repressive purposes or in the former Portuguese territory of East Timor.

Suspensions among human rights lobby groups that British equipment has actually been used for internal repression has made the issue controversial in the UK. Mr Alatas denied these allegations, but said Indonesia could not accept any British requirement that it make broader undertakings on weapons intended for external defence.

His firm line follows Indonesia's decision in May to scrap a planned purchase of F-16 fighter aircraft from the US, following congressional efforts to link the sales to its human rights record.

Asked if he had been reassured by his meeting with Mr Cook, Mr Alatas replied simply that he was "at least better informed". Indonesia was now awaiting the results of the review, which he expected within a few weeks, but he stressed that any dispute over arms sales

would not lead to British exporters being disadvantaged in civilian markets.

Contrary to some lobby group claims, there was never a connection between Britain's willingness to supply arms and Indonesia's readiness to buy other exports, he said. "Both sides know very well that we have a very solid economic relationship. Britain is the second largest investor in Indonesia."

Two mall operators are persisting in their fight against Tokyo red tape. Gwen Robinson reports

US companies are stepping up efforts to establish American-style malls in Japan, despite bureaucratic opposition. Their moves coincide with rapid deregulation in Japan's retailing industry and the rise of discounters in response to growing consumer demand for better value.

Among the recent foreign success stories in Japan are the US discount toy retailer, Toys R Us, and clothing retailers such as the Gap and Eddie Bauer.

Many regard the ultimate test for foreign penetration of Japanese shopping culture, however, as the quest to build and operate massive shopping complexes and fill them with foreign, as well as Japanese, retailers. Two US groups are currently trying to negotiate their way through a maze of local and national government regulations to achieve this objective.

One of the earliest and most ambitious entrants to large-scale retailing in Japan is American Malls International, an offshoot of Western Development Corporation, a leading US developer of retail and office complexes including the coun-

try's largest mall. After studying the Japanese market for two years, AMI last year established a Japanese subsidiary to oversee plans to build a string of multi-billion-dollar malls called "retail theme parks" throughout Japan.

AMI selected a site for its first project in the town of Morioka, 35km north of Tokyo, and began negotiating with local landowners to purchase 800,000 sq m on which to build Japan's largest shopping mall. AMI said the mall would be the first of its kind in Japan, combining more than 200 specialty stores with at least 20 department stores, cinemas, an in-house theme park and parking for 10,000 cars. At the same time, the company drew up plans for a similar mall in the port city of Kobe, and began looking at candidate sites for six other malls.

Earlier this year, AMI said most landowners at the Morioka site had agreed to the company's offer, smoothing the way for AMI to apply for local government approval. The company also began negotiating with contractors with a view to starting building the Morioka complex next year, for completion by 2000.

Japan yields slowly to US shop culture

Two mall operators are persisting in their fight against Tokyo red tape. Gwen Robinson reports

But in April, Japan's ministry of agriculture, forestry and fisheries said it would oppose AMI's plan, as the site was designated a prime farming zone. Much of the Morioka site is not under cultivation, but the ministry has refused to change the land's status.

Critics of the ministry's stance say the government is using the law to block the entry of foreign retailers and warn that continued refusal could trigger another US-Japan trade dispute. They note that farmland easily won approval for conversion into golf courses and resorts during the "bubble economy" of the late 1980s.

The company's chairman, Mr Herbert Miller, said this week he would continue negotiations with local authorities and landowners and deal with higher-level opposition when the time came.

"The mall development process is difficult anywhere in the world," he said. "What we've learned in Japan in the past 2 1/2 years is to be patient, to work with the communities... and try to find solutions which meet the needs of both local and national authorities."

Meanwhile, MGS Japan, a



Shopping arcade in Sendai, Japan: government critics say Tokyo is using the law to block foreign retailers

partnership between WPI Koll, a large US shopping complex developer, and Funai Consulting, a Japanese marketing consultancy, wants to build a 300,000 sq m mall in Osaka.

MGS intends to develop four other malls in Japan by 2003, although retail analysts say MGS has encountered opposition from large Osaka-based retailers.

Neither MGS nor AMI is

willing to discuss its difficulties, indicating the delicate nature of their negotiations with local lobby groups and the authorities.

In the long term, analysts say, the entry of large mall developers to Japan is inevitable and will revolutionise traditional retailing, including the rigid relationships between developers, department stores and specialty retailers.

Boeing hopes high for deal on merger

By Nancy Dunne in Washington and Emma Tucker in Brussels

Boeing officials yesterday expressed optimism that US regulators would today allow a proposed \$18bn merger with McDonnell Douglas, creating the world's largest aerospace company with more than 210,000 employees.

The Federal Trade Commission has until midnight tonight to halt the deal. Mr Sherry Nebel, Boeing spokesman, said both companies were confident about the conclusion "based on our ability to provide the documents they needed and answer their questions in a way that would answer their concerns".

Mr Nebel was also optimistic that regulators in Brussels, who have been vocal in their doubts over the deal, would ultimately approve the merger, despite what she described as "a very different" regulatory process.

Boeing last night submitted to the European Commission a formal list of remedies to its proposed merger with McDonnell Douglas which it hopes will meet Brussels' concerns.

A spokesman for the company - which had until midnight to hand over its documents - confirmed that Boeing had drawn up "constructive proposals which meet all three broad areas of the Commission's concerns".

The Commission has three main concerns about the deal.

The first is the 20-year exclusive supply contracts that Boeing has negotiated with American Airlines, Delta Air Lines and Continental Airlines of the US.

Secondly, Brussels is worried about the size of the merged company, which would control two-thirds of the world market for passenger aircraft and 95 per cent of freight transport sales.

The third concern is the possible spillover to Boeing's commercial activities from the merged company's access to military technology and funding.

The proposed remedies and the Commission's reaction to them will be presented to an advisory committee of national competition experts on Friday. A final Commission verdict is due at the end of the month. The EU is expected to issue its ruling before Boeing and McDonnell Douglas shareholders hold simultaneous meetings on July 25 to vote on the deal.

The US press has reported that Boeing is prepared to drop exclusivity arrangements with Delta, American and Continental airlines in order to win regulatory backing for the merger. It is believed this would help satisfy Boeing's rival, Airbus Industrie, the European consortium.

Speculation has centred on another possible "remedy" - divestment of some McDonnell Douglas assets, including the Californian assembly plant where the company builds DC-10s.

Boeing is so far ahead of all rivals that it has been hiring replacements for workers who were shed just a few years ago. Last year it won orders for 717 aircraft, compared with 350 for Airbus, and just 38 for McDonnell Douglas.

So far this year, Boeing has announced orders for over 130 aircraft worth more than \$9bn. It needs McDonnell Douglas's workforce to help meet demand.

Europe hopeful on India imports deal

By Khosro Merchant in New Delhi

India yesterday unveiled an improved proposal to lift controls on consumer goods imports, which still falls short of demands made by its main western trading partners.

A European trade diplomat was "cautiously optimistic" India's "new flexibility" would yield the basis of a deal before talks end in Geneva tonight. The US, Japan and the European Union have threatened to go to the World Trade Organisation disputes panel if a stalemate occurs.

The revised Indian plan presented to WTO members yesterday envisages lifting controls on 2,700 consumer goods over some five to seven years, still a long way off the two to three years demanded by industrialised countries.

A deal may be struck if the Indian side agrees to remove controls on key consumer goods, farm products, cars and alcoholic drinks in the early years of the phase-out period. This would satisfy a central demand of the industrialised countries, which have sought quick access to the Indian consumer goods markets.

"Five years could only be discussed if the sectors that reflected our priorities were front-loaded," the diplomat said. In exchange, the trading partners could "show understanding to one of two sensitive areas such as agriculture".

In India, the authorities have privately conceded room for manoeuvre is limited. They want to lay down the competitive fall-out on the agricultural sector, which could be exposed to cheap imports from European Community farmers.

India argues its economy cannot withstand sharp inflows of competitively priced foreign goods. It justified protection under Article 18 of the General Agreement on Trade and Tariffs, allowing countries experiencing balance of payments volatility to protect domestic sectors with high tariffs.

In January, the International Monetary Fund said India's balance of payments position could withstand an influx of imports. With foreign exchange reserves of \$23bn, India could no longer use balance of payments weakness as an excuse for protecting its consumer markets.

Editorial Comment, Page 15

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of money and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

■ UNITED STATES						■ JAPAN						■ GERMANY					
Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate	Long Interest Rate	Equity Market Yield		Narrow Money (¥B)	Broad Money (¥B)	Short Interest Rate	Long Interest Rate	Equity Market Yield		Narrow Money (DMB)	Broad Money (DMB)	Short Interest Rate	Long Interest Rate	Equity Market Yield	
1987	11.8	8.5	8.82	8.39	3.12	10.5	11.5	4.15	4.64	0.55	9.0	7.3	4.03	6.14	2.22	2.22	
1988	4.2	5.4	7.85	8.24	3.51	8.4	10.4	4.43	4.77	0.54	8.8	6.4	4.34	6.46	2.81	2.81	
1989	1.0	4.2	8.89	8.50	3.43	4.1	10.6	5.31	5.18	0.48	6.3	5.7	7.12	8.90	2.22	2.22	
1990	2.6	5.6	8.06	8.26	3.80	2.8	8.5	7.82	6.30	0.55	4.5	4.5	8.48	8.98	2.11	2.11	
1991	8.0	3.7	5.87	7.86	3.21	5.2	2.0	7.21	8.40	0.75	5.1	5.0	8.29	8.42	2.38	2.38	
1992	12.4	1.9	3.75	7.00	2.96	4.6	-0.4	4.28	6.24	1.00	7.1	8.1	9.52	7.80	2.45	2.45	
1993	11.8	1.1	3.22	5.86	2.78	3.0	1.4	2.83	4.18	0.97	8.4	7.8	7.28	6.47	2.11	2.11	
1994	8.2	1.4	4.87	7.08	2.89	6.4	2.9	2.12	4.20	0.78	9.6	9.0	5.36	9.86	1.77	1.77	
1995	-0.2	2.1	3.83	6.57	2.61	8.2	3.2	1.19	3.36	0.86	8.7	8.5	4.58	6.82	2.00	2.00	
1996	-3.2	4.9	5.41	6.43	2.15	13.7	3.1	0.48	6.03	0.75	10.5	7.5	3.31	8.21	1.81	1.81	
2nd qtr 1996	-2.4	5.4	5.42	6.70	2.18	15.7	3.8	0.49	3.24	0.72	10.5	7.8	3.38	6.47	1.87	1.87	
3rd qtr 1996	-3.8	4.4	5.49	6.77	2.20	13.4	9.5	0.51	3.11	0.75	10.5	8.2	3.27	6.34	1.81	1.81	
4th qtr 1996	-0.2	5.4	5.45	6.55	2.02	10.5	7.1	0.52	3.12	0.77	11.1	8.1	3.18	5.99	1.88	1.88	
1st qtr 1997	-3.8	4.8	5.47	6.58	1.87	6.7	2.8	0.44	2.43	0.68	10.6	7.7	3.19	5.72	1.92	1.92	
June 1996	-2.4	5.0	5.48	6.50	2.17	18.3	3.8	0.46	3.19	0.71	10.4	7.5	3.28	6.57	1.84	1.84	
July	-3.2	4.7	5.53	6.85	2.25	14.3	3.7	0.55	3.27	0.74	11.3	8.2	3.36	6.48	1.85	1.85	
August	-3.9	4.4	5.42	6.82	2.18	13.8	3.7	0.53	3.14	0.78	10.9	8.5	3.29	6.30	1.81	1.81	
September	-4.2	4.3	5.32	6.82	2.16	12.2	3.5	0.53	3.21	0.78	10.5	7.9	3.12	6.23	1.78	1.78	
October	-4.9	4.4	5.43	6.54	2.08	11.0	3.7	0.43	2.75	0.78	11.8	8.9	3.12	6.00	1.78	1.78	
November	-4.7	4.7	5.41	6.19	2.00	10.9	3.3	0.42	2.82	0.77	10.0	8.2	3.19	5.86	1.69	1.69	
December	-4.7	4.9	5.51	6.29	1.98	10.0	3.1	0.42	2.48	0.80	11.3	7.8	3.23	5.79	1.61	1.61	
January 1997	-3.8	4.9	5.47	6.56	1.90	10.0	3.4	0.44	2.48	0.86	11.1	8.7	3.14	5.79	1.55	1.55	
February	-3.5	4.8	5.40	6.42	1.84	9.8	3.0	0.44	2.44	0.88	10.1	7.4	3.19	5.58	1.80	1.80	
March	-4.5	4.5	5.55	6.70	1.87	9.5	2.8	0.46	2.36	0.86	9.8	7.0	3.28	5.78	1.49	1.49	
April	-3.2	4.8	5.71	6.88	1.86	9.6	3.2	0.46	2.38	0.88	9.2	6.5	3.23	5.90	1.80	1.80	
May	-4.9	4.7	5.69	6.70	1.81	8.0	3.0	0.47	2.55	0.81	9.3	5.8	3.17	5.80	1.82	1.82	
■ FRANCE						■ ITALY						■ UNITED KINGDOM					
Narrow Money (\$B)	Broad Money (\$B)	Short Interest Rate	Long Interest Rate	Equity Market Yield		Narrow Money (£B)	Broad Money (£B)	Short Interest Rate	Long Interest Rate	Equity Market Yield		Narrow Money (£B)	Broad Money (£B)	Short Interest Rate	Long Interest Rate	Equity Market Yield	
1987	4.1	11.5	6.83	9.46	2.75	10.4	9.8	11.32	10.58	1.94	4.7	16.2	9.77	9.89	3.80	3.80	
1988	3.9	8.3	7.84	8.08	3.69	7.8	8.7	11.24	10.54	2.71	6.5	17.3	10.41	8.82	4.48	4.48	
1989	2.8	10.0	8.47	7.78	2.88	7.2	9.2	12.42	11.81	2.45	5.9	17.8	13.86	10.14	4.36	4.36	
1990	3.8	9.3	10.22	8.82	3.19	9.3	10.1	11.96	11.57	2.84	5.3	18.1	14.82	11.56	5.07	5.07	
1991	-4.9	2.4	8.82	8.03	3.58	7.3	8.5	11.83	13.20	3.45	2.4	7.9	11.58	10.08	4.97	4.97	
1992	-2.2	5.1	10.25	8.57	3.55	6.9	7.7	13.86	13.29	3.83	2.4	5.1	8.74	9.08	4.81	4.81	
1993	1.6	-2.2	5.55	7.55	3.21	4.7	7.4	10.22	11.23	3.25	4.9	3.8	5.99	7.40	4.01	4.01	
1994	2.9	0.7	5.84	7.21	2.99	5.5	5.1	8.48	10.56	1.97	6.4	5.1	5.57	8.01	3.94	3.94	
1995	4.3	4.8	6.50	7.53	3.17	0.2	0.4	10.59	12.22	1.72	5.9	7.4	6.77	8.18	4.51	4.51	
1996	0.4	-3.5	5.84	6.32	3.05	0.5	3.3	8.79	8.43	2.18	5.7	10.0	8.11	7.79	4.08	4.08	
2nd qtr 1996	7.1	-0.7	3.96	5.51	3.02	-0.7	3.8	8.01	9.86	2.24	6.7	10.1	8.08	8.05	4.05	4.05	
3rd qtr 1996	5.0	-1.0	3.86	5.35	3.18	1.4	4.1	8.59	9.38	2.49	7.2	8.6	8.83	7.85	4.13	4.13	
4th qtr 1996	0.4	-3.5	3.48	5.25	2.82	3.5	2.8	7.52	7.89	2.28	7.2	10.4	8.28	7.84	3.96	3.96	
1st qtr 1997	0.8	-3.5	3.55	5.25	2.82	2.5	2.8	7.52	7.44	1.87	6.7	10.7	8.34	7.39	3.79	3.79	
June 1996	7.1	-0.7	3.96	5.56	3.02	0.2	4.4	8.68	9.59	2.32	7.4	10.0	8.94	8.05	4.15	4.15	
July	4.4	-0.1	3.84	5.48	3.15	0.8	4.3	8.68	8.46	2.45	7.1	8.2	8.90	7.81	4.21	4.21	
August	8.8	-0.4	3.88	5.40	3.25	0.5	4.4	8.70	8.49	2.53	6.9	8.2	8.90	7.81	4.21	4.21	
September	5.0	-1.0	3.75	5.24	3.13	1.6	3.7	8.39	9.19	2.33	7.0	10.1	8.87	7.91	4.05	4.05	
October	5.1	-0.8	3.51	5.67	3.00	3.0	3.5	7.88	8.34	2.33	7.4	10.8	8.02	7.51	3.93	3.93	
November	2.7	2.7	3.22	5.38	2.82	3.6	3.6	7.98	7.72	2.28	7.3	10.9	8.40	7.56	4.01	4.01	
December	0.4	-3.5	3.44	5.78	2.85	3.6	2.6	7.18	7.58	2.04	7.0	9.8	8.22	7.44	3.82	3.82	
January 1997	0.8	-3.5	3.53	5.59	2.71	7.4	7.4	7.20	7.14	1.95	7.2	9.9	8.41	7.83	3.83	3.83	
February	2.1	2.1	3.58	5.38	2.82	8.5	7.5	7.29	7.16	1.86	8.4	11.2	8.29	7.17	3.73	3.73	
March	2.9	-1.9	3.40	5.70	2.88	7.9	7.9	7.30	7.11	2.05	8.6	11.0	8.22	7.44	3.82	3.82	
April	2.9	-1.9	3.40	5.70	2.88	7.9	7.9	7.30	7.11	2.05	8.6	11.0	8.22	7.44	3.82	3.82	
May	2.9	-1.9	3.40	5.70	2.88	7.9	7.9	7.30	7.11	2.05	8.6	11.0	8.22	7.44	3.82	3.82	

Monetary growth rates show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. All growth rates refer to the seasonally adjusted series except for Japan and Italy. German monetary statistics now form a continuous pan-German series. Monetary data supplied by Datastream and WEFIA.

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* Source: Benchmark Fund Analysis * Source: South China Morning Post, 4 August 1996

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NEWS: ASIA-PACIFIC

Hong Kong handover: FT writers test the mood on both sides of the border and look to the future

Motherland Former colony heads into the unknown has feast of patriotism

By Tony Walker in Beijing and James Harding in Shanghai

China last night celebrated Hong Kong's return to the mainland with a mass outpouring of patriotic fervour orchestrated by a propaganda machine bent on extracting maximum advantage from the occasion.

Across the country, from tiny rural hamlets to large cities, the huge population marked Hong Kong's return jubilantly with songs and dances. China's largest-ever television audience tuned in to the handover ceremony.

Some 100,000 people crammed Beijing's central Tiananmen Square for a gala performance by pop stars, massed choirs and dancers culminating in a fireworks display at midnight celebrating the transfer of sovereignty itself.

Eight years after the army crushed pro-democracy protests in and around the square, Tiananmen had once again become the focus of international attention. But China clearly hoped that last night's scenes of celebration and joy, beamed around the world from its most controversial landmark, would help erase some of the memories of 1989, when dozens of demonstrators were killed.

In Shanghai, China's largest metropolis and nascent financial centre, 10,000 packed the Bund, the city's colonial-era waterfront, to embrace Hong Kong's return in song.

Shanghai's Nanjing road, China's premier retailing street, was jammed with shoppers taking advantage of "Welcome the return of Hong Kong" sales.

Banners strung across the street proclaimed: "Warmly welcome Hong Kong's return to the Motherland!" "Wish away a century of national shame!" "One Country, Two Systems" is the ingenious formula to reunify the Motherland! China's cities have been turned into a mass of colour with banners, lanterns and other adornments. According to the official Xinhua news agency, 100,000 red banners were deployed throughout Beijing alone.

China's celebratory mood is being fuelled by saturation TV coverage. State television began a marathon 72-hour

broadcast soon after dawn yesterday devoted to the handover.

Special broadcasts on radio and TV feature pop stars and choirs from factories, schools and the People's Liberation Army, performing such songs as "Singing in praise of our Motherland", "The Return" and "No Communist Party of China, No New China".

Today is the 78th anniversary of the founding of the Communist party and People's Daily, the party newspaper, in a front-page commentary amplified the connection between its birthday and the handover.

"With irrefutable facts, history has declared to the world that without the Communist party of China... the smooth return of Hong Kong could not have been possible," said the paper.

Tiananmen Square has witnessed epic events in the past half-century, but none compares with the handover celebrations - part concert, part fiesta, part propaganda exercise. Performances carried by powerful loudspeakers echoed between monuments flanking the square - the Great Hall of the People to the west; Mao's mausoleum to the south; the Museum of Revolutionary History to the east; and the Gate of Heavenly Peace and Forbidden City to the north.

The seven hours of partying on Beijing's central concourse carried the theme "Beijing Blesses You, Hong Kong". Celebrations were due to an end with the ceremonial raising of China's national flag at dawn. The official China Daily summed up official sentiment in an editorial yesterday: "It will be a watershed day for history books... The return of Hong Kong realises a long-cherished dream of all peoples of Chinese origin. We share with the world the happiness of the grand family reunion."

The Beijing party will continue today with performances at the Workers' Stadium and a fireworks display.

President Jiang Zemin and other Chinese leaders return from the handover ceremony for the Beijing events, which include triumphal gatherings in the Great Hall of the People.



HONG KONG

To a severe Chinese bureaucrat, Hong Kong must seem a worrying place. Beijing sees its newly re-acquired territory as a hotbed of "kung fu movies, karaoke bars and corrupt business," says Mr Michael Yahuda of the London School of Economics.

A degree of suspicion is inevitable for any government taking on a sophisticated population with a standard of living 60 times higher than its own. China is worried that its new subjects may turn out unruly and pollute its own social development.

Its natural temptation might thus be to stifle Hong Kong's individual character. It matters much to Beijing that Hong Kong is now seen as an integral part of China even if its political and economic system is different. As to that system, one model admired by Mr Tung Chee-hwa, the territory's new chief executive, is the compliant, orderly and prosperous Singapore.

But Hong Kong's social values are complex and unique in Asia. Whether China could bend them easily to its own is another matter. Ironically, the handover has reinforced Hong Kong's own sense of pride in its own traditions as much as it has stirred

Chinese patriotism among its citizens.

Singapore's communitarian democracy with its limits on individual rights and political debate would fit badly into the Hong Kong template. Moreover, Singapore justifies its tough regime by the need to build a sense of nationhood, and Hong Kong is not a country. Equally bad models are the corrupt democracies of South Korea and Taiwan. Hong Kong people have less experience of democracy than these other regimes, but they have longer experience of the application of democratic values to government, particularly where the law is concerned. They expect high standards.

Hong Kong has one of Asia's highest standards of living and a large middle class. Its population has always been transient, but since 1981 more than half its people were born in Hong Kong itself. Young people identify strongly with the territory even though they also feel Chinese.

Since Britain felt secure in its role as colonial master, it permitted more freedom of speech than some of Asia's authoritarian regimes. Successive governments maintained a rule of law and, in the last two decades at least, did much to stamp out corruption. They fostered a competent civil service with a tradition of vigorous and open policy debate. Unlike in

China, decisions in Hong Kong are simply not handed down from on high. Still, Hong Kong has difficulty drawing up all these formative forces into a cohesive sense of its own identity.

According to Ms Elizabeth Sinn, history professor at Hong Kong University, there is a large differ-

People feel both proud to be from Hong Kong and proud of their Chinese heritage, even if they do not always support the Communist party

ence between older people who were born in China and the baby boomers, born in Hong Kong, who grew up during the 30 years after the 1949 Chinese communist revolution when there was almost no contact with the mainland.

With the opening up of China since Deng Xiaoping's reforms, contacts have resumed. People feel both proud to be from Hong Kong and proud of their Chinese heritage, even if they do not always support the Communist party. "Reunification really began in the

late 1970s when people went back to China to set up factories, married women there, and a lot of old people went back to die in their villages," says Ms Sinn.

Research by Mr Michael de Golyer of the Baptist University points up other differences within Hong Kong. Perhaps because they are better educated - free secondary school education only started in Hong Kong in 1978 - young people are more outspoken than their elders. The conservative bias of Mr Tung's circle of advisers does not take this into account, he says. Failure to consult could be a source of tension.

Hong Kong's remarkable passion for newspapers belies the received wisdom that the territory is indifferent to politics. Here again, differences in background may matter. Ms Elsie Tu, the British missionary who has waged heroic battles in defence of Hong Kong's poor since the 1960s, says local people mostly want improved social conditions with better housing, pensions and job security. They are not interested in political freedom.

Yet the middle-class readers who devour Hong Kong's 50 separate newspapers display a keen interest in the world around them. By and large, they have shown realism in accepting China's decision to abolish the legislature elected under former governor Chris Patten's

democracy reforms. But the public outcry that followed the announcement of curbs on civil liberties shows a limit to that tolerance.

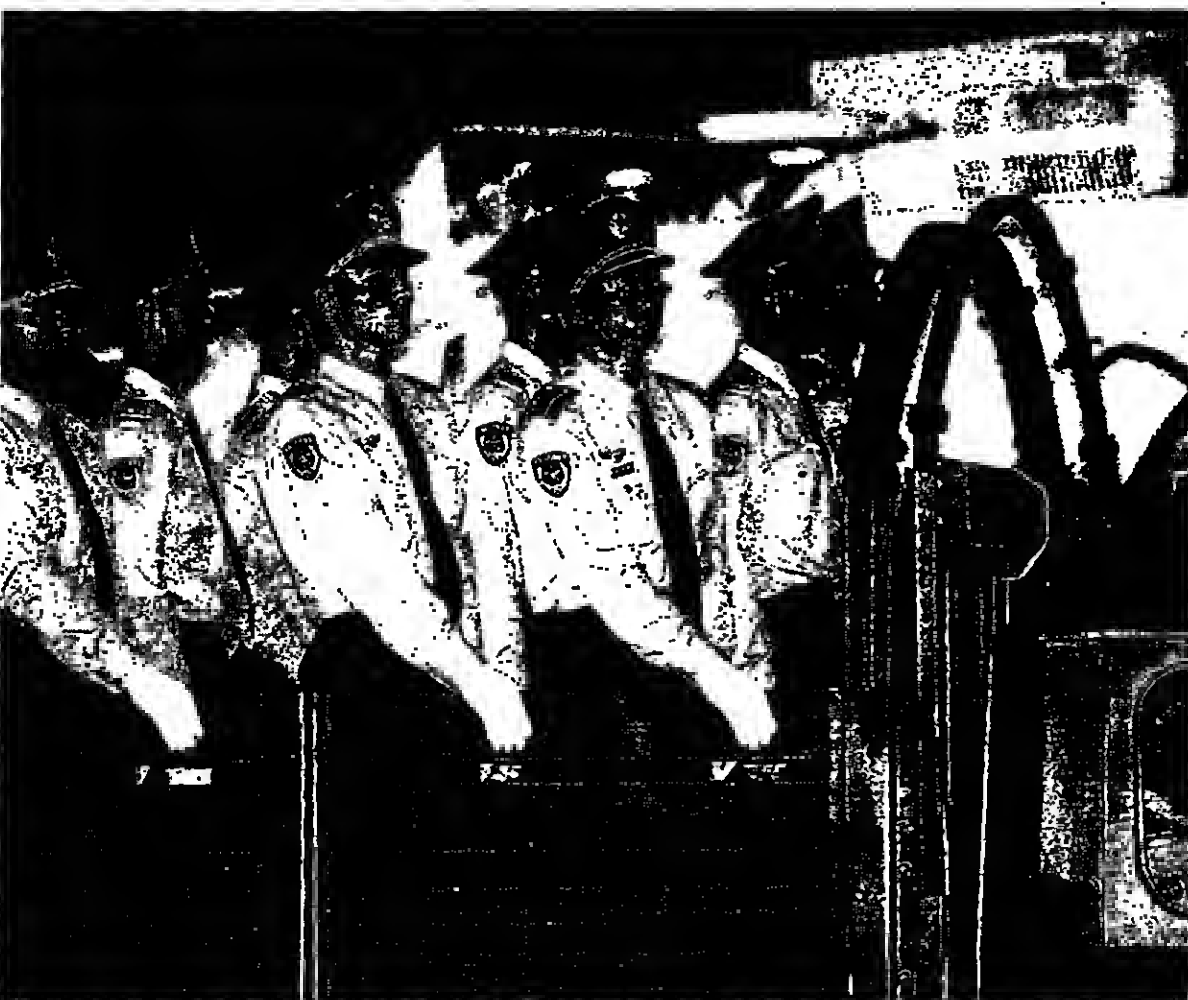
An abhorrence of corruption unites almost everyone. "If you don't deal with corruption, you will have the same problems as we had in the 1960s when we had riots," says Ms Tu.

But many young people are cynical about the prospects for the long-term. Mr Patrick Wong, president of the Hong Kong University Students' Union, doubts whether China will ever allow a fully elected local legislature or a popular vote for the position of chief executive. "I guess freedom of expression will gradually decrease over the years."

For the time being, though, Mr Wong and others of his generation will continue to want their say. Proudly displayed on the terrace outside the students' union is the "Pillar of Shame" sculpture by the Danish artist Jens Galsboell which commemorates those who died in the Tiananmen Square massacre.

The sculpture is in a public place, though its position inside the campus obscures it from public view. It is an uneasy compromise, but one of a sort Hong Kong will have to learn to live with for a long time to come.

Peter Montagnon



This first group of 500 soldiers of the People's Liberation Army arrive at Hong Kong's border checkpoint more than three hours before yesterday's handover. Four thousand more PLA troops are scheduled to enter Hong Kong today.

Partying and protests as the PLA arrives

By John Ridding in Hong Kong

As empire bowed out of Hong Kong last night, it left in its wake a night of ritual, revelry and wariness about the mornings after.

Even before the Royal Yacht Britannia headed south from Victoria Harbour, under somber skies, a vanguard from the People's Liberation Army had swept across the border to lay claim to China's sovereignty. "You must love the people of Hong Kong," proclaimed General Liu Huaqing, as he sent the soldiers on their way. "Do everything according to the law. I hope you can bring justice into full play and resist all kinds of evil winds."

Brash parties across the territory betrayed few fears about their new guardians or the One Country, Two Systems formula designed to underpin Hong Kong's prosperity after the midnight handover. But many were in two minds as the clock ticked to the end of British rule.

"Come back democracy, not colonial government," said Ms Emily Lau, an independent legislator booted from office by the establishment of a Beijing-appointed chamber. She has tied a yellow ribbon around the Legislative Council building to publicise her plea.

A crowd of supporters awaited the arrival of Mr Martin Lee, leader of the Democratic party, who had promised to scale a ladder to deliver a speech from the building's balcony.

"We will continue to speak out," said one demonstrator, seated on the rain-drenched ground watching a film of the 1989 suppression of pro-democracy protests in Beijing. "We want to be part of China, but we don't want to be part of that," he added, gesturing towards the screen near the Legislative Council.

Surrounded by gathering crowds, some protesting, others celebrating the transfer of sovereignty, the colonial legislature stuck out

among the territory's inner blocks. Alone among the downtown buildings, it was bereft of lights and symbols proclaiming the handover.

Red bauhinnias, symbol of the new administration, blazed from almost every harbour-front building. Alongside were pink dolphins, native to the Pearl River estuary and mascot of the handover celebrations.

As one emotional expatriate remarked, the pink dolphin is an endangered species. Hong Kong, too, he said, would never be the same. No post-colonial reaction, no dramatic decline was to be expected, he believed.

But neither could Hong Kong remain unchanged with the influence from the mainland. "It will be inevitable that this place becomes more like China," he declared. "It has been doing so for many years."

For many others, the big concern was where to be seen or which party to attend. "I have to get from the Peking opera in a ball at the Peak," said the wife of one wealthy Chinese businessman. "The big parties will start tomorrow," she added, referring to a month of patriotic performances and celebrations.

In the coming weeks, Hong Kong will play host to orchestras, dance troupes and concerts. Ten thousand pigeons will be released today, to head home to China in a symbol of reunification. A flotilla of barges will cruise Victoria Harbour firing lasers and fireworks.

That harbour has been transformed since the first British trading ships anchored there more than 150 years ago. It has been narrowed to a channel by the reclamation of land for commerce and housing and the convention centre where the union flag was lowered at midnight.

The question on everybody's mind, as the five-star red flag was hoisted, was how far the changes it heralded would extend beyond the symbols of sovereignty.

Clues to how life will be after the handover

How Hong Kong changes after the handover will be as hard to monitor as it will be important for the territory's residents and international business.

Ten clues to the post-colonial climate are: 1. Comings and goings. Diplomats estimate that between 500,000 and 600,000 of the territory's 6m people have foreign passports. Many more have a right of abode overseas. Many of these may vote with their feet should the transition prove difficult. Trends to watch are emigration figures, which fell to 40,300 last year after peaking at 66,200 in 1992. Also worth scrutiny is the number of foreigners in Hong Kong - which has climbed from 261,200 at the end of 1991 to 438,000 at the beginning of this year.

2. The message from the markets. Yields on 10-year Hong Kong exchange fund notes are about 7.2 per cent, some 55 basis points above 10-year US Treasury bills. This demonstrates confidence in the currency link with the US dollar and with underlying economic prospects. So, too, does the proportion of banking deposits in Hong Kong dollars, which has risen from 52 per cent at the beginning of 1995 to 60 per cent today. Should the yield gap rise or the share of Hong Kong dollar deposits fall, jitters would be apparent.

3. International business. Hong Kong's prospects depend to a large extent on its attraction as a regional business centre. The number of foreign companies registered in Hong Kong has been growing steadily, from 4,310 at the end of 1995 to 4,600 at the turn of this year. That trend could reverse if the business playing field is tilted by the transition.

4. Where is Martin Lee? The leader of Hong Kong's Democratic party, Mr Lee will be booted from the territory's elected legislature when it is replaced by a China-backed body on the transfer of sovereignty. Mr Lee has made it clear he wants to remain active in politics and to return to the legislature due to be formed by elections in the first half of 1998. His presence in the new body would be a positive signal about electoral rules and conditions and about the new administration's tolerance. His absence from politics, or even from Hong Kong, would send the opposite message.

5. Churches and religion. China has promised that freedom of worship will continue after the handover, but there are fears within the religious community of growing pressures. At present there are 78 Christian churches, 600 Chinese temples, four main places of Muslim worship, one Hindu tem-

ple, one Sikh temple and one synagogue.

6. Marches and movements. New laws on demonstrations have drawn criticism from pro-democracy forces and foreign diplomats. While the government-in-waiting insists civil liberties will be maintained, attendance at marches will signal public perceptions about social freedoms. More than 50,000 were present at a vigil this month to commemorate the 1989 Tiananmen Square massacre. Over the previous few years, attendance was between 30,000 and 40,000.

7. Corruption. The biggest fear among Hong Kong people is that graft will rise after the handover. Not only would this make the territory a worse place to live and do business, it would also undermine the credibility of its political institutions. After a jump in 1992, corruption reports have stabilised at about 4,000 a year. A surge in reports could signal trouble. So, too, could a fall in the proportion of complainants willing to identify themselves - currently 70 per cent.

8. Domicile decisions. Nearly two-thirds of Hong Kong's listed companies are domiciled overseas - 379 out of 610. Tax reasons are less important than considerations of corporate security and the rule of law, given the territory's tiny fiscal base. So, should the ratio rise, that would be a warning.

9. Language. An international business city, Hong Kong's prospects will be partly determined by standards of English. Some 99 per cent of the population is fluent in English, but employers fear that standards may fall. After the handover, schools will have the option to teach in Cantonese rather than English, and there are falling numbers taking the English language certificate of education exam. Of the 75,038 that sat the test last year, 52.5 per cent scored what is generally considered a pass rate.

10. Rolls-Royces. Hong Kong has long been the hottest market for the British luxury car. As a feel-good purchase for the territory's high rollers and a measure of any anti-British backlash, sales will provide useful pointers. After a slump in 1996, when just 43 took to the streets, turnover has rebounded to 51 so far this year. Mr Spencer Lam, sales manager for MD Motors, the Rolls-Royce distributor, says the figures show there is little to fear from any anti-British sentiment. "China wants Hong Kong to be its showroom," he says.

John Ridding, Louise Lucas

Japanese to close development bank

The Japanese government said yesterday it would close Japan Development Bank (JDB), the quasi-government institution that makes long-term loans at low rates to the private sector, mainly for domestic infrastructure projects. Gwen Robinson reports from Tokyo.

The decision, announced by the finance minister, Mr Hiroshi Mitsuoka, is seen as a blow for the powerful Finance Ministry, which oversees the bank and has repeatedly opposed efforts to close it. Mr Mitsuoka said he would "take full responsibility for convincing ministry officials" to support the abolition plan.

The plan is part of an ambitious reform programme, which aims to streamline government-affiliated institutions or abolish them altogether. JDB, established in 1951, is capitalised entirely through government funds at ¥330bn (¥2.8bn). It has 19 offices, eight of them overseas. At the March 31 end of Japan's fiscal year, JDB's outstanding loans amounted to ¥15,528bn.

Mr Mitsuoka said the time frame for the bank's closure would be decided by the prime minister, Mr Ryutaro Hashimoto. There are no plans now to shift the bank's functions to other institutions, he added.

Thai finance houses hit again

By William Barnes in Bangkok

Thai regulators turned the screw on shaky finance houses again yesterday by imposing a 14 per cent ceiling on the interest rates they can offer the holders of promissory notes.

This will help to slow the economy by bringing interest rates down generally and should ease the cost pressures on finance houses themselves. But this move can only encourage the flight of depositors to quality lenders.

The authorities are now clearly committed to squeezing many of the country's 91 finance houses out of existence.

Sixteen non-bank lenders were suspended from operat-

ing on Friday and given a fortnight to come up with plans to merge with stronger institutions.

The move has been widely welcomed as the first concrete signal that the government is prepared to see blood shed in cleaning up an industry that has been devastated by over-enthusiastic lending, especially to property developers, in the first half of this decade. Few, if any, of the 16 - which include some of the sector's biggest names - are expected to survive as separate entities.

Observers have taken with a pinch of salt the televised promise on Sunday night by Gen Chavalit Yongchaiyudh, the prime minister, that no more firms face being forced out of business.

The other two dozen houses that do not have the protection of bank parents are said to be in the process of raising capital - an excruciatingly difficult exercise in the circumstances.

This was underlined yesterday when it was confirmed that Finance One, a member of the unfortunate 16 and once the country's biggest merchant bank, had failed dismally with a Bt8.2bn (\$240m) rights issue - less than 1 per cent being taken up.

Central bank officials made it clear in recent days that acquisitive companies need only take over the good assets and liabilities of a troubled company; the original management can be left with the unenviable task of managing the unwanted

assets out of existence before switching out the lights.

Yesterday's announcement that finance houses and banks will be restricted to paying promissory note holders and depositors 14 per cent and 12 per cent interest, respectively, answers bank criticism that non-bank rates of up to 20 per cent have forced them to keep their own rates firm.

Government guarantees to stand behind all deposits have allowed customers to take advantage of the higher rates offered by some of the weakest firms, Mr Neil Saker, SocGen Croaby's regional economist in Singapore, pointed out.

"Money will now flow back to the good banks which could be awash with cash."

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US economy on moderate growth path

By Gerard Baker in Washington

US consumers' spending increased 0.3 per cent in May from a month earlier, further evidence the economy remains on a moderate growth path heading into the summer.

The increase in spending marked an acceleration from the 0.1 per cent rise recorded in April, and was the fastest rate of growth since January, the Commerce Department reported yesterday. Personal incomes also grew by a seasonally adjusted 0.3

per cent in May.

Consumer demand has slowed significantly from its frenetic pace of the first two months of the year. Consumption rose at an annual rate of over 5 per cent in January and February, a surge that was the main factor behind a 5.5 per cent increase in gross domestic product in the first quarter.

In the three months to May, spending rose at an annual rate of just under 4 per cent, a slower pace, but one that still suggests demand remains strong. Most economists think the economy

grew at an annual rate of about 2.5 per cent in the second quarter of the year, in line with the rate of growth normally considered consistent with stable inflation in the long term.

Another indicator of the economy's continuing strength was a sharp increase in new home sales in May, reported by the Commerce Department yesterday. New sales rose 7 per cent from a month earlier, much faster than most economists had expected. The increase takes the rate of home sales in May back to the strong

performance recorded in the first three months of the year, following a slump in April.

Neither figure is expected to have much effect on the deliberations at this week's meeting of the Federal Reserve's open market committee which will consider whether or not to raise US interest rates.

The Fed left short-term rates unchanged at its last meeting in May and is expected to remain on hold again at the meeting today and tomorrow. The central bank lifted rates in March in response to

the rapid pace of growth in the first quarter, but, as the economy has slowed since then, Fed policymakers appear to believe inflationary pressures have eased sufficiently to permit them to maintain a steady stance.

But the longer-term outlook for US monetary policy remains uncertain. Though robust demand growth in the past year has not been accompanied by higher inflation, the Fed will remain on the lookout for any signs that costs, especially wages, might accelerate in the coming months.

AMERICAS NEWS DIGEST

Deadline for US welfare

State governments in the US face a deadline of today to put into place programmes to implement welfare reform, the biggest American social policy experiment in decades.

The law ending six decades of federal-guaranteed assistance for the poor is nearly a year old, but today is the deadline set by it to force state implementation.

State and local governments are already operating a wide array of experimental plans to help put welfare recipients to work. The law issues broad requirements: half the welfare caseload must be working or in "work related activities" such as community service by 2002; 90 per cent of two-parent families must be working within two years. No one will receive welfare payments for more than five years in total.

But beyond that, states can design their own programmes. They receive a lump sum of federal money for welfare payments. They determine how it is spent and who receives it.

Judging the effect of programmes so far is difficult. Welfare rolls have fallen by 19 per cent over the past four years, but much of this could be explained by strong economic growth sucking the poor into the labour market.

Patti Waldmeir, Washington

Caricom seeks market details

Leaders of the 14-member Caribbean Community (Caricom) will discuss the final arrangements for creating a common market by 1999, when they meet on Jamaica's north coast today. The community has been struggling to create a common market for the past 10 years.

It has managed to create a customs union, and hoped to establish a regional capital market in 18 months.

Delegates say the annual summit is overshadowed by increasing concern that the economies of some members will be damaged by a WTO ruling that aspects of the European Union's banana import regime are unfair. The EU favours imports from former European colonies in Africa, the Caribbean and the Pacific.

The summit will also consider applications from Haiti and the British Virgin Islands for membership of the community, and will discuss a request by Cuba for a free trade treaty, similar to that which Caricom has with Colombia and Venezuela. The community is negotiating trade treaties with the Central American common market and the Dominican Republic.

Carrie James, Montego Bay

Montserrat eyes evacuation

The government of Montserrat is considering the evacuation of about 1,500 people who are threatened by an active volcano but who cannot be accommodated in emergency housing in the safe northern section of the island, the governor's office said.

"A full-scale evacuation is considered extremely unlikely at this time," he said. The truculent Soufriere Hills volcano, which became active two years ago after being dormant for several decades, killed eight people in an eruption on Wednesday. Ten others are missing and feared dead.

Helicopters from HMS Liverpool, a British warship moored off the island, have been flying search and rescue missions.

Almost half of the island's 11,000 people have left in the past 18 months, and Plymouth, the capital, has been evacuated.

Carrie James

A derelict railway is to be revived in drive to restore crumbling infrastructure

Peace dividend for battered Guatemala

Some 800km of derelict track and a burnt-out wooden terminal building rotting in one of the capital's seedier districts are mementoes to the sorrowful state of Guatemala's transport infrastructure.

But if the Pittsburgh-based Railroad Development Corporation (RDC) achieves its objective of getting trains moving again next year, the abandoned national railway could become a symbol of the government's pro-private sector modernisation.

The treaty that delivered peace last December after 36 years of civil war created the conditions necessary for a drive to renew the country's infrastructure.

Mr Henry Posner, RDC's president, visited Guatemala last week to finalise a 50-year concession to the track awarded to the company early last month.

"To my knowledge the rehabilitation of a railroad system that has been completely shut down has never been tried before," says Mr Posner.

RDC operates the 600-mile-long Iowa interstate railway and a 5,000-mile route in Argentina. The company has been keeping an eye on the Guatemalan rail network for several years, even before trains ground to a halt two years ago.

The first phase of the RDC Guatemalan project foresees a \$10m investment in redeeming the track that

links the capital to the country's big Atlantic and Pacific ports. But Mr Posner says the company is prepared to invest "many times that amount" awakening the dormant sleepers that stretch north to the Mexican border and south to El Salvador.

"We are looking towards the development of the [import and export] market in the long term... providing better tariffs, and more security for cargo transportation that is currently moved 100 per cent by truck," he says.

Meanwhile, trucking should also get a boost from a government drive to upgrade the country's 13,238km road network, only 26 per cent of which is paved. Although the administration of President Alvaro Arzu, a businessman turned politician, follows a policy of contracting out road projects to private companies, it is not relying on the private sector to take the initiative.

"Guatemala is still very backward and you have to give them [business] a helping hand," says Mr Mariano Rayo, special adviser to the presidency.

Being at peace helps. When leftwing rebels and the government agreed their peace last December the former guerrillas won the chance to participate in legal politics. The government gained access to unprecedented levels of international funding. Multilateral



Thousands of families have occupied Guatemala's defunct railway

Scott Saly

and bilateral donors gathered in Brussels to review the Guatemalan case and promised \$1.9bn in peace-related finance over the next four years.

"About 20 per cent of the peace programme will be dedicated to roads, and double that proportion to infrastructure as a whole," says the presidential commissioner for international co-operation, Mr Richard Alkenhead.

"Improving basic infra-

structure is one of the key vertebrae in the backbone of the government's economic policy," says an economic analyst, Mr Pablo Rodas Martini.

The strategy could also help the ruling National Advancement party (PAN) extend its support base beyond its traditional bastion in the capital in preparation for elections in 1999.

"Privatisation is complementary to this [infrastructure] policy," says Mr Rodas.

"For one thing the state has virtually withdrawn from road construction, as private companies do the work with international money." But as soon as the concept of infrastructure is widened beyond transportation the privatisation component becomes more problematic.

Leasing off a defunct rail network and contracting out roadworks the state is unable to carry out are the least controversial elements of the Arzu administration's

all-embracing privatisation policy. Plans to put the state-owned telecoms company, Guatel, on the market by July have been postponed as a result of gathering political opposition. The government will have to impose unpopular rate increases before it can even think of selling off the main electricity companies.

"Guatemala is giving out mixed messages to foreign investors," says Mr Rodas, pointing in particular to recent legal wranglings holding up the concession of a cellular telephone frequency.

Even RDC is running up against problems rooted in the poverty that affects more than three quarters of the population.

Mr Posner's agenda in Guatemala included the issue of what to do about the thousands of families living in shacks along the railway line.

The government is committed to handing RDC a squatter-free track but the families do not want to leave.

Nonetheless, Mr Posner is confident the government will find a solution. The post-war "improvement in the [investment] climate based on the perception of Guatemala that we have been receiving from the capital markets in the US" has given him added confidence in the future.

Johanna Tuckman



NEWS: INTERNATIONAL

Saudis pull out of economic summit

By David Gardner, Middle East Editor

Plans for a fourth Middle East economic summit, scheduled for Qatar in November between the Arab states and Israel, suffered a potentially fatal setback yesterday when Saudi Arabia said it would not attend and advised its Qatari neighbours "to drop this conference".

This unusually forthright Saudi statement, made by Crown Prince Abdullah at the Beirut daily As-Safir, follows months of lobbying against the summit by Syria. Syria is seeking to reinstate an Arab boycott against Israel because of the intransigence towards Arab-Israeli peace shown by the government of Mr Benjamin Netanyahu, Israel's prime minister.

The US-backed economic summit started in Casablanca in 1994, and were intended to underpin the peace process by building cross-border links between governments and businessmen.

Last year's gathering in Cairo went ahead, even though Mr Netanyahu said his hardline coalition would not continue returning conquered Arab land in exchange for peace. It centred, however, more on Arab economic integration than business links with Israel.

But in March, Israel began building the new Jewish settlement of Har Homa, which would seal off Arab east Jerusalem from the Palestinian West Bank, and pre-empt definitive peace talks designed by the 1993 Oslo agreement to settle the status of occupied Jerusalem.

The Har Homa decision led to the breaking off of all negotiations between Israel and the Palestinians, and the 22-nation Arab League in April voted unanimously to roll back the links built with Israel through the peace process.

East Jerusalem, conquered by Israel in the 1967 Six Day war and claimed by Palestinians as the capital of the independent state they hoped Oslo would deliver, houses Islam's third holiest shrine and is the single most inflammatory issue in the Arab dispute with Israel.

At a meeting last week of the Arab allies in the Gulf war coalition against Iraq - Egypt, Syria, and the six-nation Gulf Co-operation Council dominated by Saudi Arabia - Syria argued that going ahead with the summit would flout April's Arab League resolution to freeze links with Israel.

Qatar complained it was under US pressure to go ahead and that Egypt - which receives more than \$2bn a year in US aid - did not face Arab pressure to cancel last year's Cairo meeting.

Arab governments feel the Clinton administration has compromised its peace mediation role through bias towards Israel, and are incensed over last month's US Congress vote to recognise all of Jerusalem as Israel's capital.

The status of the Doha summit now appears to hinge on what stance Egypt adopts.

INTERNATIONAL NEWS DIGEST

Rand falls to 5-month low

The South African rand fell to its lowest level in five months yesterday as banks stocked up on dollars ahead of a milestone relaxation of foreign exchange controls from today.

But the country's financial markets remained generally upbeat, despite the weaker currency and a fall in the gold price. Most analysts expect the relaxation of controls to occur without triggering a big capital flight or a run on the rand.

Individual South Africans will be allowed to invest R200,000 (\$44,000) offshore from today, the first time they have been able to export capital since the imposition of current exchange control regulations in 1961. The rand closed at 4.5295 against the dollar, its lowest level since February 5.

Lowdown on bank chiefs

Half of all central bank governors have studied in North America or the UK and almost as many come from commercial banking as were promoted from within the institution, according to a new book on the world's central banks. It also finds that fewer than half of governors and their senior colleagues are married.

The average age of the 105 governors is 53 - the G10 average is 63, while the average for the former Soviet Union and eastern Europe is 42, according to Fleming's Who's Who in Central Banking, published today. The oldest is the Fed's Mr Alan Greenspan at 71, the youngest is the Bank of Albania's Mr Kristaq Luniku at 35.

The book surveys 103 senior officials alongside the governors and finds that only 45 per cent are married with 38 per cent having children. Top of that league are the international Monetary Fund chief, Mr Michel Camdessus, and the Palestinian Monetary Authority governor, Dr Fouad Hamdi, with six each.

Fleming's Who's Who in Central Banking, from Central Banking Publications, 37 Chancery Lane, London WC2A 1PA. £25.

Efforts to establish an industry consensus on modelling credit risk will move a step forward this week when a group of accountants, ratings agencies and international banks will endorse the CreditMetrics product devised by J.P. Morgan, the US investment bank. Standard & Poor, Moody's and four of the big six accountancy firms will become co-sponsors of CreditMetrics, which aims to produce a mathematical measure of the riskiness of a credit portfolio.

George Graham, London

Mr David Levy, Israel's foreign minister, yesterday stopped short of announcing his resignation, but said he would decide in the coming days "on the continuation of my membership in the government".

His remarks at a news conference added to the instability of Mr Benjamin Netanyahu's government as well as speculation over whether it would survive its four-year term due to expire in late 1999. Mr Levy complained about being left in the dark over policy and relations with the Palestinians.

Judy Dempsey, Jerusalem

Rich pickings in science, Page 14

Jordan scraps all foreign exchange curbs

By Judy Dempsey, Jerusalem

Jordan's central bank has scrapped all foreign exchange controls, paving the way for attracting foreign investment and tapping large reserves held by Jordanians outside the country.

The liberalisation of foreign exchange transactions, announced late on Sunday by Mr Ziyad Fariz, governor of the central bank, coincides with plans to reduce the government's stakes in stocks and utility companies.

"This is more than a step in the right direction," said Mr Khaled Masri, investment analyst at the Arab Investment Bank in Amman. "We have waited a long time for this. This could open up the Jordanian economy and give the capital markets a much-needed boost."

The measures, among others, allow Jordanians to hold unlimited amounts of foreign currency in domestic banks. Until now, the limit was JD500,000 (\$715,000). Limits on deposits held in foreign currency accounts, hitherto set at JD1m, have also been lifted.

Jordanians travelling abroad will no longer be restricted to taking out JD5,000, subject to the approval of the central bank.

Jordanians are estimated to hold \$10bn-\$20bn outside Jordan. Funds they have been unwilling to invest at home until they see greater foreign currency reforms and more transparency in the capital markets. Foreigners are restricted from holding majority stakes in companies listed on the Amman Stock Exchange.

Its total market capitalisation is \$4.7bn (\$2.9bn), but more than a third is held by the Arab Bank. The state still controls majority stakes in the blue chip companies, including potash, phosphates, cement and utilities.

The central bank is confident it can support the foreign exchange measures, since foreign currency reserves amount to \$1bn, equal to three months' exports, as Jordan continues to find new markets following the collapse of its exports to Iraq in the early 1990s.

The trade deficit is \$2bn, nearly a third of gross domestic product.

Inflation is running at an annual 4 per cent but interest rates, at 16 per cent, have hit exports and credit facilities. Despite this, the economy is set to grow 6 per cent this year against 6.2 per cent in 1996.

For example, the Tajik government will hand over, as part of the accord, 80 per cent of its seats to opposition representatives, retaining 20 per cent for itself, and giving the remaining 20 per cent to independents. But which seats these are has not been spelled out yet.

At least, that is what is meant to happen. The official end of the war, which broke out after independence in 1991, came on Friday, when Mr Imomali Rakhmonov, the Tajik president, and Mr Sayid Abdullo Nuri leader of the Islamic opposition, signed a peace treaty brokered by Iran and Russia in Moscow. It was the first comprehensive peace accord in a post-Soviet conflict zone which claimed the lives of more than 40,000 people and forced many more from their homes when radical Islamic guerrillas seized power from the formerly Communist government of Mr Kakhkar Makhamov.

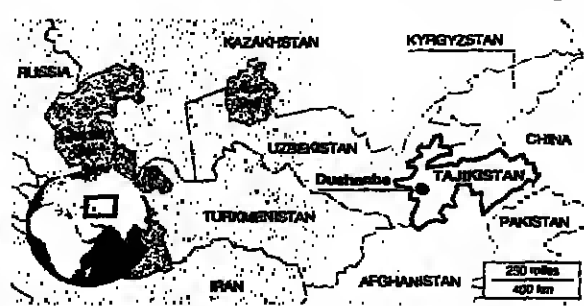
The Islamists were defeated in 1992 with help from Russia but continued to fight Mr Rakhmonov's government.

But as Mr Nuri's fighters make their way back home, some observers are pointing to uncertainties in the accord which may spell disaster.

For example, the Tajik

Tajikistan peace agreement leaves unanswered questions

Over the next few weeks, thousands of fighters will lay down their arms in their sanctuaries in northern Afghanistan, cross the Afghan-Tajik frontier, and make their way to 10 assembly points inside Tajikistan, as the five-year Tajik civil war comes to a close.



Another potential stumbling block is that the accord is seen by many Tajiks as an agreement forced by geopolitical logic rather than internal consensus. Some key figures, who for the moment have no international patrons, have been left out.

The war in Tajikistan is a tale of three cities, and some observers say peace has only been made between two of them. Mr Rakhmonov comes from Kulyab, as do about 80 per cent of high-level Tajik officials. The Islamic opposition comes mostly from Garm, a back-country, mountain city with a conservative Islamic tradition.

Mr Abdullo Nuri, however, comes from Khujent, the seat of power in Soviet times. Nearly every Tajik Communist party first secretary in 70 years has come from "Leninabad", as it was called, and the region boasts most of the country's industrial capacity.

Charles Clover

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NEWS: UK

'The balance between shareholder and customer has to be looked at again,' says minister

Review of privatised utilities ordered

By David Wighton,
Political Correspondent

The government yesterday announced a review of the regulation of privatised utilities which is likely to produce a better deal for consumers at the expense of shareholders.

Mrs Margaret Beckett, chief trade and industry minister, indicated that some of the more radical reforms contemplated when the Labour party was in opposition had been dropped. But she made clear that the review would lead to greater focus on the interests of

consumers. "The balance between shareholder and customer has to be looked at again," she told a press conference.

City of London analysts were nevertheless relieved at the moderate tone of Mrs Beckett's speech. Some expressed surprise that, after extensive consultation in opposition, the government was launching another review. "They went over all this ground exhaustively before and you have to wonder whether this is just a way of sweeping it under the carpet," said one leading analyst.

Mrs Beckett told a utilities conference in London that the review would report to ministers by the end of the year. The government would then publish any options for change in a consultation document.

Mrs Beckett said the review would cover the electricity, gas, telecommunications and water industries. Mr John Prescott, the deputy prime minister, will hold a separate examination of transport regulation. The review will look at whether the current system of price regulation delivers the greatest benefits for consumers while maintaining incentives.

Mrs Beckett said that switching from price capping to a US-style rate-of-return regulation had been ruled out. But the review would examine the idea of profit sharing. This would introduce a profit ceiling, above which excess returns would be shared between customers and shareholders.

The Labour party became attracted to the idea after the water and electricity companies exceeded their regulators' profit forecasts in the early years after privatisation.

Mrs Beckett said that introducing a formal system of profit sharing might increase predictability. But she added: "I am certainly anxious, however, that we consider fully the practicalities."

While acknowledging that regulation had in most cases delivered falling prices, she said that 13 years after the regime was first introduced it was time to take stock.

"It is not so much that we are saying this is all wrong and terrible - there have been considerable strengths," she said.

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Lex, Page 16

BA organises strategy to break strike

By Robert Taylor,
Employment Editor

British Airways has been attempting to organise the most comprehensive counter-offensive to industrial action since Mr Rupert Murdoch's move of his News International printing operations to Wapping in east London 11 years ago.

"We intend to continue to operate if there are any strikes," BA's chief executive Mr Bob Ayling said yesterday.

The company has not denied that employment agency offices over recent months have been recruiting up to 1,000 truck drivers, baggage handlers and loading staff for BA in the Heathrow airport area.

Senior airline managers and other staff personnel have also been trained on six week courses to prepare for work as substitute cabin crew. A BA spokesman said yesterday safety and emergency regulations required only six days' training.

BA hopes many members of the Transport and General Workers' Union will defy

any call from the union to go on strike and will report to work as normal.

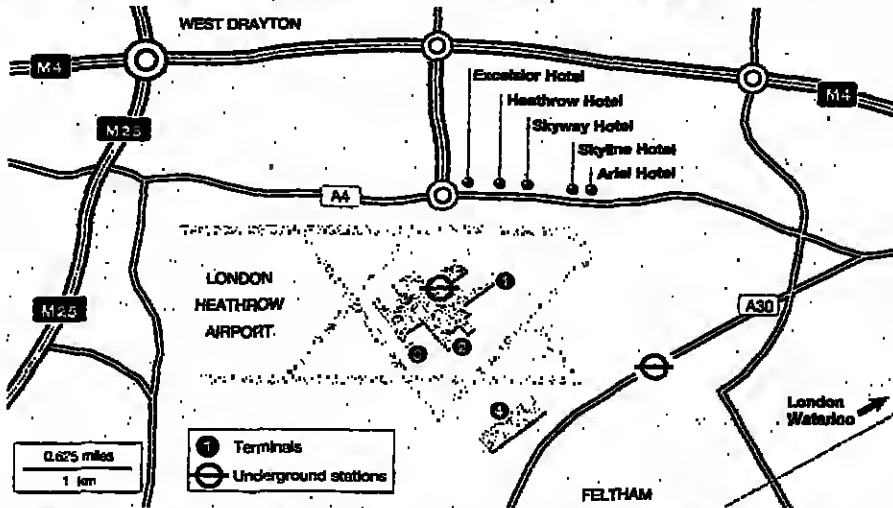
The company has established what it intends will be "picket free zones" around its buildings, car parks and airport Underground railway stations to ensure staff do not face intimidation from strikers. These will be manned by BA managers.

Free minibuses and taxis will be used to get staff to and from work as being organised and special coaches will bring staff and others from hotels and railway stations to work at Heathrow. No hotels have yet been named.

Security patrols will also be used in car parks to protect staff cars. Video surveillance cameras are to be installed at official picket lines to "spot troublemakers," says BA. It is possible that BA would be able to find enough staff to ensure cabin crews are available at least for its long-haul routes.

The breakaway union Union Crew 89 is not in conflict with the company and its 3,000 members are mainly on those flights. It might be more difficult to ensure con-

Heathrow: a dense network of hotels and transport links



Hotels and transport links around Heathrow airport in West London: British Airways plans to bring workers into the airport in taxis in an attempt to break any strike

tinuity of service for European and UK domestic flights from Heathrow.

But observers doubt whether BA would be able to prevent disruption if ground staff went on strike. That might lead to chaos and delays at Heathrow for the travelling public. Baggage could be held up. Check-in desks might be hard to keep open.

There is also a fear that computer staff, who are being bailed out separately by the GMB/Amex union, could paralyse the ticketing system. This may explain why Mr Ayling seemed to be taking a softer line over the ground staff dispute than about the cabin crew last

night. The promise of "robust" contingency plans has done nothing to reduce apparent support for industrial action by BA staff. Indeed, the TGWU believes it has been counter-productive.

It may be difficult for an airline in a competitive business to behave as Mr Murdoch did in 1986 to his London printworkers and endure a dispute that could last many months.

Last summer Mr Ayling threatened his airline pilots with a contingency plan by recruiting and training replacements for them. In the end he agreed to settle with them. Last night came the first signs that he may

have decided to do the same for cabin crew and ground staff.

Among the estimated 2,000 cabin staff attending yesterday's strike meeting in a hotel ballroom near Heathrow, the public comments of a minority reflected what appears to be the wider sense of fear and apprehension that management warnings have provoked. Jimmy Burns writes.

A young male cabin crew argued that the nature of the industry made it difficult for cabin crews to sustain a long strike. Relatively few cabin staff are required for the airline fleet on any one operating day and can therefore in theory be replaced.

Cow waste may burn in state power stations

By Alison Maitland
In Stoneleigh, Warwickshire

The government is considering acquiring redundant power stations to burn waste material from slaughtered cattle as the cost of the "mad cow" crisis heads towards \$4bn (\$6.5bn).

The proposal, announced yesterday by Mr Jack Cunningham, agriculture minister, follows in conclusive talks with leading power companies which, he said, were asking too much money for the job.

Ministers are alarmed at the mounting costs of transporting and storing about 400,000 tonnes of bonemeal and tallow - the remains of more than 1m older cattle slaughtered and rendered down to stop BSE, or "mad cow disease", entering the food chain. The costs are estimated at £2m a year.

Describing the situation inherited from the previous Conservative government as "a scandal", ministers said some of the storage costs could be recouped from the sale of electricity generated by burning the waste in government-owned power stations.

After months of public controversy over the best system of disposal, ministers pointed out that the Environment Agency had concluded that burning the waste at 850 deg in power stations would be safe.

But speaking at the Royal Show, the leading agricultural event in England, Mr Cunningham said: "Some of the proposals we have had from the energy companies were off the scale in terms of the charges."

Power companies are also believed to have demanded indemnity against any future claims for damages from people developing Creutzfeldt-Jakob disease, the fatal human equivalent of BSE.

Mr Jeff Rooker, food safety minister, warned that it could take several years to burn all the bonemeal and tallow, which will mount to 500,000 tonnes by 1998.

The milk train made its return to the railway network yesterday after a gap of nearly 25 years with the launch of a one-month trial in moving tankers from Penrith, north-west England, to London, Charles Batchelor writes.

The milk is collected from farms in a road tanker which is then backed on to a flat-bed rail wagon. The tractor unit is then unhooked.

The trial has been organised by Milk Marque, the main UK milk distributor, and will be managed by Exel Logistics Tankfreight, a subsidiary of the NFG distribution group using a special "piggyback" tanker wagon developed for road-rail use by Tiphook.

Maggie Urry

Airline chief 'wants to smash our union'

By Robert Taylor in London

Senior officials of the Transport and General Workers union remain shocked at what they regard as the extravagant rhetoric and ferocity in the way BA management has handled industrial relations with its staff in recent weeks. They believe BA has deliberately raised the stakes in the dispute.

"What we are seeing is a well-planned exercise to destabilise the union," said one senior official. "This has turned into Ayling's [Mr Bob Ayling, BA chief executive] personal crusade. He is flying high on this and has decided it must come down to who wins or loses."

In an open letter to Mr Ayling, released yesterday, Mr Bill Morris, TGWU general secretary, said: "We are amazed at the resources and effort BA has put into preparing for a dispute rather than concentrating on attempting to avoid one. It appears this is a dispute the company wants."

Almost all BA's 54,000 employees are TGWU members, and many have reached flexible collective agreements in line with the company's

business efficiency programme. "This is living proof the TGWU can have a positive relationship as a modern trade union with BA," said Mr Morris.

But senior union officials question Mr Ayling's motives in taking such a hard line against the cabin crew and ground staff. "I believe Bob Ayling wants to smash the TGWU in order to impose an autocratic style of management on his staff," said one senior union official.

Union officials believe BA management have been preparing for a summer showdown with the TGWU

for some time. The union regards BA's decision last month to close the offices of its cabin crew subsidiary at Heathrow and Gatwick airports as an indication of its hardening stance.

"BA launched a midnight raid to close down offices operated by our cabin crew staff," said Mr Morris. "Taken alongside the company's attempt to impose without negotiation a new agreement for cabin crew, it seems BA is determined on industrial confrontation in the manner of a nineteenth century mill-owner."

McDonald's offers taste of optimism

Burger chain's decision to return to using British beef may bring farm industry a double benefit

encourage others to follow its example. Beyond that, its return to the market should help improve beef prices which are at their lowest for 17 years.

McDonald's says it always thought British beef was safe and stopped buying it only because of customers' fears. Its latest research shows that 74 per cent of customers are now keen to eat British beef again, and that is why it is returning to the UK market.

Burger King, another large chain which also stopped buying British, is considering its position. Other customers, such as schools, hos-

pitals and the catering trade might be influenced by the McDonald's move. But the greatest prize would be the ending of the export ban imposed on the UK by the European Union.

British beef has been selling well in big UK retail chains. At J. Sainsbury beef sales are 8 per cent higher than they were before the BSE crisis. The chain sells only British beef.

But retailers say it is the prime cuts, such as steaks and joints, which have recovered best from the decline in demand. Volumes of mince and stewing steak are still down on pre-crisis

levels. Burgers, like mince, are made from an animal's forequarters, while steaks come from the hindquarters. This is where the McDonald's move should have its second impact.

As Mr Anthony Gibson, south-west regional director of the National Farmers' Union, says: "The market has been weighed down by vast quantities of unsaleable forequarter beef."

Thus the price of the whole beast has been dragged down by the lack of a market for part of it. Mr Duncan Sinclair, an economist at the Meat and Livestock Commission, cal-

culates that McDonald's could buy each week the forequarters from 4,000 animals, about 9 per cent of the 45,000 slaughtered for human consumption.

McDonald's will not be buying from the stockpile of frozen forequarters, and will purchase only from 11 selected producer groups which meet its specifications.

That raises concerns for Mr Ian Smethurst, managing director of Midland Mart, the leading UK livestock market. While he said he welcomed the McDonald's move, he fears that its purchasing method "smacks of cornering the market" and could create a two-tier market.

Maggie Urry

UK NEWS DIGEST

EU plan arouses wrath in City

Mr Alistair Defries has been asked to extend his term as director-general of the Takeover Panel to help spearhead the City of London's efforts to fight off controversial European takeover legislation on the conduct of bids.

The head of the Takeover Panel is traditionally an active investment banker seconded for a two-year term, but Mr Defries has agreed to stay for a rare third year. "It is very important that there is continuity and that we keep up our lobbying, because it would be extremely bad news if we had this legislation forced on us," he said.

City institutions have been up in arms at the EU proposals, which are intended to harmonise rules between countries but which the European parliament has also used as an opportunity to make takeovers more difficult. Britain's Labour government has backed the City's efforts to block the plan, but, at a first reading in the Strasbourg parliament, Labour members either voted in favour of the proposed directive or abstained. *George Graham, London*

TRADE UNIONS

US-UK alliance to be signed

Communication workers' trade unions in the UK and US are to sign an "Atlantic alliance" to help boost recruitment, collective bargaining and training.

Three unions are joining forces to organise workers in both countries in response to the globalisation of the telecoms industry. UK unions are keen to reverse declining membership in the industry because of contracting-out of services and appearance of non-union firms.

The alliance will be signed next Monday in London between the Communication Workers Union and Society of Telecom Executives of the UK and the Communications Workers of America.

LONDON SCHOOL OF ECONOMICS

Chairman resigns after grant row

Sir Michael Lickiss has resigned as chairman of the Chartered Accountants' Trusts seven months after a row erupted over a \$50,000 (\$974,000) grant awarded to the London School of Economics. Academics from other universities claimed the LSE should have had to compete for the money with other highly rated accountancy departments.

Sir Michael, a former student at the LSE and a governor, said he had not taken part in the decision to make the award. A report to the Institute of Chartered Accountants, published yesterday, said the LSE award was perfectly proper. However, it suggested reforms which would add to trustees' workload and Sir Michael indicated that he wished to stand down as a result. *Jim Kelly, London*

TRAVEL INDUSTRY

Minister's call prompts legal move

Thomson, the UK's leading travel company, was yesterday consulting its lawyers after a government minister appeared to pre-empt the outcome of the Monopolies and Mergers Commission inquiry into the travel industry. The company was concerned that Mr Nigel Griffiths, the competition minister, had apparently called for changes in the industry before the MMC had concluded its investigations.

At a conference in Athens, Mr Griffiths reportedly said that he would like to see the names of Thomson's travel agent shops changed from Lunn Poly to Thomson. Designed to make consumers aware of the link between tour operators and travel agents, such a move is thought to be one remedy that the MMC might propose. Lunn Poly, Britain's biggest travel agent, is owned by Thomson, the highest tour operator. The MMC is investigating whether ownership links of the largest package holiday companies - principally Thomson and Airtrams - can distort competition and lead to unfair trading practices. While Thomson denies that Lunn Poly favours its holidays, Airtrams admits that its Going Places chain promotes its holidays first.

David Wighton and Scheherazade Daneshkhu, London

THE ECONOMY

Lending to individuals up sharply

Total lending to individuals by banks and other home loans and savings institutions rose sharply in May, according to data from the Bank of England, the UK central bank. Net lending rose by £1.1bn (\$1.51bn) during the month - £400m higher than the previous May and around £300m higher than most City of London forecasts. Much of the increase came in higher borrowing on credit cards. Consumers paid by plastic to the tune of £307m in May, compared with only £136m in April and £159m in May 1996.

The buoyant lending figures confirm the rapid growth in consumer spending seen during May, attributed to a post-election "feelgood factor" and the anticipation of windfall payouts from mutual societies. Retail sales grew by 5.3 per cent in the 12 months to May. The Bank of England's figures for notes and coins in circulation showed a 0.8 per cent rise last month - the highest increase for a year.

M0, which measures cash in circulation and banks' operational deposits, rose by 6.8 per cent in June compared with 6.1 per cent in May. *Richard Adams, London*

GAS INDUSTRY

Competition to spread

The next wave of competition in the domestic gas market will start in November. Ofgas, the industry regulator announced yesterday. Up to 2.6m customers in Scotland and the north of England will be able to buy their gas from any supplier from November 1. Competition will spread across the country in five stages.

By the final stage in June 1998, when competition is introduced in London and part of the rest of southern England, all UK consumers will be able to buy their gas in a competitive market.

Transco, the monopoly pipeline operator, which had been accused by suppliers of dragging its feet, yesterday welcomed the new target dates. *Jane Martinson, London*

CHARITY DONATIONS

Long-term decline recorded

Charities are seeing a long-term decline in the number of donors, according to a study published by the Institute for Fiscal Studies. But there is no evidence that the National Lottery has had a significant impact on charitable giving. The real threat to charities, according to Mr James Banks and Mr Sarah Tadner, the report's authors, is a much longer-term decline in giving, particularly among younger households.

In 1996 only 30 per cent of households donated to charity against 34 per cent in 1974 though the average donation has been rising. *Nicholas Timmins, London*

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مكتبة الأمل

TECHNOLOGY

Daimler-Benz and SMH are exploring untested ground in their innovative joint venture, writes Haig Simonian

Carmakers' smart move

Motor industry executives are waging a new war against building a new model in a new factory with a new workforce. Ambitious carmakers have learned to their cost that the penalty for excessive innovation can be missed deadlines, poor quality or disgruntled workers.

It is with as much disregard to the conventions of carmaking as to its traditional models that Micro Compact Car, the joint venture between Daimler-Benz and Switzerland's SMH watch-making group, has pioneered its new vehicle. Not only is the Smart minicar unlike anything else on the road, but it is being built in a radically new way at a new plant in a region without any automotive tradition.

The Smart will explore untested ground on how cars should be built. While consumers will focus on the looks and pricing of the diminutive 2.5m-long two-seater, to go on sale in continental Europe around next April, rival carmakers will be much more concerned about how it is put together. MCC claims it will be able to build the Smart in about seven-and-a-half hours. That would be far quicker than the 10 hours it takes even the best carmaker today.

In looks alone, MCC's factory at Hambach in eastern France -

dubbed "Smart Ville" - poses a challenge. Rather than comprising numerous big halls, Smart Ville is centred on a single large building, shaped like a mathematical addition or plus sign, with smaller offshoots radiating from it. The "plus" is Hambach's heart. Rather than building all the Smart itself, large sections have been sub-contracted to a handful of suppliers, called "system partners" in smartpeak. They occupy the buildings around the "plus". Magna International, the Canadian body and interiors group, welds the structural shell. Eisenmann, a German coatings specialist, paints it and then passes it by conveyor to the first arm of the "plus", where VDO, a German instrument specialist, installs the cockpit.

Only here - three hours into the assembly process - does MCC lay hands on the Smart. As the vehicle travels along the overhead conveyors occupying the "plus", further modules arrive from the other system partners on site - at precisely the point where they need to be installed.

The mechanical sub-assembly, including the motor and axles, is put together by Germany's Krupp-Hoesch. Front modules, comprising lighting and electrics, come from Bosch, the German electronics group. Plastic body panels are made by Dynamit

Nobel, while Ymos of Germany leads a consortium supplying door modules.

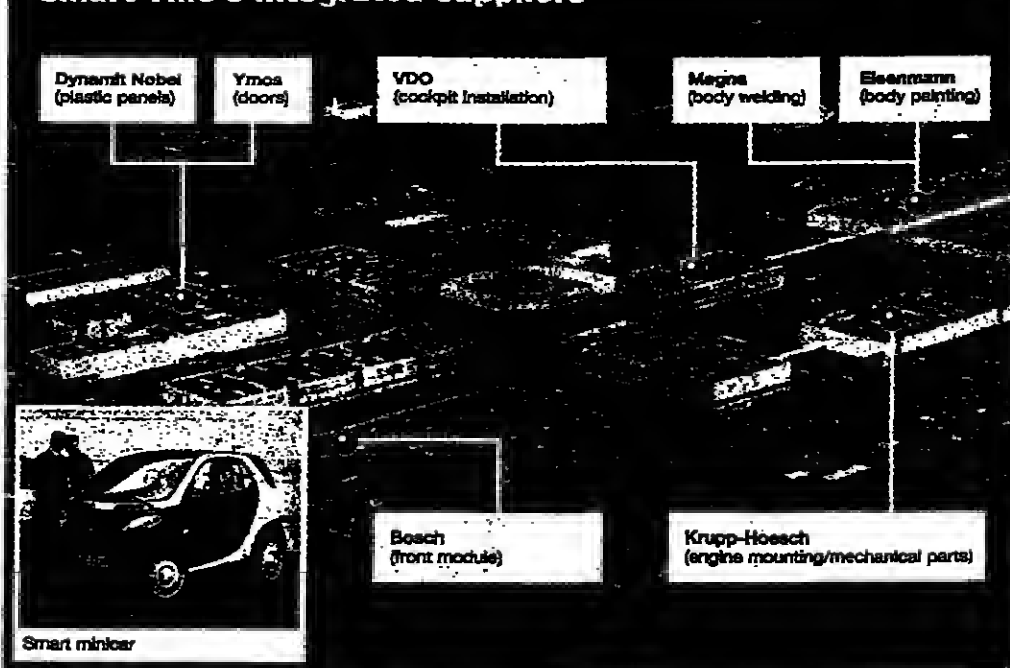
Integrating suppliers has become more commonplace as carmakers seek to cut costs and assembly times. Devolving work can relieve a carmaker of basic research and development spending and accelerate development times by allowing teams from the carmaker and its suppliers to work in parallel. MCC believes its "system partners" accounted for about 70 per cent of the engineering work on the Smart.

Moving to modular sub-assemblies for new cars can also cut carmakers' capital costs and reduce the amount of working capital tied up in stocks. In practical terms, having dedicated facilities to assemble modules can also improve quality and allow manufacturers to automate certain functions which could not be done on the line.

A number of car plants around the world now boast their own adjacent "industrial parks" for component-makers. Fiat's big car plant at Melfi in southern Italy, inaugurated in 1994, was one of the first. At Skoda's new assembly hall for the Octavia saloon at Mlada Boleslav, some modules are even built alongside the production line.

Such innovations are invariably easier at new sites than at

Smart Ville's integrated suppliers



old ones and at factories building the latest generation cars, designed for at least some degree of modular construction from the start. Although Valencia, which builds Ford's new Ka hatchback, opened in the mid-1970s, it had ample space in the adjoining orange groves for growth. Renault, which is home for Mercedes-Benz's forthcoming A Class, was only opened in 1982 and is almost as spacious.

A still newer breed of car plants is forming to take the process further. Volkswagen's new truck and bus facility at Resende near Rio de Janeiro, which is gradually building up capacity,

has broken new ground in using suppliers to build and install parts actually on the line.

General Motors, the world's biggest carmaker, is believed to be thinking similarly for a new small car plant earmarked for southern Brazil.

But Smart Ville, to be opened officially by Helmut Kohl, German chancellor, on October 27, arguably goes further than even the VW and GM factories. Resende's commercial vehicles are built in much lower volumes than the 200,000 units a year due to emerge from Hambach at full tilt. And GM's plant is still on the drawing board.

The 70 ha Hambach site has also in effect abolished distinctions between MCC employees and those of its system partners. That is unprecedented in the motor industry, but inevitable when the two sides work so closely together. To underline their common purpose, staff from MCC and its system partners even share the same canteen.

The dining hall's location over the axis of the "plus" - where defective vehicles are repaired before shipment - is also significant. By offering panoramic views over the assembly lines and rectification area, the canteen is intended to drive home

the message that quality is paramount.

Other carmakers have tried to instill the same sense of "ownership" in their employees through teamwork and training. The latest factories have even tried to incorporate the message in their architecture: Skoda's Octavia assembly plant has a special area between the two arms of its U-shaped production line reserved for meeting rooms for quality circles and visits from disgruntled customers.

None, however, has taken the concept of worker integration as far as Hambach. Staff from the system partners have been involved in the Smart from the blueprints onwards.

Recently the co-operation has shifted up a gear to production engineering. Detailed debriefings were held after the first set of production trials in April to identify and eliminate bugs. A new round of discussions will follow the second production trials next month.

The idea is to create a sense of common purpose among MCC and its system partners as the plant moves towards full production later this year. So far, the 450 production staff on site, split roughly equally between MCC and its system partners, are still outnumbered by between 800 and 1,000 construction workers finishing the project. But as building nears completion, the number of car workers will rise towards an expected 2,000 at full output.

Then, the need for seamless co-operation between MCC and its partners will be essential to ensure that Smart Ville is more than just another monument to a motor manufacturer's ambition running ahead of reality.



Evil weevil: emerging from a grain

Two UK scientists have devised a method for quickly scanning grain to detect harmful contaminants. The approach could improve food quality and reduce the precautionary use of pesticide.

Most grain is traded at least once after harvest, which gives buyers an opportunity to check its quality. At present, experts check the grain by eye. But weevil grubs develop inside grain kernels where they cannot be seen by the naked eye, so the new method, which uses digital imaging techniques, makes early action possible.

Female weevils lay their eggs in grain. While adult weevils are only 6mm long, the grubs are

even smaller and are transparent.

The device came about when John Chambers, of the UK Ministry of Agriculture's Central Science Laboratory, was seeking a rapid detection method on behalf of the UK's Home-Grown Cereals Authority, an industry-funded research and promotional body. One idea he had was to put grain kernels in a nuclear magnetic resonance machine and see if a weevil grub

was detectable. The method worked, but produced results too slowly to be useful for checking a truckload of 80 tonnes in transit. Chambers tried scanning the grain with radio waves, and also experimented with near-infrared light. He even tried listening for insects.

Then he met Roy Davies, professor of machine vision at Royal Holloway College, London University, and realised he might produce the answer.

Together the two men came up with a system using algorithms - sets of mathematical rules - used for problem-solving - to spot irregularities in digitised images of grain. It can find weevils, grubs, ergot - a fungus that can affect cereals - or virtually anything else which should not be in the grain.

The system is sensitive, fully automated and works well in the laboratory, checking about 3kg of grain in three minutes. The

inventors are discussing with the authority and manufacturers how to speed up the process and use it in a robust machine.

A further problem with grain is that it attracts mites; a colleague of Chambers, Bhinsky Thind, has also devised a system for finding mites in food. He puts a food sample in aqueous alcohol and floats kerosene through it. The kerosene carries any mites with it.

Chambers' research team

collected many samples of grain products from shops in the UK - baby foods, biscuits, bread, breakfast cereals, flour, soup mixes - and found that 22 per cent of the samples contained mites.

He also asked people to store samples in their homes for six weeks. Thirty-eight per cent then proved to contain mites, which, if warm, damp and well-fed, can multiply 50-fold in a fortnight.

He hopes to discover where the mites come from and whether they are harmful when eaten with food. Mite material breathed into the lungs is blamed for the increase in asthma and other allergic conditions.

War waged on the weevil

David Spark reports on a new method for scanning grain

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FINANCIAL TIMES

Mergers, rapid growth and buyouts.

Where's IT going?

FT-IT Review: July 2.

This month's review examines recent moves in Silicon Valley and the potential implications for corporate businesses in the new millennium. Also, a feature on the financial services sector reveals how it's coping with the digital age.

FINANCIAL TIMES
No FT, no comment.

سكاي نت الامم

ARTS

Portraits are back in the picture

William Packer reviews the latest prize-winners

What with all the shock-horror future that lately greeted the announcement of this year's short-list for the Turner Prize, we might be forgiven for supposing the Turner was all we had and that painting of a more straight-forward and traditional sort, indeed painting of any sort, had no look-in at all. The truth, though inevitably less newsworthy, is rather different and somewhat more encouraging.

Our oldest open prize exhibition, the John Moores at Liverpool, has always spread its net wide in its support of contemporary British painting, from abstraction to figuration. Over the years it has been joined by the Hunting and, more recently, the Jerwood and the Nat-West Prizes, each in its different way committed to the encouragement of modern painting in a manner that is catholic, critical and undiscriminating. We critics may sometimes sneer at the particular manifestation, grumble at age-limits and take issue with the judges, but the general good is incontestable.

And as effective as any of the prize exhibitions is the annual Portrait Award at the National Portrait Gallery. It was instituted in the early 1980s under the aegis of John Player, which sponsorship has been continued since 1990 by BP. As a demonstration of the long-term benefits of the sensible sponsorship of the visual arts, it could hardly be bettered – a quiet start and sustained growth into something now indispensable. Would we miss the Turner Prize? Probably not after the fuss died down. The Portrait Award would leave a real hole.

For what it has done from the start is to remind young

artists that there are courses to follow other than the narrow imperatives of avant-garde art-school orthodoxy. In the 1970s the portrait, the pre-occupation of the greatest of artists, had seemed to be out of fashion, no longer relevant, the preserve of the fuddy-duddy and the academic. It is a real achievement that that can no longer be said. I have always argued for the age-limit of 40 to be removed, but I do recognise that the prospect of a healthy prize, £10,000 to the winner this year, with the chance to place a commissioned work in a major national collection, has concentrated the mind of many a young painter.

The point is not the unearthing of unsuspected masterpieces, though fine things have come up over the years, so much as raising and sustaining a general standard, which this year remains prettily high without being exceptional. The camera clearly remains an important aid to many of the artists, though photo-realism as such is not too much in evidence. On the whole the more mannered, forced or consciously artificial the composition or presentation, the less successful the work. That said, Abigail McLeish's double portrait, "Rebecca and Matthew", richly stylised and, to those of us who know the subjects, acutely observed, is as well drawn and painted as anything in the show. Gary Goodman's swiftly-stated expressionist couple, too, is accomplished, witty and effective.

This year's winner, James Lloyd, at nearly 26 and but lately at the Slade, is among the younger artists to have won the main award. His large, rather dour canvas,



'Penelope watching TV' by James Lloyd, winner of the 1997 BP Portrait Award

"Penelope watching TV", of a full-length seated figure in an empty room of a room, is admirable as much in its ambition as in its competence. On such a scale, with an inevitably monumental image, it had to be properly drawn and modelled, and the paint handled to hold the surface, or it would have fallen apart. It is a brave and convincing work.

Among the minor prize-winners and commendations, and for similar rea-

sons, I also liked Paul Benney's rather more fluently handled "Spitz", a full-length man in a dark coat with his whipper. But it would not be a prize exhibition, nor I a critic, were I not to wish the prizes disposed elsewhere. My own pick of the bunch includes Geoffrey Hayzer's small and very cleverly painted study of, presumably, his father; Frances Borden's rich and intense self-portrait head; Orlando Mostyn-Owen's very open

and relaxed rendering of a seated girl with her legs stretched out; and Colin Watson's indolently reclining girl in a red jumper, satisfyingly flat and solid in the paint.

Also remarkable is Heath Rossell's very positive and straight-forward "Evelyn", a tiny nude of pre-Raphaelite intensity of a woman who has had one breast removed. But best of all, for me, is another, somewhat larger nude, Michelle Anderson's

rather pale and wistful girl, three-quarter length, standing against a pale wall, all but monochromatic in its delicate range of yellow ochre and nappier yellow. Quiet, understated, it is beautifully done.

The BP Portrait Award: National Portrait Gallery, St Martin's Place WC2, until October 5, then on to Aberdeen and Belfast: sponsored by British Petroleum.

The master and his muse

Clement Crisp is entranced by Roland Petit's jubilee dance gala

Twilight. A floating stage moored near the quay in Marseille's Vieux Port. On the quay-side, banks of seats. Beyond the stage the buildings and lights of the other quay and the lamps on sailing boats, and soaring in the distance the Cathedral of Notre Dame de la Garde. A magical setting for last week's celebration to mark the silver jubilee of Roland Petit's Ballet de Marseille.

Twenty-five years ago, ballet in Marseille meant two performances a year. Petit changed that. His company, Marseille's company, has ever been exciting, crammed with good dancers, and productive (Petit makes ballets because he can't not make ballets, rather like Saint-Saëns who declared that he produced music as an apple tree produces fruit.)

Petit has spanned every form of theatre dance, from three-act dramas to music-hall shows. The common link is his dazzling sense of theatre, and his no less dazzling visual taste. From Paul Delvaux and Max Ernst to Keith Haring's graffiti, by way of Dior, St. Laurent, Nikki de St Phalle and how many more, Petit's spectacles have enlisted the best design and ravished the eye. And in all his works, a theatrical potency which comes from his daring, which is a daring always innovative, but secure enough to use the oldest (and usually best) tricks in the business.

This gala programme was inevitably too short to be a survey of what he has done in Marseille. He entrusted much of the choice to his dancers, and they chose well. We began with fragments from *Ma Poulx*: the boy swans (which Petit thought of 15 years before Matthew Bourne), and then Dominique Khalafouni (so happily associated with so many Marseille triumphs) in the *Thais* meditation, floating and curling in

the arms of Lianz Chang. Then a new Carmen: Asylmuratova (Petit's latest prima) passionately intense with the admirable Jan Broeckx as José.

The company followed this with part of *La Mer*, where Petit has managed – and only he knows how – to realise Debussy in movement. Then Luigi Bonino irresistibly Chaplin (and amusingly so, for me who loathes the Great Charlie's capers) in a short solo, and Petit's newest young dazzlers, Lucia Lacarra and Massimo Murru, in *Bolero* (Ravel, a passionate encounter).

And finally, Zizi Zizi Jeannaire and Petit were children together at the Paris Opera School. For 40 years, Zizi has been at the heart of Petit's work. His ballets, his music-hall shows, have all celebrated her wit, her ultra-stylish dancing, her irresistible charm – and her stunning legs. Audiences round the world know that all you need for a tremendous evening in the theatre is Zizi, a dozen dancing chaps, a few chairs, a feather boa, and those national treasures, the Jeannaires plus.

So it proved yet again on Wednesday. *Smoke gets in your eyes* was the excuse, sent out to us by Zizi in that urchin shout, while – spilling in a tiny black frock – she trotted over chairs, trailed an interminable and smokey boa, drove her boys ape, and looked what she has always looked: the spirit of the theatre. The black cap of hair, the glorious smile, the tiny vivid figure and the gestures done with utmost economy and force, the lightning-flash of her temperament: these are as enduringly French as the Eiffel Tower, and much more fun.

The evening was admirably done – and, of course, superbly lit. Petit and Zizi were greeted with roars of delight and gratitude. I simply say: Dear Roland, Dear Zizi – love and thanks.



Roland Petit with Zizi Jeannaire in Marseille

An actor who once played *Clovis* in a production of *Endgame* supervised by its author, Samuel Beckett, recently told me of a question he put to the great modernist dramatist. "Clovis is always saying he's going out," he said. "But is he just going to the kitchen, or is he walking out of the house forever?" Beckett looked at him and, syllable, said, "These things are always ambiguous."

Some actors would find that infuriating; but they should not play Beckett. The point is not that *Endgame* lacks meaning, but the opposite: that it is wrong to pin anything in it down to one specific interpretation. This actor, however, told me that he adored Beckett's reply, finding it a kind of openness into modernism: and that "Ever since I've never tried to understand these plays; I've gone for rhythm and music."

Peter Hall's new production of *Waiting for Godot* is a triumph of rhythm and music: and it is a triumph for Beckett, and for all its very distinguished cast. Comic

irony co-exists with tragic bleakness, largeness of vision with pettiness of detail. Alan Howard as Vladimir, Ben Kingsley as Estragon, Denis Quilley as Pozzo, Greg Hicks as Lucky, and the boy is Alex Russell.

Not for a moment does this great play flag, and there are many particular moments and passages that leap out as much for their phrasing and timing as for their thought. Only a director of Hall's musicality could so perfectly work Chopin's *Marche Funebre* (sung) into the action, or make "Dad" and "Gogo" sing, in grunting staccato, the *Merry Widow* waltz (echoes of Beckett's *Happy Days*) while hectically dancing round the stage.

The pinging speed and lightness with which Kingsley suddenly says "Nothing happens, nobody comes, nobody goes, it's awful!" aston-

ishes. Just as fine, in Act Two, is the always different, always new, way in which, whenever reminded by Vladimir that they are "waiting for Godot", he says "Ah yes". Howard, always a musical actor, refines his exceptional technique to its most austere. I know no actor who can so project a *mezzo voce*, and who would think of applying one to a line like (when buttoning up his flies) "Never neglect the little things of life". Every time Estragon begins "I had a dream", he interrupts with "Don't tell me!"; every time, the note of dread – always quick and urgent – is different.

Both actors speak in light Irish accents, ideally bringing out the wryness of the words. Vladimir/Howard is the more mindful of the two, and the more insistent time-keeper; but is that any advantage?

Estragon/Kingsley is both stooge and dreamer, and transcends his own poverty of memory by suddenly railing at Vladimir: "Have you not done tormenting me with your accursed time?"

Greg Hicks's account of Lucky is a *tour-de-force* even before he utters a word. His realisation of the panting, spitting, self-punishing, dying work-horse is terrifying; and then he speaks. Brilliantly, he shows every aspect of the tormented speech: the stream of consciousness, the cosmic and existential vision, the literate elegance, the incoherent nonsense. Is he a nifty parrot other man's words? Or a victim who, when allowed self-expression, proves himself a true seer? These things are always ambiguous. The same is

true here of Lucky's dance: with Hicks, it sets out to be a solo of furious expressionism – only it cannot quite express itself.

In the relationship of Lucky and Pozzo, Beckett (who had been a balletomane in his time) reproduced and surpassed the relationship of Petruschka and the Charlatan – the pathetic doll struggling to convey emotion and the repressive impresario who is oddly toy-like himself. Not for years has Denis Quilley done anything so fine as his Pozzo. The role suits his ripe theatricality of utterance, and he shows beautifully its strange artificial vividness. As Lucky weeps and as Vladimir and Estragon prepare to dry his eyes, Pozzo urges them. "Make haste before he stops". The Beckettian irony – if you don't stop those tears, they'll stop anyway – is beautifully planted on the air. The whole production is witty, and it is good to hear *Godot* raising laughter through the Old Vic.

In repertory at the Old Vic, SE1.

Théâtre/Alastair Macaulay

Beckett triumphant

INTERNATIONAL ARTS GUIDE

BAD KISSINGEN

CONCERTS
Kissinger Summer Festival
Tel: 49-971807110
● Felicity Lott and Ann Murray sing a programme including works by Purcell and Brahms; at the Tattersall, Jul 1
● Roger Norrington conducts the Czech Philharmonic in a programme of works by Schumann, Elgar and Dvorák; at the Regentebau, Jul 2
● Tenor Peter Schreier and pianist Andras Schiff perform music by Schubert; at the Kurtheater, Jul 3
● Violinist Christian Tetzlaff and pianist Laila Ove Andenæs perform works by Beethoven, Ravel and Debussy, at the Kleiner Kursaal; Jul 5

CHELTHAM

CONCERTS
Cheltenham Festival
Tel: 44-1242-227979
● BBC Philharmonic: conducted by Vassily in Sinaisky in Brahms'

Symphony No. 1 in C minor, a new work by John Buller and Tchaikovsky's first Piano Concerto, with pianist Boris Berezovsky, at the Town Hall, Jul 5
● RNCM Wind Orchestra: conducted by Tim Reynish in works by Mendelssohn, Sallinen, Strauss and Mozart; at the Town Hall, Jul 6
● La Bohème: by Puccini, performed by the European Chamber Opera; at the Everyman Theatre, Jul 8

DROTTNINGHOLM

OPERA
Drottningholms Slottsteater
Tel: 46-8-4570600
Euridice: artistic director Per-Erik Ohm has chosen two of the first operas ever written for his first year at the festival's helm. Jacopo Peri's opera dates from 1600 and this is its Swedish premiere. Produced by Karl Dunér, and directed by Peder Freij, the Drottningholm Theatre Orchestra is conducted by Jakob Lindberg; Jul 5, 8

GRAZ

CONCERTS
Styriarte Festival
Tel: 43-316-825000
● Liederfuersten (Princes of Singing): soprano Ruth Ziesak sings works by Hugo Wolf and Schubert, accompanied by Helmut Deutsch; at the Kammermusiksaal, Jul 1
● Die Quintette: the Wiener Streichsextett plays string quintets by Brahms and Schubert,

composers whose portrayal by this festival's 18th century musicians with 20th century leanings; at the Schloss Eggenberg, Jul 3
● Lamento: the "Red Byrd" vocal ensemble performs a programme around Monteverdi's Lamento d'Arianna; Jul 8

LONDON

CONCERTS
City of London Festival
Tel: 44-171-638 8881
● Barbara Bonney: recital by the American soprano is among this week's festival highlights, accompanied by Helmut Deutsch in songs by Schubert, Clara Schumann, Brahms and Debussy; at Drapers' Hall, Throgmorton Street EC2; Jul 2
● Bernstein: A White House Cantata – Kent Nagano conducts the London Symphony Orchestra in Bernstein's reworking of the score of his unsuccessful musical, 1600 Pennsylvania Avenue; Barbican Hall, Jul 8
● Great Salzburg Mass: one of the grandest Baroque religious works, now attributed to Heinrich Biber. Performed by the Gabrieli Consort and Players conducted by Paul McCreesh, with Musica Antiqua from Cologne; at St. Paul's Cathedral, Jul 3

OPERA

Royal Opera House
Tel: 44-171-304 4000
Simon Boccanegra (1857): British stage premiere of this, the original version of Verdi's opera. Mark Elder conducts, Ian Judge directs. Sargis Latterkus, Plácido Domingo

and Kallan Esperian star; Jul 4, 8

Queen Elizabeth Hall
Tel: 44-171-928 8800
Mark-Anthony Turnage double bill premiered in Aldeburgh. Based on a story by H.G. Wells. *The Country of the Blind* is directed by Emma Jenkins and stars Thomas Randle in the lead role. *Twice Through the Heart* is based on poems by Jackie Kay. Nicholas Kok conducts the Orchestra of the ENO; Jul 3, 5

DANCE

Royal Opera House
Tel: 44-171-304 4000
The Royal Ballet: mixed programme includes Twyla Tharp's *Push Comes to Shove*, William Forsythe's *Stephant*, and *Symphony in C* choreographed by Balanchine to music by Bizet. The final performance will be the last ballet at Covent Garden before the theatre closes for renovation; Jul 5

EXHIBITIONS

National Gallery
Tel: 44-171-638 3321
Seurat and The Bathers: places Seurat's great "Bathers at Asnières" in a context provided by his own earlier work, and studies and drawings for the painting, as well as works by predecessors who influenced him, and by his Impressionist contemporaries; from Jul 2 to Sep 28

Victoria and Albert Museum
Tel: 44-171-938 8500
Shamiana: The Mughe Tent – made up of textile panels

designed and made by communities of women all over the world, this tent – part of the V&A's celebration of 50 years of Indian independence – goes on show in the Pirelli Garden; to Sep 14

NEW YORK

CONCERTS
Lincoln Center Festival 97
Tel: 1-212-875 5030
New York Philharmonic: at the Avery Fisher Hall. Conducted by Kurt Masur in the first of three programmes celebrating the music of jazz maestro Omette Coleman, whose octet Prime Time joins the orchestra in a performance of *Siles of America*; Jul 8

EXHIBITIONS

Metropolitan Museum of Art
Tel: 1-212-879 5500
The Glory of Byzantium: exhibition celebrating the Second Golden Age of Byzantine civilization from mid-9th to mid-13th centuries; to Jul 8

THEATRE

Lincoln Center Festival 97
Tel: 1-212-875 5030
Las Danzadas: US premiere of Romanian director Silviu Purcarete's reconstruction of Aeschylus' 470 BC tetralogy. Involves 120 actors and musicians in the story of the flight from Egypt of 50 defenceless sisters, performed in French with English subtitles; Denrosch Park, 62nd St near Amsterdam Ave; Jul 8 to Jul 20

SANTA FE

OPERA
Santa Fe Opera
Tel: 1-505-986 5900
● Così Fan Tutte: Kenneth Montgomery conducts Mozart's opera, sung in English, in a new production directed by Nicolette Molnar and designed by Bruno Schwegli; Jul 2, 4
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COMMENT & ANALYSIS



Martin Wolf

Wealth without power

The success of Hong Kong's economy shows that benign policies, efficient institutions and open international trade allow small countries to prosper

Little else is requisite to carry a state to the highest degree of opulence from the lowest barbarism, but peace, easy taxes and a tolerable administration of justice; all the rest being brought about by the natural course of things." Adam Smith

At its peak, the British empire possessed a quarter of the world's population and land mass. Within China's frontiers now lives a fifth of the world's people. But Hong Kong, the juicy bone that has just been passed from the former to the latter, is richer than either. This is a big fact about a small place - one with important lessons.

In 1995, according to the World Bank, Hong Kong's real income per head (at purchasing power parity) was US\$22,950 (£13,909). This was 30 per cent higher than that of the UK and almost eight times as high as mainland China's. Of the advanced economies, only the US and Switzerland had higher real incomes per head. Yet Hong Kong has no large internal market; it belongs to no preferential trading bloc; and it employs no trade protection. It is a rock whose only natural endowment is its harbour. But it owns the resource that matters most: an active and enterprising people.

The quality of a people is not itself enough. A successful economy also needs benign policies and efficient institutions. So when China boasts that Hong Kong's return marks the end of a national disgrace, Britain can respond that Hong Kong's 6.2m Chinese have enjoyed better government and greater opportunities than Beijing has yet provided for its own people. If this is disgrace, whose is it?

The fascinating new World Development Report from the World Bank shows that in countries with good governance and sound policies real income per head

grew at 3 per cent a year between 1964 and 1993. With reasonable policies, but poor government, growth per head was only 1.4 per cent. In countries with neither it was a mere 0.4 per cent. The state possesses the monopoly of legitimate force. A benevolent and competent monopolist is almost as fabulous as the unicorn. Hong Kong's government has been both.

The colony's success also underlines the value of open international trade. Adam Smith argued that "were all nations to follow the liberal system of free exportation and free importation, the different states into which a great continent was divided would so far resemble the different provinces of a great empire". Politically, Hong Kong belonged to the British empire. Its economic domain was the world.

The mainland only started to prosper once Deng Xiaoping allowed it to become a relatively open trader, instead of a closed territorial empire. China's growth soared as trade in goods and services jumped from 5 per cent of gross domestic product at market prices in 1970 to 40 per cent in 1995.

Openness to trade does

more than allow prosperity. It divorces economic opportunity from power. This classical liberal insight has been rediscovered by Professor Alberto Alesina of Harvard University and several associates. In the latest of a series of papers, the authors argue that "trade liberalisation and political separation go hand in hand... In a world of free trade and global markets even relatively small cultural, linguistic or ethnic groups can benefit from forming small and homogeneous political jurisdictions that peacefully trade and are economically integrated with others".

Openness to trade tends to make a country richer. Indeed, the principal difference between small countries and big ones at a given level of income per head is that the little ones trade more. The obvious alternative to trade is to expand the country, by merger or conquest. But the benefits of greater size become less important as states become more open to trade. "Open countries are able to reap the benefits of access to a large market, thereby avoiding the costs associated with being small," argue Prof Alesina and associates.

Similarly, defined by the magnitude of their conquests in relation to the size of the original mother country, Europe's greatest imperial powers were Portugal, Spain, the Netherlands, the UK and Russia. None seems to have drawn enduring economic benefit from its vast empire. Usually, the easy resources and glittering prizes of empire distorted economic life and distracted political attention.

Writing in 1989, Norman Angell argued in his celebrated book, *The Great Illusion*, that "the wealth, prosperity and well-being of a nation depend in no way upon its political power; otherwise we should find the commercial prosperity and social well-being of the smaller nations, which exercise no political power, manifestly below that of the great nations which control Europe, whereas this is not the case." He concluded from this that the economic

arguments for war then being advanced were both ludicrous and suicidal. The leaders of Europe promptly proved him tragically right.

Once again, Hong Kong's wealth demonstrates his point. The colony is prosperous, but powerless. Yet, as Angell would have pointed out, it cannot be plundered, because its wealth can only belong to the people who create it. All that a malevolent state can achieve is ruin. In modern conditions plunder is fruitless.

Thus an open world economy allows small countries to combine prosperity with self-government. It affords the wealth of empire without its burdens. And it offers the basis for mutually enriching and peaceful relations among nations.

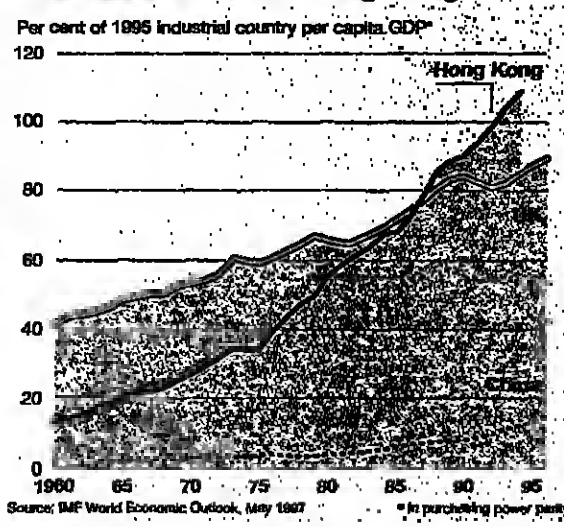
This was the view of the classical British liberals in their struggle against the imperialists. Liberalism was right in principle, but imperialism triumphed politically. Belligerent international relations and territorial expansion always serve some interests, just as there are people who gain pleasure from belonging to a great power or sitting at the top table. But none of this has anything to do with securing a prosperous future for the peoples of the world.

Hong Kong is a small place. But it provides big lessons. It is neither a country's size nor its power that matters for its people's prosperity. All that is needed are honest government, modest taxes and liberal trade.

These are more than the basis for prosperity. They are also the best way to secure harmony, at least among civilised states.

* *The State in a Changing World, World Development Report 1997 (New York: Oxford University Press, for the World Bank); Alberto Alesina, Enrico Spolaore and Romain Wacziarg, Economic Integration and Political Disintegration, Mimeo, 1997.*

The rise and rise of Hong Kong



Rich pickings in science

Israel's biotech industry is starting to attract venture capital, says Judy Dempsey

When Mr Alex Kozak arrived in Israel from Russia in 1985, he decided to continue his studies, completing a doctorate at the Weizmann Institute, one of the leading scientific research centres.

He was trying to develop a drug which could specifically identify diseased tissue. But in order to make progress, he needed money.

The Office of the Chief Scientist, which is attached to Israel's ministry of trade and industry, offered Mr Kozak funding for two years in a technological "incubator" in the early 1990s. The incubator is part of a state-financed programme set up to assist entrepreneurs in turning projects into commercially viable ventures.

"I saw Alex had a great idea," says Ms Yaffa Beck, who had been involved in raising capital for biotechnology. "I saw there was no capital available for him. The venture capital funds were not yet ready to branch out into biotechnology. They had no experience."

Investing in Israeli high-technology industries has long been fashionable and profitable, attracting nearly \$700m of venture capital over the past decade.

Young engineers and computer experts from the defence industry have been trained to solve problems quickly and have a sharp entrepreneurial spirit - unlike the, usually older, scientists in the laboratories.

"The discipline was entirely different," says Mr Yoram Karmon, chairman of Pector, a drug company producing a decoding mechanism to identify antibodies.

In addition, investing in the rapidly growing market for internet and communications services produced a quick result, in contrast with the life sciences. "Biotech research takes time and it is highly specialised, so venture capitalists have tended not to understand the area," adds Mr Karmon.

However, there is change in the air. Over the past two

years, venture capital funds have at long last begun to take an interest in Israel's biotechnology industry.

"This market has huge potential," explains Mr Haim Aviv, chairman of the National Committee for Biotechnology and a professor at the Weizmann Institute.

Mr Aviv set up Pharmos, a biotechnology company specialising in the development of drugs for the eye and brain, five years ago.

"There is a growing need for innovative medicine, healthcare and diagnostics. I have recommended to the government that it give the lead in underwriting funds for this research. But at the end of the day, my goal is to have dedicated venture capital funds for biotechnology."

He believes the sector could attract venture capital funding of between \$20m and \$30m over the next five years.

In 1994, Ms Beck invested \$20,000 of her own money into Kozak's research project, which by then had been established as a company, D-Pharm.

"What Alex needed was managerial and entrepreneurial back-up to raise capital," she explains. Putting her own scientific background and managerial skills to work, she helped D-Pharm attract its first venture capital investment of \$2m in 1995, from Advent and Walden, US venture capital funds.

Two months ago, Ms Beck arranged the successful completion of a \$6m private placement, funding that will allow the company to accelerate the development of drugs for the treatment of epilepsy, cardiac ischaemia, brain stroke, cancer and viral diseases. The company has a staff of 50 and is now valued at \$12m.

Israel's biotechnology industry is changing in its approaches to attracting venture capital. Just as the high-tech young men and women could boast about the advantages of coming

from the highly funded defence sector, so too the scientific community is beginning to market its strengths.

It is selling the fact that Israel has seven universities and five technical colleges and 10 specialised research institutes with 35 per cent of the scientists - approximately 12,000 - involved in life sciences.

But Ms Beck, who is now executive vice-president and chief operating officer of D-Pharm, believes these strengths are not enough.

"You have to marry managerial experience with the scientific know-how. That way we will be able to sell the product," she says, adding that there was a growing synergy between high-tech and the sciences. "Take the example of telemedicine or combining medicine information and communication, or visualising diseases on the screen."

Some of the large venture capital funds - Gemini and Apax-Leumi of Israel and Walden and Advent of the US - are moving into medicine, diagnostics and biotechnology. The sums are paltry compared with the high-tech industry - less than \$12m a year, excluding private placements - but they are growing.

Such funding is certainly not yet enough to finance long-term research.

"We know that," says Ms Beck. "Which is why the biotech companies are now much better managed to attract capital. They are seeking co-operation with the pharmaceutical industry, seeking private funding and as the product makes progress, these companies will start preparing for an initial public offering."

D-Pharm intends to top up its \$3m of funding to \$20m in coming years and hopes to go public in 1999.

Mr Aviv believes others will follow. "With the right combination - people with managerial skills, good products and technology - we'll get success."

LETTERS TO THE EDITOR

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Budget and millennium bomb

From Mr John L. Johnson.

Sir, The computing press regularly publishes the estimated budgets of the cost to leading UK companies of making their information technology systems compliant with the end of century date roll-over (the millennium problem).

Many of these figures are in tens and hundreds of millions of pounds and, alarmingly, there is anecdotal evidence that they are too low by a factor of four or five.

There is also uncertainty as to the scope of the activities covered by these bud-

gets. Do they only cover the cost of data and code conversion, or do they cover embedded chip technology investigations and the possible costs of litigation?

In the final analysis, the costs will undoubtedly impact the bottom line in almost all annual reports and I predict that pre-tax profits will be down for the next four or five years, reducing the flow of monies into the Treasury.

Has the Chancellor taken this into account in his longer term budget forecasts? In addition, has he also

taken into account the anticipated costs of millennium conversion of government departments such as ministries of defence, social security and health, which have still to be announced? And all this before we have even started on Emu, which, it is suggested, will be even more expensive!

John L. Johnson, (British Computer Society spokesperson for the Millennium Issue), 38 Marefield, Chestnut Road, Croydon CR9 5UA, UK

Raid needs explanation

From Mr L.G. Brookes.

Sir, You report ("Windfall tax to yield \$30m more than expected", June 27) that £2.5bn of the £5bn the Chancellor, Mr Gordon Brown, seems likely to raise by abolishing dividend tax credits, though maintaining advance corporation tax, will come from pension funds. Perhaps Mr Brown should explain why it is less reprehensible for him to raid pension funds and use the money for other purposes than it was for Robert Maxwell.

L.G. Brookes, 16 Ashley Drive South, Ashley Heath, Ringwood BH24 2JT, UK

Real justification for BA cabin crew strike call

From Mr Bill Morris.

Sir, Lex is in error if he feels that the T&G lacks a "compelling case belli" in our dispute with British Airways ("Air strikes", June 26). Under BA's proposals, basic pay for new stewards and stewardesses will drop from £28,700 a year to £26,000. Most cabin crew will work longer hours for, eventually, lower earnings.

In addition, BA has refused to negotiate over its plans, has sought to impose them on our members, has closed down union offices at Heathrow and Gatwick in secret midnight raids and, misleadingly, told staff that they could be individually

sued for damages if they strike. Little surprise that staff have voted by an unprecedented margin to take industrial action unless the company adopt a more constructive approach to employee relations.

The T&G prefers pay to bell, but unfortunately the company has given its own employees more than enough cause to start the latter.

Bill Morris, general secretary, T&G Central Office, Transport House, Palace Street, Victoria, London SW1E 5JD

Firmness foremost

From Mr R.E. Hodge.

Sir, Jo Rogaly's column "Teenagers - is thumping the only answer?" (Weekend FT, June 21/22) made interesting reading, but I hope the author took time to read Ian Hislop's account of personal experiences in the Sunday Telegraph magazine on June 22.

Longer-term solutions are commendable but firm law enforcement is needed first and foremost.

I hope our new prime minister remembers the order of words used in one of his election promises: "tough on crime" came before "tough on the causes of crime".

R.E. Hodge, 320 Bunyan Court, London EC2Y 5DH, UK

A first for Hong Kong

From Mr Charles W. Fryer.

Sir, Although it was not quite planned that way, Hong Kong must surely rate as the first, and undoubtedly the most successful, Build-Operate-Transfer scheme that the world has known.

Charles W. Fryer, Chairman, Daysey's Hill, Outwood, Redhill, Surrey RH1 5QY, UK

SGS-Thomson took on R&D project risk at own cost

From Mr Enrico Villa.

Sir, We wish to clarify some statements in Emma Tucker's article "Cresson halts EU block on state aid to chips venture" (June 20), referring to state aid to R&D activities now under review by the European Commission. If left uncorrected, the statements could lead to inaccurate conclusions about SGS-Thomson's research and development funding approach.

Contrary to the impression conveyed in the article, the project submitted for

approval by the Italian government did indeed present a very high level of innovation content, generating 69 filed patents in Europe, the US and Japan. Of these, 25 pertain to innovation and advancement in process technology and 44 concern new circuit and architectural solutions.

In 1992 and 1993, when the project was presented to and pre-selected by the Italian Ministry of Research, it was fully in line with the Italian legislation and the EU rules, and still is. In 1996, however,

while the project was still waiting to be examined by national and EU authorities, the EU changed its focus about R&D projects to pre-competitive, incremental and non core-business activities. SGS-Thomson is strongly convinced that the project is qualified for R&D state aid even according to the new EU focus.

Far from obtaining a "big pay-out", as suggested in the article, we decided to take on the risk of initiating financing for the project at our own cost. To date, after

nearly five years of working within the requirements of the Italian and EU programmes, no decision is taken nor any financial aid received.

Enrico Villa, corporate vice president, director external technological co-ordination, SGS-Thomson Microelectronics, Technoparc du Pays de Gex, 165 rue Edouard Belin - B.P. 112, F-61690 Saint Genis Poilly, France



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COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday July 1 1997

Indian imports

Rarely can a country have fought as stubbornly as India for the right to damage itself. That is the only possible response to the fact that India insists it should be allowed to liberalise its controls on imports of consumer goods over five to seven years. It should liberalise more quickly. Its failure to do so suggests that its trade diplomacy has yet to catch up with its reforms.

For four decades India has used the Gatt's balance of payments escape clause as a justification for its import controls. The tightest controls of all were imposed on imports of consumer goods, which were excluded from the Indian market almost altogether. Sheltered behind a wall of protection Indian enterprises developed a wide range of high cost, low quality products.

The rationale behind this policy was that scarce foreign exchange should not be wasted on frumpies for consumers. But these controls then provided the largest profits to industrialists with licences to produce the banned items. The Indian result was that producers of soft drinks, for example, have been far more heavily favoured than makers of machinery.

This was but the beginning of the absurdity. Scarcity of foreign exchange was not a drought that came from malign gods. It was a direct conse-

quence of the protection granted to inefficient import substitutes, worsened by tardy adjustments of the exchange rate. The tight controls aggravated the scarcity they were intended to alleviate.

Bad things, too, came to an end. From the middle of 1991 India has implemented a more competitive exchange rate, liberalised many of its import controls and lowered its tariffs. But the protection for consumer goods has lasted. Then in January of this year the International Monetary Fund announced that, with foreign exchange reserves roughly equal to eight months imports, New Delhi could not claim balance of payments justification for its import controls.

India's partners are suggesting the controls should be lifted over two to three years. It is in India's own interest to agree, where necessary replacing controls with temporarily high tariffs. This would begin to even out protection, increase competition and generate tariff revenue. Particularly if liberalisation is accompanied by depreciation of the exchange rate, India's rural majority and its exporters should benefit.

The liberalisation India's partners desire is no harmful exaction. New Delhi should use the pressure to accelerate reform, rather than fight for the right to stop imports as long as possible.

Changing BA

Yesterday's vote by British Airways' ground staff in favour of industrial action confirms that the airline is now the focus of the first big industrial confrontation since Labour's arrival in power. Taken together with last week's support by cabin crews for strike action it raises wider questions about the state of the labour market and the management of industrial restructuring.

Both these disputes are essentially about change. The new pay packages offered to the BA cabin crews are not fundamentally contentious. The dispute, according to the Transport and General Workers' Union which represents the disaffected staff, is over the imposition of a deal without negotiation. For its part BA claims that the union walked away from negotiations.

The ground staff, meantime, object to the contracting out of catering services after earlier belt-tightening to put them on a profitable footing.

It is hard to argue with Mr Bob Ayling, the BA chief executive, in his assertion that restructuring will be needed if the airline is to cope with increasing competition. The real issue is whether BA, and indeed other British companies, can go through another round of restructuring without the support of the workforce.

When the British airline was impressively restored to profit in the 1980s, it was against the background of the deepest

recession since the war. It was also under a government that made it clear there was no permanent financial drip-feed for loss-making state enterprise. Everyone knew they were engaged in a battle for survival.

Today the British economy is buoyant and labour market conditions are tight. The new Labour government is untested in industrial relations. And it is much harder to convince employees that nemesis is around the corner, especially when companies are making large profits, as at BA.

Whether they will be persuaded on this score by BA's apparent threats to dismiss and sue cabin strikers, and to dock pension rights, is a moot point. The management here is not dealing with the militant British motor industry of the 1970s but with staff who have voted in a secret ballot and are not obviously susceptible to rabble-rousing.

What is clear is that BA has adopted a high-risk strategy. Mr Ayling appears to be losing touch with part of the workforce. Since the potential strikers are the front-line troops in a service industry, this confrontational approach is potentially double-edged. It would be a tragedy if a heavy-handed stance by management and unions at BA were to jeopardise the hard-won efficiency gains of the past decade and a half. So, too, with the rest of British industry as it restructures further.

Re-regulation

Even without a new government, it would have been time for a fresh look at UK utility regulation. The review launched yesterday by Mrs Margaret Beckett, the trade and industry secretary, is therefore welcome. But there is a number of principles the review must follow to prove fruitful.

First, it must recognise the success of the regulatory process so far - something that Labour politicians, when in opposition, sometimes seemed to doubt. Despite inheriting legislation that was in many cases flawed, the regulators have eliminated the most glaring anomalies and tightened up controls that were initially too lax. The telecoms regulator's new powers on competition, the gas regulator's role in the break-up of the original monopoly, the water regulator's move to five-year reviews - all these are achievements by individual regulators.

The second issue for the review revolves around that word "individual". There is too little consistency in the regulatory framework. In the system's infancy, there was a case for competition among regulators, to produce a rapid evolution of best practice.

With the benefit of that experience, it is now time for more common standards on, for example, the definition of regulated assets. The review should

study ways of combining greater consistency - for example, through a broad-brush regulatory code - with the energy and independence of action of the current system. Because of the need for consistency, it is a pity that the review does not cover transport utilities.

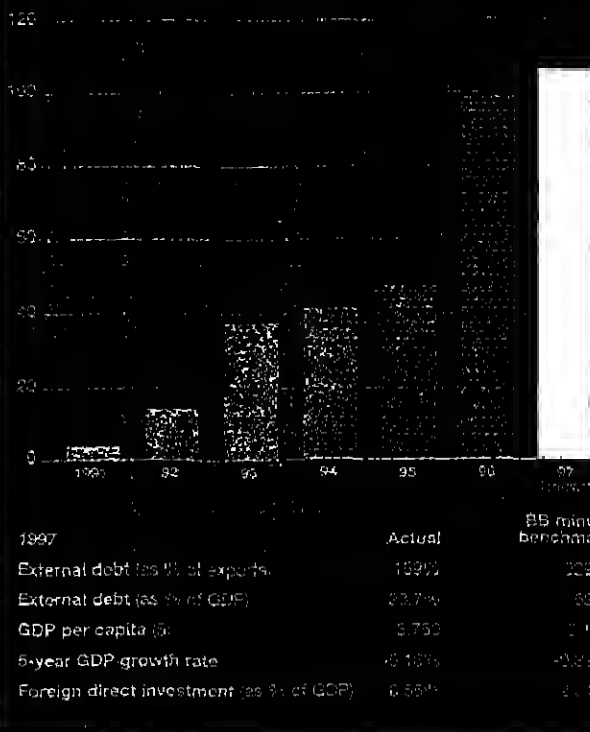
The biggest issue of all, however, is the fundamental approach to setting prices. The existing system, RPI minus X, allows prices to rise in line with inflation less a factor (X) for productivity gains. If companies achieve productivity growth faster than the target, they achieve higher profits. In some cases, where the X factors were arguably set too low, this has resulted in spectacular profits.

Mrs Beckett has ruled out a switch to the "rate of return" approach common in the US. The review will consider another proposed alternative, "profit-sharing" between consumers and shareholders. But Mrs Beckett gave it only a lukewarm endorsement yesterday, which may indicate a dawning recognition of the practical problems it poses.

Such welcome realism showed up also in her comments about the need to maintain incentives for innovation and investment, and an adequate return to shareholders. If the review approaches its task in a similar frame of mind, it stands every chance of success.

Russian bonds: big appetite abroad

Transition economies eurobond issuance (\$bn)



Pitfalls in the paperchase

Foreign investors are snapping up Russian bonds although the bonanza raises fears of a credit crunch, says John Thornhill

A new vocabulary has sprung up in Russia as the language of Anglo-Saxon finance sweeps through the country's business world.

Even in the remotest old towns of Siberia, Soviet-era "red directors", reared on Marxism-Leninism, chatter excitedly about the prospects for issuing *evroobligatsii* (eurobonds) or *amerikanskii depozitarnye raspiski* (American Depositary Receipts).

The jargon highlights a changed economic reality and a potentially spectacular investment opportunity: Russia's 15,000 biggest privatised companies are exploring new ways of raising capital to upgrade their operations.

The country's underdeveloped banking system and the absence of strong intermediary financial institutions, which could recycle domestic savings into productive investments, have left companies with few options but to look abroad for fresh funds. A domestic mutual fund industry is evolving, but it must overcome popular distrust of financial institutions. It has attracted just \$20m (\$21m) of capital in the first six months of existence.

Last month, Mr Dmitry Vasiliev, chairman of the Federal Securities Commission, chaired a conference encouraging Russian companies to tap the \$1,000bn eurobond market, which offers far cheaper long-term finance on a scale unavailable from any domestic source. "Even if we take just 1 per cent of that \$1,000bn, you can figure out how much money can be invested in Russian bonds," he said.

Access to debt finance by individual companies was smoothed last year when Russia made the country's first sovereign debt issue since the 1917 Bolshevik revolution. This came after obtaining an international credit rating of BB minus which classifies the country's risk as similar to that of the Philippines or Mexico.

The Moscow and St Petersburg city governments quickly followed with their own eurobond programmes while other municipal

authorities, including Nizhny Novgorod, Sverdlovsk, and Tatarstan, accelerated their plans. Several big companies, including the utilities Gazprom, Lukoil, Rostelekom and Mosenergo, aim to tap debt foreign markets this year. To date, 23 Russian borrowers, including 21 commercial banks, have already raised more than \$3.5bn in loans from syndicates of foreign banks.

Analysts estimate Russian entities could borrow as much as \$10bn from international investors this year as bankers and fund managers, flush with cash from the global liquidity surge, devote a small slice of their portfolios to eastern Europe.

Such has been the enthusiasm for these novel Russian assets that the government recently doubled the planned size of its latest eurobond issue to \$2bn and claimed it could have sold up to \$4bn. "I think this trend will accelerate sharply next year as companies devise serious capital-raising plans, as transparency improves and as companies obtain New York listings," says a western banker.

Economists predict that a rapid inflow of international capital could spark renewed investment in the economy, lifting Russia out of its severe depression. But analysts suggest that, while the potential bonanza presents Russia with great economic opportunities, it opens up a new dimension of financial risk that must be carefully controlled. Bankers question whether Russia is not risking a credit crunch in a couple of years when inexperienced local government officials and corporate managers prove unable to service their debts, thus scaring away investors.

Russian companies and government entities still have to wake up to the fact that they have to pay this debt back," says Mr Dirk Damren, analyst at Renaissance Capital, a Moscow-based investment bank. "Debt is debt when you borrow it abroad whereas domestic debt has always been infinitely negotiable."

On the face of it, Russia should

have few difficulties sustaining high levels of both government and corporate debt: it is rich in natural resources, which can be used to back a substantial borrowing programme. Mr Eric Fine, a debt analyst at Morgan Stanley, the US investment bank, reckons Russia has extremely strong credit fundamentals - such as external debt to export ratios - when set against other countries rated in the same risk bracket. He dismisses many of the perceived political risks surrounding Russia as little more than distracting "noise".

He estimates that Russia could issue up to \$100bn of debt without straining its benchmark credit ratios and argues that the country will be awarded a higher investment grade rating within two years. "Unlike many countries which are leveraging themselves against future expectations of gross domestic product growth or domestic consumption, Russia is leveraging itself against tradeable commodities in the ground which can earn hard currency," he says.

Some Russian companies boast large hard-currency earnings and colossal assets. Gazprom's proven gas reserves are estimated to be 28 times those of Exxon, its US rival, while a handful of Russian oil groups is among the world's top 10 in terms of reserves.

Moreover, these energy companies, which are developing a voracious appetite for capital, have almost no long-term borrowings, giving them considerable scope to gear up their balance sheets. Domestic banks have been unwilling to extend long-term finance because of Russia's inflationary climate: six months counts as a long time in Russian finance. Although the Russian stock market has doubled in dollar terms this year, most company directors appear reluctant to sell their companies' shares to raise funds as they believe their equity is undervalued by international standards. Mr Vasiliev argues

that equity finance can also compromise corporate control - a particularly sensitive issue in a nationalistic country. "When shares are issued, a change in the alignment of forces takes place," he says. "It may lead to a hostile takeover which makes corporate leaders - and old shareholders who want to preserve the status quo - nervous."

The most glaring doubts over the ability of Russian borrowers to meet their obligations concern the solvency of the government itself. Moscow has amassed heavy domestic debts and is struggling to pay off its arrears to federal employees and the armed forces - let alone its overdue bills to the gas and electricity sectors.

Mr Pyotr Rodionov, deputy chairman of Gazprom, recently lambasted the government for its "improper" budgeting procedures, claiming it had in effect used the utilities industries as a form of off-balance sheet financing. He said schools, hospitals, and defence plants had stopped paying their energy bills last year as the government hunted for money ahead of the presidential elections. "We should not deceive ourselves, our society or the world community by saying that we do not have a budget deficit while we are building this deficit in clandestine form into our budget," said Mr Rodionov, who is a former energy minister.

Such concerns are echoed by some foreign financiers. Mr George Dallas, emerging markets managing director for Standard & Poor's, the international credit rating agency, says Russia has always had a good reputation for honouring its external debt commitments. But it should remain as scrupulous about honouring its domestic debt obligations if it wanted to win the full confidence of international investors. "Even at the governmental level it has become politically acceptable not to pay your obligations on time to your suppliers and to your employees. That type of mentality simply has to change," he says. Some bankers also question

whether Russia's municipal authorities and companies might not spring some unpleasant surprises on investors. The business climate in Russia is still maddeningly opaque: borrowers might reveal liabilities undetected by their financial advisers or the credit rating agencies. For example, investors have been attracted by the apparent solidity of Moscow city's budget, which has shown a healthy surplus. But some financiers are concerned that the tendency of Mr Yuri Luzhkov, Moscow's mayor, to prop up lame industrial manufacturers, such as the Zil and Moskvich car plants, might squeeze the city's purse.

Investors may also question the way in which borrowers intend to use their new capital. Gazprom, for instance, has made it clear it needs to raise additional capital to pay off its tax obligations to the government. Using long-term finance to meet short-term needs strikes many bankers as a profligate misapplication of funds.

The Russian financial authorities have shown they are aware of many of these risks. Both the Ministry of Finance and the central bank are acting as aggressive gatekeepers to the international debt markets.

Mr Vasiliev says no Russian company can make a stab at borrowing without hiring an investment bank, producing audited accounts and satisfying the demands of a respected credit rating agency. Only those municipal authorities which are net contributors to the federal budget can issue international debt while their obligations are capped at 30 per cent of their revenues.

But Mr Dallas says the Russian regulatory authorities will have to exercise rigorous scrutiny. Any default by a Russian entity would send the price of debt soaring, he says, while liquidity would be likely to dry up overnight.

"Investors do not forget things like that in a hurry," he says. "If you make a mistake you spoil the party for everybody."

★ TO B.S.H. IN Hong Kong

Fat Pang's final fling

■ Chris Patten, Hong Kong's last British governor, did a thorough job of breaking with tradition before he sailed away from the territory yesterday. The governor's gleaming black Rolls-Royce circled the Government House driveway just once previous governors have done three tours as they leave office, a manoeuvre meant to bring luck and to ensure a return to Hong Kong.

So was he running late? Or does he intend never to return? The latter would be a blow to the many who are said to say farewell to perhaps the most popular of Hong Kong governors, jostling for a final handshake during his recent walkabouts and even sending a custard tart for "Fat Pang" during his final radio phone-in.

Less distressed would be Patten's "friends in Happy Valley" as he refers to officials in Beijing's Xinhua News Agency, the *de facto* Chinese embassy. Despite a softer tone of late, Patten is still vilified for his democratic reforms in the territory. Many in China are eager to see the back of him. Three laps of the driveway, holding out a promise of

returning, might have driven them round the bend.

Wet and woolly

■ You could tell who the Brits were at the handover banquet in Hong Kong last night: the ones with the wet socks. The smell of damp worsened a delicate counterpoint to the salmon and stuffed chicken breast.

It rained at the sunset farewell ceremony - and rained and rained, rattling on the yellow umbrellas thoughtfully provided by the authorities, pouring in great slashes down the trouser legs of the assembled dignitaries. But umbrellas were cast to one side, the elements defied for outgoing governor Chris Patten's powerful speech and the massed bands. On the closing bars of the British National Anthem, the banners opened in what the Brits took as a celestial symbol. The Prince of Wales's speech was drowned out by the beating of water on metal scaffolding.

The handover ceremony was a more sober affair - and indoors. Bushed bandmen on the right of the stage vied for time with those from the People's Liberation Army on the left. And there was no political significance in the British contingent's silence during the speeches.

while the Chinese applauded. It's hard to be diplomatic when your feet are wet.

Chamber music

■ The business bent of Hong Kong's post-colonial elite is writ large in the declarations of interest presented to the new Beijing-backed legislature that took office this morning.

More than two-thirds of the 60 members are company directors or major shareholders. But no-one matches the "Trousers King" Yeung Chun-kam the textiles magnate, who holds 211 directorships and has shareholdings in 288 companies.

New bloom

■ One of the first tasks for Hong Kong's new chief executive, Tung Chee-hwa, will be to hand out Hong Kong's very own new honour: the Grand Bauhinia Medal, bearing the flower which is the territory's new emblem. The first list of recipients is an indication of who's in in the new Hong Kong. Henry Fok and T.K. Ann, are businessmen with close connections to China and to Tung. Lo Tak-shing is a conservative lawyer who tried for the chief executive job. British-born missionary Elaine Tz

was a thorn in the side of Government House and Whitehall when she campaigned against corruption and poverty in the 1990s and 1980s.

Few people in Hong Kong have ever seen a bauhinia flower. Observer's gardening friends say that, like Hong Kong itself, it's an unusual hybrid which is difficult to reproduce.

Men only

■ The "one country, two systems" concept that's billed as the cornerstone of post-colonial rule is nothing new. Britain had to fight hard for the lease on the New Territories, Hong Kong's small hinterland, and, for the sake of a quiet life, granted permanent privileges to protect its way of life. Now it's up to the new administration to deal with the proud native people, whose leader Lam Wing-fat is made of stern male chauvinist stuff.

Lau is fighting to protect the traditional rights of New Territories men to build homes within 99 metres of their villages. Not that the right itself is threatened, but - horror of horrors - there's talk of extending it to women under Hong Kong's equal opportunities rules. "As women are married to men, they have no need for housing," Lau proclaims.

Financial Times

100 years ago

Relations With Germany. The Hamburg Chamber of Commerce, in its annual report for 1896, warns its countrymen against believing the exaggerated statements frequently made of late in England with the object of showing that German commerce and industries are about to drive British trade everywhere out of the markets of the world. Great Britain is still far ahead of Germany as regards the importance of her ship-building and ship-owning interests, and her vast Colonial Empire furnishes her with extensive markets in which Germany participates to only a small extent.

50 years ago

The Crisis in France. France's position has steadily deteriorated in the past three months. The increasing social unrest has its origin in the unequal national wages problem. Meanwhile the wave of strikes, which began two months ago with the wage dispute at the Renault motor-car factory, continues its progress unchecked. Many people accuse the Communists of fomenting these strikes; but the real cause lies deeper than this. What gives the impetus is the constantly rising level of prices.

French regulator may punish banks that undercut rivals

By Andrew Jack in Paris

France's banking regulator is considering sanctions against financial institutions which persistently undercut their competitors and grant loss-making loans.

Senior officials at the Banking Commission are discussing a range of measures because of growing evidence that competition between banks is intensifying. These measures include withdrawing an institution's banking licence.

The practice of lending at very low interest rates has developed in spite of a recommended minimum threshold at which loans should be made. The threshold - of 0.6 of a percentage point, or 60 basis

points, below the rate of interest payable on government bonds - was set by Mr Jean-Claude Trichet, governor of the Bank of France, in 1996.

In his introductory letter to the Banking Commission's annual report published yesterday, Mr Hervé Hannoun, deputy governor of the Bank of France, says that during 1996 there was a "significant" increase in the proportion of loans granted by France's largest banks below this threshold.

The commission refused to give details of which institutions were transgressing the rules. It said publishing such information would encourage the more prudent banks to increase their rate-cutting. The commission's latest action is

in response to recent criticism of France's bank regulation following scandals such as that at Crédit Lyonnais, which has had to undergo a FF50bn (\$8.8bn) state-backed restructuring plan after an orgy of loose lending in the late 1990s.

Some politicians have also questioned whether or not the commission is sufficiently independent of the government.

Preliminary indications suggest the extent of rate-cutting tailed off during the first quarter of 1997. However, both commercial and mutual banks have been criticised for using low interest rates to win business at a time of low activity. The "Trichet norms" have stoked considerable debate

within the French banking sector, with some institutions saying it is very difficult to publish meaningful or comparable statistics.

Credit controls and other state-administered restrictions on rates have been abolished in France, and banks are theoretically free to determine the interest rates at which they lend money.

But the Banking Commission said yesterday it had already warned individual banks that transgressed the norms. It said it intended to use its powers under banking regulations including new guidelines introduced this year to ensure "institutions do not allow their operating conditions to deteriorate".

THE LEX COLUMN

The cost of corruption

Japanese financial scandals are nothing new. In a country where a former prime minister has been convicted of taking bribes, it is hard not to believe that corruption is widespread. So reports that most leading stockbrokers, and not just Nomura, have made illegal payments to *sokaiya* - corporate racketeers - should come as no surprise. Even committing suicide in response to accusations, as the chairman of Dai-ichi Kangyo Bank did over the weekend, is not unprecedented.

What does seem to be changing is the official reaction to such scandals. In the past, bribes were considered a deplorable but unavoidable part of doing business - something oiling the wheels of a successful economy. Now that growth has slowed and competition is increasing, politicians and bureaucrats are increasingly promoting transparency to help boost efficiency. As a result they are cracking down harder: more than a dozen senior executives from Nomura and DKB have been arrested and both companies face trading bans as punishment. The companies themselves have made wholesale management changes instead of sacrificing a token executive who was often reemployed as a consultant.

The government is left with a balancing act. To bolster confidence in financial markets it must continue to root out corruption. But if it throws the book at all leading securities houses, it could risk destabilising whole sections of industry just as deregulation is opening them up to competition.

JCI

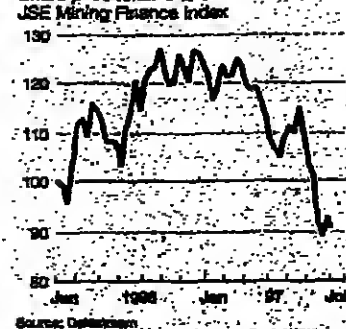
Billed as one of South Africa's great black business hopes, Mr Mzi Khumalo has had an inauspicious start. Yesterday saw the collapse of his much touted deal with Lonrho. But that was simply the latest in a number of embarrassments. Most notorious, of course, was the R54.50 per share he paid for his controlling stake in mining house JCI - the share is now at R35. He has also been associated with a disastrous rights issue and lost his managing director.

Cynics, unsurprisingly, are wondering whether Mr Khumalo brings any value to the group. His tribulations with organised labour, supposedly the area in which black managers would excel, have added weight to their arguments. But it would be premature to write him

FTSE Eurotrack 200:

2509.4 (-2.9)

Share price relative to the JSE Mining Finance Index



Source: Datastream

off. A large part of his problems is a function of his buying into a difficult industry experiencing hard times. More pertinently, of all the new generation of black entrepreneurs, Mr Khumalo is the one who looks most like a businessman, and least like a politician.

There are some grounds for optimism. A merger of JCI's coal interests with Lonrho still looks possible. And Mr Khumalo's close relationship with the energetic mining entrepreneur, Mr Brett Kebble, augurs well. Between them, they ought to be able to ensure that JCI participates profitably in the current reshaping of South African mining. But Mr Khumalo must start delivering soon if he is to lift the gloom that hangs over the shares.

Sterling

When Mr Gordon Brown, the UK chancellor, said he wanted a "stable and competitive" pound, he surely could not have had DM3 in mind. Yet that level looks ever more possible. True, many forecasters believe that DM2.50-DM2.60 is a more sustainable level for sterling. But even if they are correct - and fair value is a notoriously elusive concept in the foreign exchange markets - this is of little predictive value; currencies can diverge from "fair value" for many years.

The catalyst for a correction is normally a deterioration in economic fundamentals. So far there is little evidence. Despite the pain of exporters such as British Steel, the current account remains in good shape - mainly because the cost of imports has fallen. And sterling's attractions remain: political stability, uncontaminated by the risks of

Europe's single currency project; and enticing returns, both in money and bond markets, compared to most alternatives.

What can Mr Brown do? Nominally, he remains responsible for exchange rate policy. In practice, the Bank of England holds the interest rate lever. Unfortunately for Mr Brown, the Bank's priority - curbing consumer spending - may well involve higher interest rates, further boosting the pound. His best hope is to do some of the Bank's work for it by taxing consumers in the Budget. Beyond that, patience is the right counsel: when the current account deteriorates, sterling's cyclical strength will probably abate.

UK utilities

With Labour set to impose its windfall tax tomorrow, it may be hard to believe that the utilities' worst political woes are over. But, as Mrs Margaret Beckett, the trade and industry secretary, pointed out yesterday: "The windfall tax is about the past". In launching its review of utility regulation, Labour is seemingly putting its previous, excessively populist approach behind it.

The change in rhetoric is striking. Gone are the cheap jibes about fat cats; executive rewards are now "in the first instance matters for companies themselves". Only a few weeks ago, Mr Chris Smith, Mrs Beckett's colleague at National Heritage, was lambasting lottery chiefs for not showing enough contrition over their remuneration packages.

Labour is also losing some of its aversion to profit. Mrs Beckett spoke of "creative" tension between running a public service and the need for utilities to remain competitive. In practical terms, this means the current system of price cap regulation - which gives companies a strong incentive to improve efficiency - is likely to stay. Labour's previous enthusiasm for sharing profits between customers and shareholders has rightly been toned down. Mrs Beckett's review may yet make changes to the system of regulation. But the important message is her objective of setting a long-term stable framework. Labour will have its £5bn of flesh. But after that, utilities can look forward to less risk, a lower cost of capital and maybe higher valuations.

Additional Lex note on Scottish & Newcastle, Page 23

Clinton rejects Congress tax plans

Proposed cuts favour wealthy at the expense of middle class

By Gerard Baker in Washington

Mr Bill Clinton, the US president, yesterday rejected tax-cutting bills passed last week by the Republican-controlled Congress as inadequate.

He produced new compromise proposals aimed at achieving a final agreement to balance the federal budget within five years.

Mr Clinton said the bills passed last week by the House of Representatives and the Senate gave too much away in tax cuts to wealthy Americans and were inconsistent with the budget-balancing agreement signed by the White House and congressio-

nal leaders two months ago. "They direct far too little relief to the middle class," Mr Clinton said. "They include time-bomb tax cuts that threaten to explode the deficit. They do not do enough to keep our economy going."

The president's rejection of the congressional proposals confirmed that a long struggle was in prospect before the administration and the Congress reach agreement on a plan aimed at eliminating the budget deficit for the first time in more than 30 years.

Mr Clinton announced his own tax cuts - slight modifications of proposals he unveiled in his original budget in February. After the Independence Day holiday this week,

Congress will return next week to begin attempts to hammer out an agreement.

The first task will be to reconcile the House and Senate versions of the budget bill. Congressional leaders will then resume negotiations with the White House which are expected to continue through the summer.

Mr Clinton refused to be drawn on whether he would veto the budget bills if they were not amended to his liking. "I don't want to start talking about veto now," he said. "I want to craft an agreement consistent with the budget agreement that can be written into law."

The president's main objection was that too much of the

reduction in the tax burden proposed by Congress would go to the better-off in the form of a large capital gains tax cut.

All three plans propose about \$155bn in tax reductions over five years, with \$50bn-\$70bn in revenue-raising measures, representing a net tax cut of about \$75bn, the largest US taxpayers have received in 16 years. All three include a \$400-\$500 per child tax credit for families, although they differ in important details.

Mr Clinton also backs a bigger cut for education-related expenses, such as interest on student loans. He agreed to leave in place most of the capital gains tax cut passed by both houses, but opposed index-linking capital gains.

Handshake seals end of Asian empire

Continued from Page 1

provisional legislature, the Beijing-appointed body, which has replaced the chamber elected under Britain's democratic reforms.

China's abolition of the Legislative Council has been at the centre of disputes with Britain. Mr Blair made it clear bilateral relations would depend on Beijing's treatment of Hong Kong and its fulfilment of commitments in the Sino-British Joint Declaration, the treaty that underpins the handover.

The US has stepped up support of Britain's policy towards Hong Kong, calling for elections to replace the provisional legislature. Yesterday, Ms Madeleine Albright, US secretary of state, reaffirmed plans for a Sino-US summit this year.

Securities houses implicated in Japan dealings scandal

By Gillian Yett in Tokyo

Shares in three of Japan's largest securities houses, Daiwa, Nikko and Yamachi, tumbled yesterday after a lawyer implied the companies had had improper dealings with corporate racketeers.

The allegations were made by the lawyer for Mr Ryuchi Koike, the racketeer allegedly at the heart of the scandal.

The reports pushed Nikko Securities' share price down 7 per cent to close at ¥705 after heavy trading. Daiwa's share price fell 5 per cent to ¥904 and Yamachi's by nearly 2 per cent to ¥841.

The allegations are likely to put pressure on the authorities to widen their investigations to cover all four of the largest securities houses. Nomura Securities has been under investigation for months.

Nomura and Dai-ichi Kangyo Bank, the country's second largest bank, have admitted financial dealings with *sokaiya* - the corporate racketeers who demand payment in exchange for not revealing sensitive information.

Tokyo prosecutors have arrested more than a dozen executives from Nomura and DKB in connection with the scandal. On Sunday, a former DKB chairman committed suicide after questioning. The police have also arrested Mr Koike.

Mr Koike's lawyer yesterday revealed that Mr Koike had told police that he had had improper financial dealings with Daiwa, Nikko and Yamachi, according to the Japanese media.

The lawyer said the three securities houses had carried out deals on Mr Koike's behalf

through illegal discretionary accounts. Nomura has been accused of using such accounts to extend favours to Mr Koike.

Nikko, Daiwa and Yamachi yesterday refused to comment on the reports. The companies have previously denied links with *sokaiya*.

Tokyo police yesterday indicted four DKB executives, including two former vice-presidents, bringing the total DKB and Nomura executives indicted to more than ten.

The sense of shock over the scandals has been fuelled by the suicide of Mr Kunji Miyazaki, the former DKB chairman. Mr Ryutaro Hashimoto, the Japanese prime minister, yesterday said he regretted the death.

World stocks, Page 38
See Lex

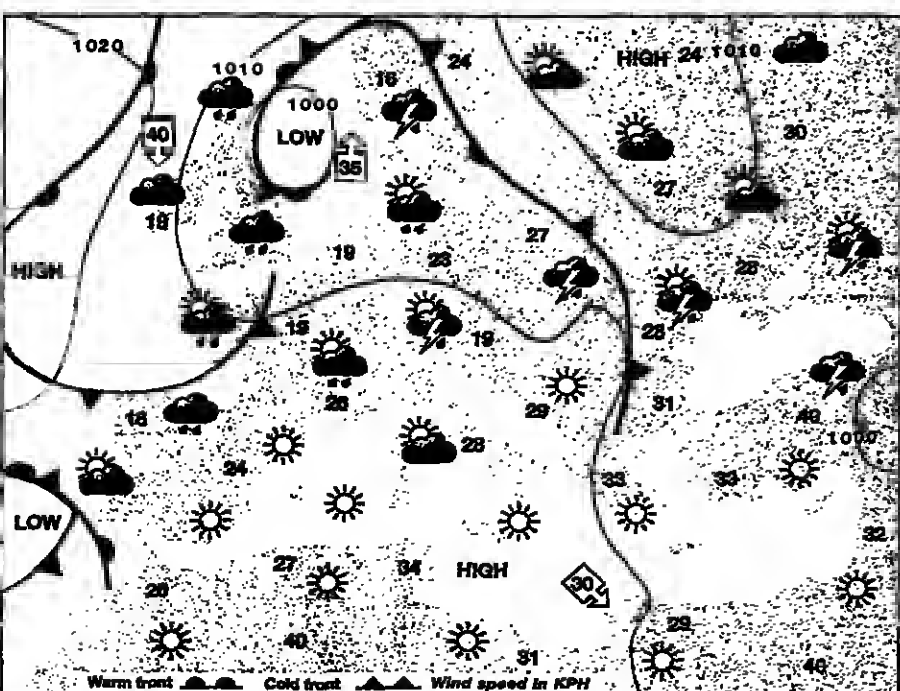
FT WEATHER GUIDE

Europe today

Most of western Europe will continue cool and unsettled. There will be outbreaks of rain, especially in England and Scotland. Elsewhere, sunny spells will be interspersed with showers. Northern Spain and Portugal will also have some rain. Thunder showers may reach the south-western regions later in the day. Central Europe will have variable cloud and thunder showers. There will be strong thunder storms from Poland towards the northern Balkans. Southern and western Scandinavia will have rain or thunder showers. Further to the northeast, it will be warm and rather sunny. The Mediterranean will continue sunny.

Five-day forecast

Western Europe will continue cloudy and cool with showers. Central Europe will become warmer but thunder showers will return tomorrow. Scandinavia will also have thunder showers but temperatures will stay rather high.

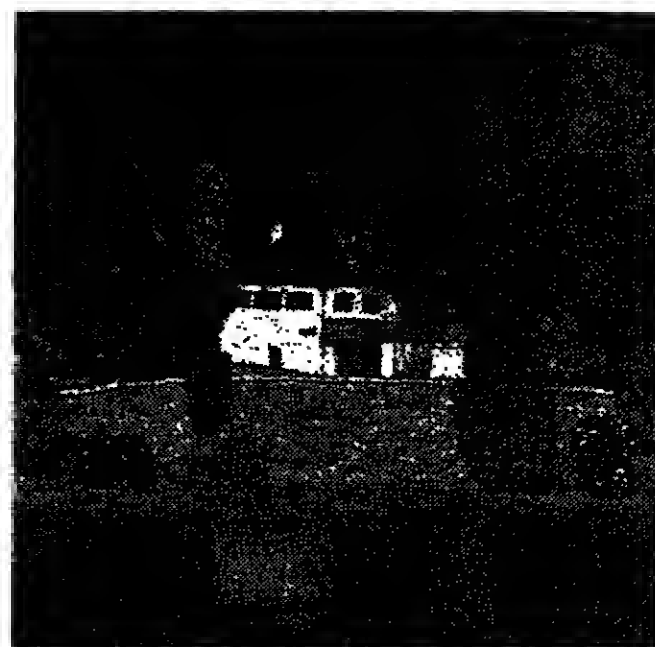


TODAY'S TEMPERATURES

Location	Temperature	Location	Temperature	Location	Temperature
Abu Dhabi	sun 40	Amsterdam	sun 16	London	sun 18
Accra	sun 29	Athens	sun 33	Luxembourg	sun 18
Algiers	sun 27	Bangkok	sun 33	Madrid	sun 24
Ankara	sun 27	Beijing	sun 34	Moscow	sun 22
Antwerp	sun 16	Berlin	sun 18	Mumbai	sun 28
Arcachon	sun 16	Bombay	sun 33	Nairobi	sun 24
Batumi	sun 27	Buenos Aires	sun 24	Paris	sun 18
Bombay	sun 33	Calcutta	sun 34	Rangoon	sun 28
Bombay	sun 33	Chennai	sun 34	Reykjavik	sun 13
Bombay	sun 33	Colombo	sun 34	Rio	sun 24
Bombay	sun 33	Dakar	sun 34	Rome	sun 27
Bombay	sun 33	Dhaka	sun 34	S. Francisco	sun 22
Bombay	sun 33	Delhi	sun 34	S. Paulo	sun 22
Bombay	sun 33	Dubai	sun 34	S. Paulo	sun 22
Bombay	sun 33	Durban	sun 34	S. Paulo	sun 22
Bombay	sun 33	Edinburgh	sun 14	S. Paulo	sun 22
Bombay	sun 33	Frankfurt	sun 18	S. Paulo	sun 22
Bombay	sun 33	Geneva	sun 18	S. Paulo	sun 22
Bombay	sun 33	Hamburg	sun 18	S. Paulo	sun 22
Bombay	sun 33	Harbin	sun 18	S. Paulo	sun 22
Bombay	sun 33	Helsinki	sun 18	S. Paulo	sun 22
Bombay	sun 33	Hong Kong	sun 34	S. Paulo	sun 22
Bombay	sun 33	Honolulu	sun 34	S. Paulo	sun 22
Bombay	sun 33	Indan	sun 34	S. Paulo	sun 22
Bombay	sun 33	Jakarta	sun 34	S. Paulo	sun 22
Bombay	sun 33	Jerusalem	sun 34	S. Paulo	sun 22
Bombay	sun 33	Karachi	sun 34	S. Paulo	sun 22
Bombay	sun 33	Kuala Lumpur	sun 34	S. Paulo	sun 22
Bombay	sun 33	Las Palmas	sun 34	S. Paulo	sun 22
Bombay	sun 33	Liège	sun 34	S. Paulo	sun 22
Bombay	sun 33	Lima	sun 34	S. Paulo	sun 22
Bombay	sun 33	Lisbon	sun 34	S. Paulo	sun 22
Bombay	sun 33	Luxembourg	sun 34	S. Paulo	sun 22
Bombay	sun 33	Lyons	sun 34	S. Paulo	sun 22
Bombay	sun 33	Madras	sun 34	S. Paulo	sun 22

GUSTAV KLIMT

Litzbergerkeller am Astersee, 1915-1916



Sold at Sotheby's for \$14.7 million in May, 1997

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COMPANIES AND FINANCE: ASIA-PACIFIC

NEC puts \$285m into Packard-Bell

By Michio Nakamoto
in Tokyo

NEC, the Japanese electronics group, is investing a further \$285m in Packard-Bell NEC, bringing its total investment in the US computer company to more than \$1bn.

NEC, which took a 19.9 per cent stake in Packard-Bell NEC in 1995, will acquire additional non-voting preferred shares, keeping its ordinary equity stake in the US company more or less unchanged.

This is the third additional investment by NEC in the US

group. The Japanese company said that the additional money would support Packard-Bell NEC's establishment of direct sales operations aimed at corporate customers. Packard-Bell NEC is aiming to strengthen its corporate business through direct sales rather than through distributors.

in the longer term, the company, which depends on the home-user market for 80 per cent of sales, hopes to divide its revenues evenly between home and corporate sales, NEC said.

Analysts viewed the additional investment as a sign that things

were not going according to plan. NEC made its initial investment with the intention of gaining a sales network in the US personal computer market, and to create synergies and economies of scale in procurement and manufacturing.

Last year, NEC merged its overseas PC businesses, excluding that in China, with those of Packard-Bell, which itself has merged with Zenith Data Systems, the PC arm of Bull, the French computer company. Bull, of which NEC owns 17 per cent, also holds a 19.84 per cent stake in Packard-Bell NEC.

Packard-Bell NEC sells PCs

under the Packard Bell brand, which has strength in selling computers for the home; the Zenith brand, which is highly regarded among public organisations; and the NEC brand, which has been successful in the notebook market.

Nevertheless, judging from the additional investment, "it looks like things have not gone as planned," said Mr Naoki Sato, analyst at Deutsche Morgan Grenfell in Tokyo.

While Packard-Bell NEC has a dominant share of the US home PC market, it has lagged behind competitors such as Compaq and Dell

in the growing corporate market. In order to keep up with growth in the US market, it must strengthen its corporate sales.

If Packard-Bell NEC had been profitable, it would have entered direct corporate sales earlier, Mr Sato believes.

Although NEC would not disclose the financial performance of Packard-Bell NEC, the company is believed to have accumulated large losses.

Given the highly competitive state of the US PC market, "the chances are that the red ink will persist," one analyst said.

Caution, corruption and intervention

Ex-head of ING Barings in Shanghai outlines problems he faced

Richard Graham, the departing head of ING Barings in Shanghai, picks up a pen and scribbles out a sobering forecast of corporate finance work in China: "Equity capital markets - up. Project finance will be good. Debt capital markets - not started. M&A - ditto. Advisory - a little, but not very profitable. Securitisation - could be great, but when?"

The note sets out the headaches that Mr Graham leaves to his successor, as well as other bankers in Shanghai, and ends the first chapter of the foreign investment bank's story in modern China.

Mr Graham opened the Barings office in Shanghai in 1993, one of the first international investment banks to set up in China since 1949. He has seen the business through the turbulence of China's early financial sector reforms, as well as the Leeson affair and the ING acquisition.

A former British diplomat, Mr Graham was in the first wave of investment bankers pursuing business from inside mainland China. He has emerged as one of Shanghai's most prominent foreign businessmen and an outspoken critic of China's foot-dragging financial liberalisation.

Today, ING Barings, which concentrates on corporate finance and share broking and trading in China, makes

most of its money from equity issues and has underwriting licences for the foreign currency stock markets in Shanghai and Shenzhen. Between 1994 and 1996, ING Barings acted as international co-ordinator or joint co-ordinator for companies such as Shanghai Yaohua Pukington, Shanghai No. 2 Textile Machinery and Little Swan.

The logic that drove Barings to open in Shanghai - "China will need large amounts of capital, more than it can source domestically" - still underpins Mr Graham's faith in the long-term future.

"The bulk of our future revenue will come from the initial public offerings of red chips [mainland Chinese businesses listing in Hong Kong]. They may stutter for a while after Hong Kong's return. But these Chinese companies are all lining up, desperate for capital."

Nevertheless, Mr Graham is frustrated by China's doggedly cautious banking regulators. The authorities "instinctively believe that anything new is not going to be as easy as it appears... Any country that spends four years debating a securities law without issuing a draft is suffering a major bureaucratic problem."

He lists innovations stalled or axed by Beijing: the bond futures market, warrants, indexed futures, foreign enterprise listings in

Shanghai. "And what about corporate bonds?" he asks. "The big missing opportunity for foreign financial institutions is the debt capital markets. There is nothing but sovereign issues." The government's worry over corporate debt is that it will be landed with unforeseen liabilities amassed by loss-making state-owned enterprises. But the liberalisation of the debt market, Mr Graham suggests, is the "next big step" for foreign corporate financiers, and he notes that US groups are already lining up to secure Yankee bond business.

Government intervention is another bugbear. He recounts an experience in 1994, when Barings won the lead underwriting contract for a Chinese state company listing in Hong Kong. Out of the blue, the regulators telephoned to say that too few underwriting contracts had been given recently to Japanese houses, and so the deal was being reassigned. Barings was given a smaller contract instead. "That sort of thing is unimaginable in other developing Asian markets," Mr Graham says.

Corruption, too, is a growing concern. Mr Graham finds it is increasingly common for ING Barings and others to be approached by people in quasi-official positions seeking a consultancy fee to help the bank

win a particular mandate.

But relationships also have their benefits in China, as Barings discovered in 1995 during the Nick Leeson fiasco, "when the years of relationship and liaison work really proved its worth". While other Barings offices in Asia struggled to win back licences revoked after the bank went into administration, China did not suspend any Barings operations. After the ING acquisition, the authorities remained cool for six months, but in the last 18 months the business has more than recovered.

Mr Graham will return to London to work at Barings Asset Management, with responsibility, among other things, for the bank's China funds. He believes fund management is an area where China would do well to exploit international expertise, because without institutional investors "China's markets will continue to be volatile."

Ultimately, China retains the characteristics of a planned economy. A real transition to a free market would require significant reform of the shareholding structure - replacing the many different legal categories of share, denominated in different currencies with different voting rights, with "one share with equal rights in one currency".

Ownership reform will give companies freedom to



Richard Graham: authorities 'instinctively believe that anything new is not going to be as easy as it appears'

own decisions. And only then will they deserve serious institutional investment."

James Harding

ASIA-PACIFIC NEWS DIGEST

Chiyoda to get emergency loans

Chiyoda Mutual, one of Japan's medium-sized life insurance companies, is to receive an emergency injection of capital from two affiliated Japanese banks. The move is likely to fuel speculation about the financial health of the company, which is perceived as one of Japan's weaker life insurance groups.

Asahi Bank, which is part of the same *keiretsu* corporate grouping as Chiyoda Mutual, said it had agreed to provide ¥20bn (\$175m) in loans to the company to strengthen its capital base. Meanwhile, Japanese press reports claimed that Tokai Bank, another affiliate, had provided a ¥20bn loan.

Some analysts calculate that Chiyoda is between ¥80bn and ¥550bn short of financial solvency, depending on how its liabilities are valued. One analyst said: "We have the deepest reserves about Chiyoda's financial solvency. Giving extra loans to the company seems like a peculiar step." Chiyoda's group assets fell 9.7 per cent in 1996 because of withdrawals by corporate clients.

Earlier this year, Nissan Mutual became the first Japanese life insurer to fail since the second world war. The life insurance sector is due to publish its full-year results next month and speculation is mounting that other companies may be at risk.

Standard and Poor's, the US credit rating agency, recently cited Chiyoda Mutual as one of five Japanese companies below the level considered adequately secure for policyholders. The agency awarded Chiyoda Mutual a B rating - well below the BBB level it deems acceptable.

Gillian Tett, Tokyo

MBF plans foreign expansion

MBF, the Malaysian group, plans to become the country's "financial supermarket" abroad, with an aggressive investment strategy over the next 20 years, particularly in the Asian region. Mr Loy Heng Hong, chief executive, said the group would look initially to buy commercial banks in Thailand and Burma. It was also seeking to take over Philippines Savings Bank through a subscription to new common shares in the bank. "We also plan to establish a stockbroking firm in Indonesia, once the approval is granted by the Indonesian finance ministry," Mr Loy said.

The company plans to become the leading credit-card issuer in the region, with at least 10m to 20m cards in the next five years, he added. MBF forecast a 30 per cent increase in profit this year, from M\$500m (US\$198m) previously.

Asif Huda, Kuala Lumpur

Diversified Resources triples

Diversified Resources, a holding company within DRB-Hicom, the Malaysian transport and industrial group, reported a tripling of group pre-tax profit to M\$304.71m (US\$121m) for the year to March 31 on turnover up 138 per cent at M\$3.12bn. Proton, DRB-Hicom's automotive unit, reported pre-tax profits for the year of M\$3.59m, compared with a loss of M\$4.72m, while turnover rose 25 per cent to M\$30.31m.

Asif Huda

Nissan, SKF in bearings deal

Nissan Motor, of Japan, is to procure wheel bearings for its models made in Japan from SKF, the Swedish bearings manufacturer. The annual value of the purchase will be ¥600m (\$5.2m). This will be the first time SKF bearings have been used on Nissan vehicles produced in Japan.

AP-DJ, Tokyo

This announcement appears as a matter of record only



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June 1997

Yen hits 'dual currency' bonds

By Gillian Tett in Tokyo

The recent surge in the yen against the dollar has derailed the market in "dual currency" bonds in Japan in the past month. None of these instruments was issued in Japan in June, the Japan Bond Underwriters association said.

This is in sharp contrast to the pattern seen until earlier this year, when sales of such instruments expanded rapidly. The trend illustrates the impact of the yen's recent surge on Japan's financial markets. After falling to ¥127 against the dollar at the start of May, the currency was trading at ¥114 in Tokyo yesterday.

Dual currency bonds pay

interest in one currency, such as Australian or US dollars, but redeem in another.

They became popular with Japanese investors in 1996 and the early months of this year, because they appeared to protect against further falls in the yen. About ¥2,066.6bn (\$18bn) of dual currency bonds were issued between April and December 1996. However, the rise in the yen makes them less attractive to their holders, and investors abandoned the market in May.

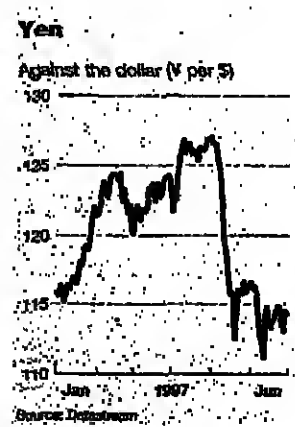
According to the Bank for International Settlements, issuance of yen-denominated bonds in the eurobond markets has dropped 40 per cent this year owing to the low rates of interest attached to

Japanese bonds. With coupons on five-year Japanese government bonds at less than 2 per cent, investor interest has plummeted. The coupon rate on US Treasury bonds is more than 6 per cent, and issuance in the US dollar has risen by more than 10 per cent this year to record levels.

Confidence has been particularly dented by losses on one form of dual currency bond - "knock-out" bonds - which were heavily sold in Japan earlier this year.

These were structured in a manner which triggered losses for the holders of the bond if the yen appreciated by more than 10 per cent.

As the dual currency market collapsed last month, issuers turned instead



to "straight" bonds, which are denominated in one currency.

Issues of these reached ¥801bn in June, one of the highest levels on record.

News Ltd finalises ANM disposal

By Bruce Jacques in Sydney
and Terry Hall in Wellington

News Ltd, the Australian subsidiary of News Corporation, the international media group, has finalised the sale of its 50 per cent interest in Australian Newsprint Mills to Fletcher Challenge Paper, the New Zealand paper company.

The deal, which was approved last week by Australian authorities, will give Fletcher 100 per cent control of ANM, the only producer of newsprint and related products in Australia. It will

make the New Zealand group the leading supplier of newsprint and related papers in Australasia.

Mr Lachlan Murdoch, managing director of News, said yesterday the 50 per cent stake had been sold for A\$283.5m (US\$219m), comprising an initial payment of A\$80.5m and a A\$203m note payable over the next six years.

Mr Murdoch said the initial payment would be funded half by cash and half through a capital note issued to News Ltd.

Mr John Hood, chief execu-

utive of Fletcher Challenge, said the deal meant his company would supply about 60 per cent of Australia's newsprint and special paper needs from two mills. A substantial proportion of Australia's newsprint imports are also supplied from Fletcher facilities outside the country.

Mr Hood said Fletcher had long-term contracts with Australian newspaper publishers, including News Ltd, which governed formulas for pricing and volume. Fletcher's half share of ANM was valued in its accounts in

1996 at just over A\$300m. He added that ANM had been a solid performer in recent years, in what had been a difficult era for paper manufacturers.

ANM supplies 60 per cent of Australia's annual newsprint needs from its Tasmanian and New South Wales plants and operates a waste paper recycling factory.

Negotiations on the deal have been protracted, leading to reports that News Ltd was seeking a much higher price than Fletcher Challenge Paper was prepared to pay.

U.S. \$200,000,000

Hydro-Québec

Floating Rate Notes, Series FY,
Due July 2002Interest Period 27th January 1997
28th July 1997Interest Amount per
U.S. \$10,000 Note due
28th July 1997

U.S. \$291.48

Credit Suisse First Boston (Europe) Ltd.
Agent

U.S. \$120,000,000

Subordinated Floating Rate Depositary
Receipts due 2000issued by Bankers Trust Company Limited
evidencing entitlement to payments of
principal and interest on deposits
made on 27th June, 1990 with the
Frankfurt Branch of

Banco di Sicilia S.p.A.

(Established in the Republic of Italy as a
limited liability joint stock company)BdS
BANCO DI SICILIAFor the six month period 27th June, 1997 to 25th December, 1997
the Receipts will carry an interest rate of 6.50391% per annum with
an interest amount of U.S. \$3,342.29 per U.S. \$100,000 Receipt.
The relevant Interest Payment Date will be 29th December, 1997.Bankers Trust
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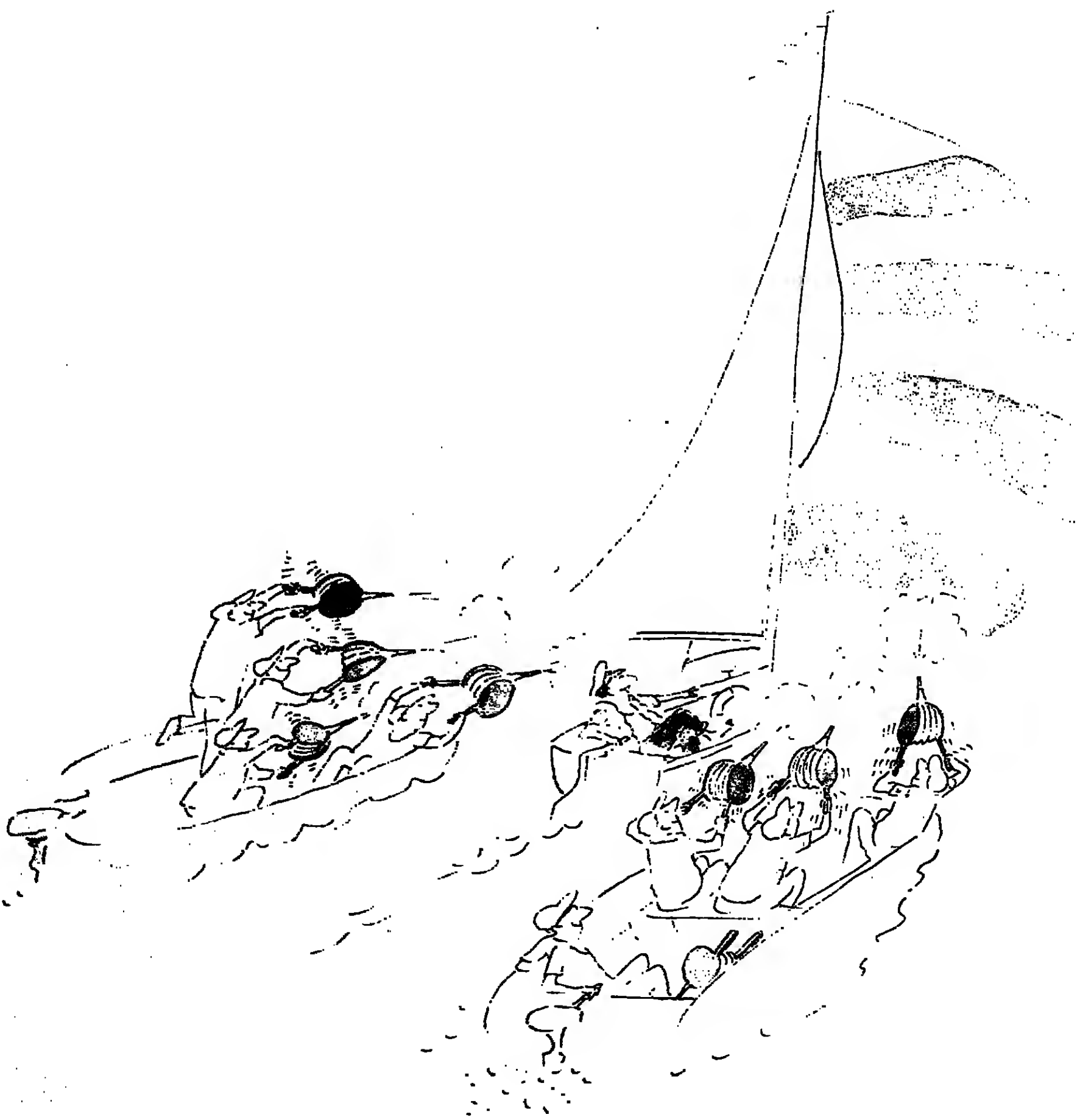
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COMPANIES AND FINANCE: THE AMERICAS

NationsBank buys Montgomery

By John Authers
in New York

NationsBank, the acquisitive commercial bank based in North Carolina, yesterday said it would pay \$1.2bn for Montgomery Securities, the San Francisco investment bank, joining the trend for large retail banks to buy smaller securities firms.

This was the fourth such deal since the Federal Reserve, this year allowed commercial banks to derive up to 25 per cent of their earnings from securities underwriting.

It provoked a mixed reaction on Wall Street. NationsBank's share price fell 5 1/2% to \$64 1/2 by midday, but fared better than the banking sector as a whole.

Some analysts suggested NationsBank had paid too much, and questioned the logic of the deal. It had been expected to buy a smaller bank than Montgomery.

Ms Nancy Bush, analyst at Brown Brothers Harriman, downgraded her earnings estimates for NationsBank. The acquisition was "absolutely ill-advised and will add an additional element of risk and volatility to the NationsBank earnings stream," she said.

Investment banks were at a "pricing top", she added. NationsBank said it was acquiring Montgomery, which is best known for its expertise with West Coast high-technology companies, so that it could offer initial public offerings to its predominantly small and medium-sized clients.

According to Mr Ed Brown, president of NationsBank Global Finance, "This enhances our ability to provide one-stop financial services to our clients, specifically equity underwriting."

He defended the bank against charges that it had acted too quickly, saying equity underwriting was a "critical missing link for NationsBank".

Trying to build the business organically would have been "much too time-consuming" and would perhaps have "left us behind". He added: "There are too many opportunities coming down the road to wait."

Montgomery keeps a heavy degree of autonomy under the deal, retaining its name and becoming a division of NationsBank Capital Markets, a subsidiary set up to take advantage of the Federal Reserve's rules on revenues from securities.

While 70 per cent of the purchase price is to be paid in cash, the remainder is in NationsBank stock, at a fixed price of \$67 1/4 a share, which will be held in an escrow account and paid out over three years.

American Century, a privately held mutual fund manager, confirmed yesterday it was discussing the sale of a minority stake to J.P. Morgan, Reuters reports from New York. A link with American Century would raise J.P. Morgan's presence in the US retail market.

Campbell Soup chief executive to quit

By Richard Tomkins
in New York

Campbell Soup, the US foods group, yesterday announced that Mr David Johnson would step down as chief executive next month, disappointing shareholders who had hoped he would stay beyond the expiry of his contract.

The company said Mr Dale Morrison, president of the international and specialty foods division, would take over as chief executive on July 15. But it said Mr Johnson, 64, would remain chairman for another year, easing the transition.

Although the moves had been widely expected, Campbell Soup shares fell 1 1/2% to \$47 1/2 in early trading.

Mr Johnson joined Campbell Soup in 1990 and embarked on a shake-up of the ailing company. He shed low-margin businesses, cut costs, and in 1994, engineered the purchase of Pace Foods, the world's largest salsa and Mexican-style hot sauce company, for \$1.04bn.

The company's profits surged, averaging a compound annual rate of 17 per cent in its fiscal year to July 1996. Late last year, Campbell Soup announced another package of measures aimed at taking it into the ranks of the world's top-performing consumer goods companies, such as Coca-Cola and Gillette.

Shareholders were aware that Mr Johnson's contract expired in July 1997, so there had long been speculation about whether he would leave and who would replace him. The two most likely successors were seen as Mr Morrison and Mr Robert Bernstein, president of the US grocery division.

Yesterday Campbell Soup said that Mr Bernstein and Mr Basil Anderson, chief financial officer, had been promoted from senior vice-president to executive vice-president.

Mr Michael Branca, analyst at Lehman Brothers, said: "David Johnson was bearing the end of his contract and it was clear that a successor would be named shortly. Morrison has tremendous expertise and experience, which made him a very likely candidate."

Mr John McMullen, of Prudential Securities, said: "It's the end of an era. Johnson has been a real money-maker for Campbell Soup's shareholders over the past seven years and I think some people were hoping he wouldn't leave."

"Now it's a question of whether Morrison can make even more money. He's going to have to do it the old-fashioned way, selling more volumes instead of cutting costs and raising selling prices."

AMERICAS NEWS DIGEST

US food service groups to merge

The highly fragmented US food service industry took a step towards consolidation yesterday when JP Foodservice and Rykoff-Sexton, two of the sector's larger businesses, announced plans for a merger valuing Rykoff-Sexton at \$685m.

The combined company will be called JP Foodservice but will trade as US Foodservice, a Rykoff-Sexton name. With annual sales of \$5.2bn, it will be the biggest food service company in the US after Sysco, the industry leader. But with so many other companies operating in the sector, its market share will be only 4 per cent.

The food service industry supplies food to restaurants, hotels, office cafeterias and other places where people eat away from home. The sector has been growing quickly in the US because of an increasing tendency among Americans to eat out.

JP Foodservice will issue 0.84 of its own shares for each of Rykoff-Sexton's shares. It said the deal would enable the combined company to reach 85 per cent of the US population and provide opportunities for cost-savings estimated at \$17.2m in the first year, \$23m in the second year and \$29.4m in the third year.

JP Foodservice said the deal would add to earnings per share from the start. However, its share price fell 1 1/4%, or 6 per cent, to \$28 1/2 in early trading, while Rykoff-Sexton's shot up 3 1/2%, or 18 per cent, to \$23 1/2.

Richard Tomkins, New York

CanWest in NZ radio buy

CanWest Global, the Winnipeg-based broadcaster, has agreed to pay NZ\$33m (US\$22.4m) cash for More FM, one of New Zealand's biggest radio networks.

CanWest already owns 68 per cent of TV3 and TV4, two New Zealand television networks. It also has a stake in Australia's Network Ten.

The Canadian group said: "We have long ago concluded that ownership of radio in our television markets is the next logical progression for CanWest... as opportunities become available at sensible prices."

More FM owns seven radio stations in Auckland, Wellington, Christchurch and Dunedin.

Bernard Simon, Toronto

Case acquires UK business

Case Corporation, the US manufacturer of agricultural and construction equipment, yesterday announced it was buying Gem Sprayers, the leading supplier of crop-sprayers in the UK, as part of its European growth strategy. Terms of the deal were not disclosed, but it is Case's third European acquisition and eighth purchase worldwide in 18 months. Gem, a private company based in Lincoln, England, had sales of \$12m last year.

Wisconsin-based Case, which had sales of \$5.4bn last year, is one of the world's four biggest tractor makers. Mr Leopold Plattner, president of Case Europe, said: "This is an important next step in Case's strategy to become a supplier of a full range of agricultural equipment to European customers."

Alison Maitland

Philip Morris Mexico move

Philip Morris, the US group which is the world's largest manufacturer of cigarettes, is to increase its stake in Cigatam, the Mexican cigarette concern, from 29 per cent to 50 per cent. Cigatam controls half of Mexico's tobacco market.

The transaction, which is dependent on the approval of Mexico's competition commission, is worth about \$400m. Cigatam's licence to sell Philip Morris brands will now be extended from 2000 until 2020. Last year, Cigatam sales totalled 5.1bn pesos (\$641m), although sales of smuggled cigarettes from the US hurt revenues. Cigatam is run and part-owned by Grupo Carso, the conglomerate headed by Mr Carlos Slim, the Mexican billionaire.

Philip Morris's move follows agreement of the \$368.5bn tobacco settlement in the US, which is likely to spur cigarette companies to step up their activities in Asia and Latin America.

The acquisition also marks a vote of confidence by a big US company in Mexico's depressed domestic sector. Another such signal came last week from Anheuser-Busch, the world's biggest brewer, which exercised a final option to increase its stake in Mexican brewer Grupo Modelo by 13.35 per cent to 50.2 per cent in a transaction worth \$500m.

Daniel Dombey, Mexico City

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GM chief defends global strategy

Problems at Adam Opel 'completely unrelated' to group's expansion drive

Louis Hughes, the most senior executive in the international operations of General Motors, the world's biggest carmaker, denied that vehicles made by GM's Opel and Vauxhall subsidiaries in Europe would suffer from attempts to develop more "global" products.

However, in an interview, Mr Hughes, who is responsible for all GM's vehicle activities outside the US, admitted the company should have done more to convince demoralised European executives of its commitment to German and UK automotive technology.

"We have to take more time to educate our executive group and all our employees that there has been a dramatic change in the size of the world market and the pace at which it is opening," he said.

GM has faced unprecedented criticism in the German press recently about deteriorating quality at Opel, and fears among top product development staff that US engineers have gained too much say in developing future European products.

"Are we satisfied with where we are [on quality]? No. We won't be satisfied until we establish ourselves as leaders in the industry," he said.

Mr Hughes admitted internal criteria confirmed Opel's products had declined in quality in the early 1990s. However, he said more recent research showed the situation had been largely rectified. Warranty claims for new cars within their first two months of sale had fallen by 35 per cent in



'Future Opels and Vauxhalls will retain their European characteristics'

the past 18 months, he said.

Mr Hughes attributed the quality difficulties to decisions on component sourcing and manufacturing processes taken when GM's current European models were being developed in the late 1980s.

The problems were "completely unrelated" to the group's globalisation drive, which had only begun in

the past 18 months, he said.

Mr Hughes, a former chairman of Adam Opel, said GM was facing a "one-off opportunity" to expand into new markets as trading and political barriers came down. However, other big carmakers were expanding aggressively, meaning "that vacuum is being filled".

He stressed that future

earnst in the past 18 months, he said.

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He stressed that future

Opels and Vauxhalls, which are identical apart from their badges, would retain their European characteristics, even when developed by transatlantic project teams comprising US and European engineers developing future "global" cars.

Some European managers have claimed GM risks diluting the characteristics of its European products. The group, like other big car companies, has tried to cut the number of "platforms" - basic engineering structures - on which its future products are built to generate greater economies of scale.

Mr Hughes said the use of multinational product development teams, comprising principally US and European engineers, did not mean future Opels or Vauxhalls would become bland.

Europe, and Germany in particular, was GM's most important market outside the US, he said.

"We in international operations are the masters of our own destiny. We are not going to do anything to compromise our ability to compete effectively in these markets."

Haig Simonian

HFS in talks on European expansion

By Scheherazade Daneshkhu, Leisure Industries Correspondent

HFS, the US franchising group, is in talks with European hotel companies to expand its international hotel operations.

The group, which announced last month it would spin off its Avis Rent A Car business through a \$333m public offering, is also seeking to expand in east Asia.

The Maryland-based company, founded in 1990, is the world's largest hotel operator with more than 500,000 rooms. However, it is also

one of the least geographically diversified: only 6 per cent of its hotels, which include Howard Johnson, Days Inn and Ramada, are outside the US.

HFS's push into Europe and east Asia reflects growing competition between hotel chains for new markets and global reach, which has led to consolidation in the industry.

Hilton Hotels is in the middle of a \$6.5bn hostile bid battle for its rival ITT Sheraton, while in February, Marriott International doubted its presence outside the US by paying \$1bn for the Renaissance group.

"Globalisation is no longer a buzzword - it's a reality," said Mr Eric Pfeiffer, president of HFS Global Services. "It's being driven by the customer, because they want hotels in other countries."

Mr Pfeiffer said the company did not intend to invest capital in its expansion programme but would seek franchisees who, in exchange for franchise fees, would become part of an international brand and expect to benefit from HFS's marketing muscle.

In May, HFS merged with CUC International, the direct marketing organisation, in a \$11bn stock swap with the

aim of using the companies' two networks to cross-sell products.

HFS expects to increase the number of its hotels outside the US from 300 to 1,000 within three years, of which 60 per cent are expected to be in Europe. It is in talks with hotel groups in the UK, Ireland, Germany, France and some of the former Eastern bloc countries, including Hungary.

Hotel franchising is less widespread in Europe than in the US, but has been growing in recent years. Choice Hotels, the second-largest US hotel franchising group, last year granted to

Friedrich Hotels the master franchise in the UK and Ireland to develop hotels under two of Choice's main brands, Comfort and Quality.

HFS has also targeted east Asia, where it already has a number of franchisees. But growth is expected to be slower here, since the group's discussions are with developers of new hotels.

The push into foreign markets is also a reflection of the maturity of the US market. "We continue to grow at a decent pace in the US, but we won't see the double-digit growth of previous years," Mr Pfeiffer said.



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Miura Co., Ltd.

صكيا من الالامل

COMPANIES AND FINANCE: EUROPE

National Bank seeks to shed museum image

The Greek public sector group has embarked on a modernisation scheme, writes Kerin Hope

It is elegant marble buildings and historic collection of Greek paintings are expected to remain cherished assets, but National Bank wants to shed its image as the museum of Greek banking.

The country's biggest banking group is restructuring as part of the Socialist government's effort to modernise Greece's large and inefficient public sector. At the helm is Mr Theodoros Karatzas, a financial lawyer who successfully launched deregulation of Greek banking a decade ago.

"National's edge gives it a strong competitive advantage in the domestic market. It should also be a regional bank for the Balkans," he says. "But it wasn't focusing on core activities and some problem areas were being ignored. The balance sheet, for example, was in urgent need of attention."

With assets of more than Dr6,000bn (\$29bn) and almost 500 branches in mainland Greece and the islands, National dominates the market. But its share of retail banking has slipped from 40 to 33 per cent in the past five years. Almost 20 per cent of the loan portfolio consisted

of bad debt, mostly lending to falling companies under pressure from politicians anxious to preserve jobs.

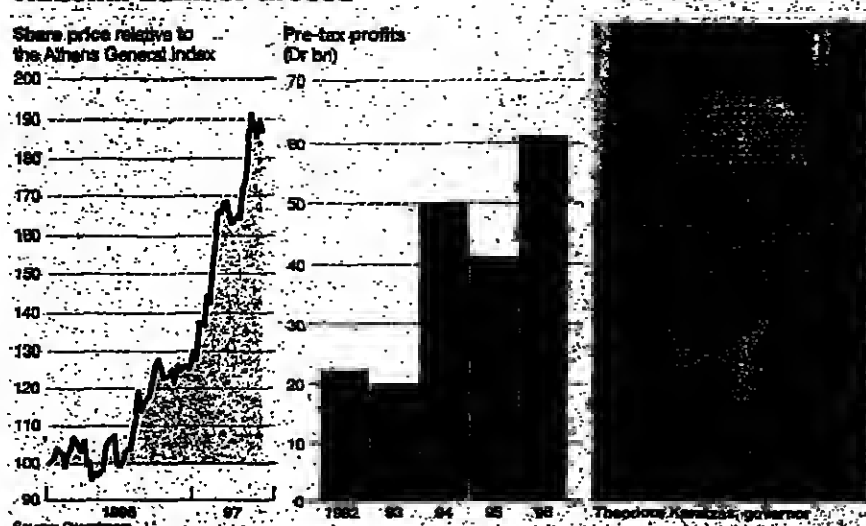
A report last November by Carnegie Emerging Markets, the UK brokerage, said: "National has significant problems as a result of effectively acting as an instrument of the government's social policy. Its profitability is poor. It is under-capitalised and arguably under-provided."

His reputation as a reformer has helped Mr Karatzas to attract a team of senior executives who would normally scorn a job in Greece's public sector. They include a former senior central bank official and Greek bankers with commercial and investment banking experience in the US.

National signalled its change of outlook by passing the dividend on 1996 earnings and using the bank's entire pre-tax profits of Dr61.4bn to increase provisions.

The move followed the write-off of Dr118bn of non-performing debt and equity participations in bankrupt companies, and "should enable us to cleanse the balance sheet completely by the

National Bank of Greece



end of this year", Mr Karatzas says.

The bank has broken with Greek banking tradition by appointing an international accounting firm, Deloitte and Touche, as auditors. First-quarter pre-tax profits soared 80 per cent to Dr19.7bn following a decision to liquidate some of the bank's large portfolio of fixed assets.

National has strengthened

its capital base by issuing a \$200m floating-rate subordinated eurobond, which counts as Tier2 capital. Most of the issue was placed with institutional investors abroad.

A Dr100bn rights issue on the Athens stock exchange is planned for November, of which at least 25 per cent would be placed abroad. This would bring National's capital adequacy ratio into line

with international standards for the first time. The overhaul has pleased individual investors and domestic institutions, which held about 52 per cent of National's shares. Since last December the share price has doubled to Dr3,500.

Share prices of National's banking and financial subsidiaries received a boost from the transformation of ETEVA, a development

bank, into a fully-fledged investment bank. This year National Housing and National Mortgage, both specialised mortgage banks, are to merge into a single unit. Two insurance subsidiaries are also being merged.

An attempt is under way to revive National's overseas subsidiaries and branch operations. These were set up to serve expatriate Greeks in the US, Canada, France and South Africa, and to channel deposits' funds in foreign exchange back to Greece, but found their role shrinking as immigrants became more integrated with their local communities.

The overseas subsidiaries have begun to specialise in treasury and dealing room operations, including financial products in drachmas for the US market. National's overseas operations raised pre-tax profits 42 per cent last year to Dr10.5bn, led by Atlantic Bank of New York and a specialised ship financing operation at the London branch.

Expansion, however, will focus on the Balkans. National has set up branches in Bulgaria, Romania and Albania to support an

increasing volume of Greek trade and investment, and plans to open branches in Istanbul and Skopje, the Macedonian capital, in spite of Greece's political disputes with both countries.

The Tirana branch opened a few days before the collapse of a string of pyramid finance schemes triggered financial and political chaos in Albania, but has continued to operate with a reduced staff.

Mr Karatzas says he is not worried by political turmoil. "There are bound to be growing pains in new markets. If we want to become a significant regional player we must have a presence in the difficult transition period."

On the politically sensitive question of staff cuts, however, he sounds more cautious. National's 15,000 employees include many political appointees to junior posts, and operating costs are among the highest in Greek banking.

Mr Karatzas says National will try to contain increases in operating costs, which were held last year at 11.5 per cent against 17.6 per cent in 1996 - the lowest increase of any Greek bank.

Winterthur to form new risk unit

By Christopher Adams, Insurance Correspondent

Winterthur, the Swiss-based insurance group, is to restructure its international operations and create a separate division to offer multinational clients alternative ways to place risk.

Many big insurers are having to meet increasingly sophisticated customer needs as risks get bigger but prices fall.

The pace of consolidation is accelerating and several insurers have also begun exploring ways to place risk on capital markets.

Winterthur International, which earned Sfr2.1bn (\$1.44bn) in premium income last year, said yesterday it would base its business in the UK, from where it would service all of Europe except Germany, which would have its own branch office. This would cut costs and boost the equity of Winterthur International in the UK from Sfr90m to Sfr290m.

The division offering others ways of placing risk will work with Reinsurance Finance Consultants, a venture between CS Holding, Swiss Re and Winterthur.

EUROPEAN NEWS DIGEST

Bulgarian buy for Union Minière

Union Minière, the Belgian metals group, has agreed to acquire a 56 per cent stake in Bulgaria's largest corporate smelter for \$80m, in the first deal made under the new pro-market government's accelerated privatisation programme for large companies. A privatisation agency official said Union Minière would invest a further \$230m in raising capacity and building a new refinery at MDK, based at Firdop, east of Sofia. The investment would increase overworld production by 33 per cent and would include measures to reduce environmental pollution at the plant site.

MDK produces up to 50,000 tonnes a year of copper, mainly from locally-mined ores. But it uses technology dating from the 1950s and the area around the plant has suffered heavy environmental damage.

Kerin Hope, Athens, and Theodor Trots, Sofia

Prague cuts Nova Hut stake

The Czech state is to cut its stake in Nova Hut, one of the country's two big steelmakers, to less than 50 per cent to allow the company to secure a \$250m loan arranged by the International Finance Corporation and a consortium of banks. As a condition of the loan, the state holding company agreed to transfer 13.5 per cent of Nova Hut's shares within three months to Komerční Bank and Credit Suisse First Boston, which will sell them on to private investors when market conditions are more favourable.

The arrangement follows a decision last month to abandon plans for an international offering of the stake because of the Czech Republic's economic problems. The loan will help Nova Hut complete its five-year \$650m modernisation plan, which includes building a hot strip rolling mill at its Ostrava plant to produce 1m tonnes of higher value-added flat steel products. An agreement to build the mill was signed by Nova Hut and ICF Kaiser, the US engineering company. It is to be completed by 2000.

Robert Anderson and Vincent Boland, Prague

Blokker to shed Toys R Us

The European Commission has ordered Blokker, the Dutch household and toy retailer, to divest the Dutch operations of Toys R Us, the US toy chain. This is only the eighth time it has blocked a deal. The Commission acted on a request by the Dutch government, as the company's expected turnover was too small to allow the Commission to initiate a review.

Blokker in February agreed to take over six of nine operating stores of Toys R Us which had incurred local losses. Blokker already owns Bart Smit and Intertoys, two of the largest toy store chains, along with the country's largest chain of household shops. The three remaining shops would close. While Blokker's market share would increase only marginally in the short term, the Commission found that Blokker could use the Toys R Us concept to boost its market share sharply. In a compromise, it allowed Blokker and Toys R Us to keep a share of up to 20 per cent until it had ensured survival of the divested stores.

Sander Thoenes, Brussels

NABI to raise \$25m

North American Bus Industries (NABI), the Hungary-based manufacturer, has launched an international roadshow for an issue of 1.7m new shares priced at between Ft2,850 and Ft3,280 and set to raise some \$25m-\$30m. Shares will be available to institutional investors in Hungary and main European centres, and the company will seek a listing on the Budapest Stock Exchange. An additional 65,300 existing shares will be offered to Hungarian institutions. Credit Suisse First Boston is sole manager.

An offshoot of the operations of former bus maker Ikarus, NABI has plants in Budapest and Anniston, Alabama. It manufactures bus shells and chassis in its Budapest plant for shipping to its factory in Alabama, where the vehicles are completed with engines, transmissions and seating. The company had net income of \$3.1m on consolidated sales of \$77.8m last year, more than double 1995 sales.

NABI is wholly-owned by The First Hungary Fund, a closed-end equity fund registered in Jersey, which recently bought out the 21 per cent stake held by Ikarus as part of a joint venture set up in 1993.

Kester Eddy, Budapest

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

Nafin Finance Trust II
U.S. \$129,880,000
Floating Rate Notes due 1999
For the Interest Period 10th June, 1997 to 10th September, 1997 the Notes will carry a Rate of Interest of 6.500% per annum. The Coupon Amount per \$100,000 of Notes will be U.S. \$10.00 payable on 10th September, 1997.
Bankers Trust Company Limited Agent Bank

C.A. Le Electricité de Caracas, SAICA-SACA
U.S. \$39,836,000
Collateralized Floating Rate Bonds due 2000
Interest will be paid on the basis of the 360-day LIBOR rate plus 1.00% per annum. The interest will be paid on the basis of the 360-day LIBOR rate plus 1.00% per annum. The interest will be paid on the basis of the 360-day LIBOR rate plus 1.00% per annum.
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COMPANIES AND FINANCE: EUROPE

Hungarian TV franchises awarded

By Kevin Done in London
and Kester Eddy
in Budapest

Hungary yesterday awarded the long-awaited concessions for its first two national commercial television stations in consortia led by CLT-Ufa, Europe's biggest broadcasting and entertainment group, and Scandinavian Broadcasting System, which is 22.8 per cent owned by Walt Disney.

The result of the hard-fought contest for the franchises, the most costly commercial TV tender yet staged

in east Europe, is a big setback for Central European Media Enterprises (CME), the Nasdaq-quoted US pioneer of private commercial TV in central and east Europe. CME failed in bids for both channels.

The Hungarian tender has set a new price level for franchises in east Europe, with the winners having to bid more than \$60m for the 10-year concession and with an upfront payment for the first three years.

Hungary, with a population of 10.2m, is the most lucrative TV advertising

market in east Europe on a per-capita basis, with a market worth an estimated \$188m last year.

Mr György Lovas, spokesman for ORTT, the Hungarian national radio and TV commission, said the bids had been "very close. One important factor in the decision was the future diversity of Hungary's media scene."

He said the decision by the seven-member council of the ORTT was unanimous, apart from one abstention.

The award has followed a period of intense high-level lobbying, however, with all

three bidders admitting that the contest had become highly political.

The licences will allow CLT-Ufa and SBS to make big advances in central Europe. Both have lagged well behind CME, which is already established in the Czech Republic, Slovakia, Slovenia, Romania and Ukraine, and is launching in Poland in October.

CLT-Ufa, which has interests in 19 TV stations in seven European countries mostly operating under the RTL brand, has failed in earlier tenders against CME.

most notably in the Czech Republic in the early 1990s.

It established its foothold in the region last December with the launch in Poland of RTL7, a new commercial channel available via cable and satellite.

Nasdaq-quoted SBS owns and operates commercial TV stations broadcasting into Sweden, Denmark, Norway, Belgium and the Netherlands. Its only interest in east Europe is in Slovenia, where it is locked in a legal battle with CME over control of Kanal A, a small private station.

Agnelli silent on next Fiat chief

By Paul Betts in Milan

Italy's biggest corporate succession will remain a mystery - or a "giallo" as Italians say - for another 12 months, if Mr Giovanni Agnelli has his way.

The 76-year-old honorary chairman and patriarch of Fiat yesterday revealed that he had the solutions to the succession at the top of Italy's largest private enterprise "in pectore", but begged a gaggle of journalists not to ask him for another year.

"I simply won't tell you," he said after the shareholders' meeting of the Agnelli family holding Ifi which, together with the other family holding Ifil, controls about 81 per cent of Fiat.

Since he stepped down as executive chairman of the Turin automotive group in 1995, the Ifi meeting has replaced the Fiat annual meeting as the occasion for Mr Agnelli, often described as "Italy's most powerful man", to give the press his state-of-the-nation address.

From the moment Mr Agnelli took the back seat as honorary chairman, speculation has risen over who would take over from Mr Cesare Romiti, who replaced Mr Agnelli as chairman two years ago. Mr Romiti will retire at the age of 75 in June 1998, Mr Agnelli confirmed yesterday.

It was important for Fiat, Mr Agnelli said, that its "young and capable" managing director, Mr Paolo Cantarella, should be flanked by a chairman with broad international experience.

Such a description would fit Mr Paolo Fresco, the executive vice-president of General Electric, the US multinational, who joined the Fiat board two years ago. Mr Fresco will be 65 next year, the informal retirement age at GE. Although he has long been tipped as a successor to Mr Romiti, there have been suggestions he is not keen on the job.

The decision will be taken by Mr Agnelli and members of Fiat's syndicate of controlling shareholders which include, aside from the Agnelli holdings, Deutsche Bank, Assicurazioni Generali and Mediobanca.

As for Mr Giovanni Alberto Agnelli, Mr Agnelli's 33-year-old nephew, whom he named his heir at Fiat in 1995, he is felt to be too young to take control at this stage. He is also undergoing treatment in the US for an abdominal tumour.

EUROPEAN NEWS DIGEST

Bank Handlowy shares surge 14%

The price of shares in Bank Handlowy yesterday surged by 14 per cent, marking a successful trading debut for Poland's largest privatisation to date. The closing price of 37.9 zlotys - which values the bank at \$1.1bn - was welcomed by government officials and management, who had feared a political row if the price had risen by more than 30 per cent in initial trading.

Mr Mirosław Flakiewicz, the treasury minister responsible for the sale, said yesterday it had been "accomplished well". But he admitted there had been worries about the pricing of the stock.

The bank's initial offer to foreign institutions, which were asked to pay 35 zlotys a share, had been oversubscribed 17.4 times. Local demand, where the price was set at 33.3 zlotys, outstripped supply by more than three times. A large rise in the price would have fuelled criticism from the Solidarity opposition that the bank had been undervalued. Solidarity is challenging the present former communist-led government at parliamentary elections in September.

The bank's listing yesterday increases the WSE's capitalisation by 7 per cent to \$7.2bn zlotys at a stroke. The value of shares quoted on the WSE is to rise further by about 10 per cent this month with the listing of KGHM Polska Miedz, the copper combine, whose initial public offer opens today.

Christopher Bobinski, Warsaw

Sulzer Medica optimistic

Sulzer Medica, Europe's leading medical technology company, which is about to make its stock market debut, is expected to post double-digit earnings growth over the next few years as a result of a recovery in its margins and an acceleration in revenue growth. The earnings of Sulzer Medica have been flat for the past three years and operating margins have been falling. However, the company indicated in yesterday's prospectus for its SP700m (\$483m) initial public offering that it expected its operating margins to start recovering. It said its sales should start accelerating as a result of a number of initiatives to improve its performance.

Sulzer, the Swiss engineering conglomerate which is floating off 35 per cent of Sulzer Medica, the most profitable part of its group, has not given any profit forecast for Sulzer Medica. However, analysts who have started following the company in the run-up to its flotation later this month believe that its earnings could grow by between 10 per cent and 18 per cent over the next five years. Sulzer Medica's traditional business - making orthopaedic products such as replacement hips and knees - still accounts for more than half of its annual sales of SF1.2bn (\$828m).

Sulzer Medica is number one in Europe and number four in the world. It is the slowest growing part of the group, with sales increasing at a compound annual rate of 3.8 per cent a year in US dollar terms since 1992, but its operating margin of 17.5 per cent has remained stable. William Hall, Zurich.

Ford to lift Otosan stake

Ford Motor, of the US, said yesterday it would spend \$48m to raise its stake in Otosan, one of Turkey's leading vehicle makers, from 30 per cent to 41 per cent. Ford is buying the additional shares from family and corporate members of the Koc group, one of Turkey's biggest companies. After the deal, Ford's stake in Otosan will equal that of Koc and the two companies will share management responsibility. The move follows last week's decision by Fiat to invest heavily in Tofas, its joint venture with the Koc group, to start building the Italian group's new range of "world" cars in Turkey.

Haig Simonian, Motor Industry Correspondent

Beta Systems welcomed

Shares of Beta Systems Software, the latest issue on Germany's new stock market segment for fast-growing, innovative companies, more than doubled yesterday on the first day of trading. They closed at DM206 compared with an issue price of DM100, reflecting investors' enthusiasm for a rare German technology stock. Traders did not expect the steep rise to last, however.

Beta, the fourth company to be quoted on Frankfurt's Neuer Markt, raised nearly DM113m (\$65m) through the issue. The first price quoted was DM215, with many subscribers to the shares taking the opportunity to sell at a quick profit. Andrew Fisher, Frankfurt

UBS sells two businesses to GE Capital Services

By William Hall in Zurich

Union Bank of Switzerland is selling its Swiss car leasing and consumer credit businesses to GE Capital Services, the fast-growing US financial services company. The deal, the terms of which were not disclosed, is the US group's first foray into the Swiss market.

UBS is the leader in Swiss car leasing, with 26 per cent of the local market, and it is number three in consumer credit, with a 17.7 per cent market share. These businesses are operated by Bank Aulfin, a UBS subsidiary based in Brugg, which employs 350 staff and has assets of SF1.55bn (\$1.28bn).

UBS has been trying for some time to make a success of this side of its business. In 1994, it merged its three separate consumer credit operations into Bank Aulfin.

and cut staff and costs to be more competitive. However, it has decided to sell because it no longer counts car leasing and consumer loans as core businesses.

UBS's decision to pull out of businesses long regarded as a normal part of the financial armory of a universal bank is a sign of its determination to turn round its Swiss retail banking business, which lost SF180m last year.

The decision to sell to GE Capital Services is another sign of the changing balance of power in global financial services.

GE Capital, the financial services arm of General Electric of the US, is one of the biggest and most successful parts of the world's biggest company by stock market capitalisation.

Since 1995, GE Capital's business has grown more than seven-fold, or more than twice as fast as that of UBS. Last year, it increased its net income 17 per cent to \$2.8bn. Its long-term return on equity of 22 per cent is more than twice that of UBS. Unlike UBS, GE Capital has held on to its triple A credit rating, and it is using its financial strength to finance a large number of acquisitions in niche financial markets in Europe. Over the last couple of months it has bought the Czech Republic's largest independent car leasing company and has expanded its presence in the Italian car leasing market through the acquisition of Vega Lease.

Mr Gary Wendt, GE Capital chief executive, said Bank Aulfin is a "strong organisation with strict cost management, an excellent reputation and a modern infrastructure".

Notice of Interest Rate To Holders of Republica Federativa do Brasil Series A-1 IDU Bonds Due 2001

Notice is hereby given that the Bonds will bear interest at 6.8125 per cent per annum from the 1st day of July 1997 to but not including 2 January 1998. Interest payable on the Bonds on 2 January 1998 amounts to US\$35.07 per US\$1,000 principal amount outstanding.

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RPS
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£150,000,000 Class A2 Notes £5,000,000 Class B Notes

Mortgage Backed Floating Rate Notes due 2025

In accordance with the provisions of the Notes, notice is hereby given that for the three month period 27th June 1997 to 25th September 1997, the Class A2 Notes and Class B Notes will carry an interest rate of 7.095% and 8.125% per annum respectively. The interest payable per £100,000 Note will be £1,431.35 for the Class A2 Notes and £2,092.47 for the Class B Notes.

NATWEST MARKETS

Ex-Hugo Boss chief to head Mondri

By Alice Rawsthorn

Mr Peter Littmann, who made his mark in the fashion industry by transforming the image and financial fortunes of the Hugo Boss label, has been appointed chairman of Mondri, the German women's wear company.

Mondri, which is best-known for the 1990s look of big-shouldered clothes for career women, was taken over four years ago by Investcorp, the Bahrain-based investment banking group behind the revival of the Gucci fashion house. It had turnover last year of DM150m (\$86m).

Mr Nicholas Bryan, a member of Investcorp's management committee, said he had been looking for a new Mondri chairman for "well

over a year", and had chosen Mr Littmann "to contemporise Mondri's image, just as he did for Hugo Boss".

Under Mr Littmann, Boss became a fashion success story of the mid-1990s. It made its mark in the 1990s with glitzy, shoulder-padded suits, but its image became outdated by the end of the decade.

After bringing in new designers to modernise Boss's fashion collections, Mr Littmann redefined its image by hiring young photographers and stylists to work on its advertising campaigns. During his chairmanship, the company's operating profits rose from DM83.6m in 1992 to DM123m (\$70.1m) in 1996.

Mr Littmann surprised the fashion industry by announcing

his resignation from Boss earlier this year. He will start at Mondri immediately.

Mr Bryan said Investcorp was willing to invest heavily in marketing to help Mr Littmann revitalise the Mondri brand. He said Investcorp's market research revealed a gap for stylish clothes for career women in the "bridge market", which is less expensive than designer labels.

Investcorp, which invests in ailing western brand names on behalf of Gulf-based investors, made a substantial profit from Gucci, now a quoted company.

Its most recent fashion deal was the \$112m acquisition of Helly Hansen, a Norwegian sportswear manufacturer.



Peter Littmann: chosen 'to contemporise Mondri's image'

\$882,050,000

POLO RALPH LAUREN CORPORATION

33,925,000 Shares
Class A Common Stock
(par value \$0.01 per share)

6,900,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International

Merrill Lynch International

Morgan Stanley Dean Witter

Credit Lyonnais Securities

Den Danske Bank

Dresdner Kleinwort Benson

ING Barings

Mediobanca - Banca di Credito Finanziario S.p.A.

Nikko Europe Plc

Schroders

Yamaichi International (Europe) Limited

27,025,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.

Merrill Lynch & Co.

Morgan Stanley Dean Witter

Bear, Stearns & Co. Inc.

Chase Securities Inc.

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette Securities Corporation

A.G. Edwards & Sons, Inc.

Everen Securities, Inc.

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Lazard Frères & Co. LLC

Montgomery Securities

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Prudential Securities Incorporated

Robertson, Stephens & Company LLC

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Wasserstein Perella Securities, Inc.

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June 1997

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COMPANIES AND FINANCE: UK

Leisure side disappoints as strong pound hits Center Parcs

Courage buy lifts S&N

By Ross Thomas

Scottish & Newcastle, Britain's biggest brewer, last year reaped the benefits of its takeover of rival Courage as pre-tax profits before exceptional costs climbed 21 per cent to £274m.

The benefits from combining the businesses was complemented by surging sales of John Smith's bitter and Foster's lager, as S&N began to shift emphasis from cutting costs to developing brands.

Pre-tax profits for the year to April 37 were flattened by the absence of a £151m reorganisation charge taken in 1996. They leapt from £157m to £274m on sales of £3.35bn.

The core of the improvement was a sharp rise in brewing profitability. On sales up 20.5 per cent to £2.17bn, Scottish Courage, the company's brewing arm, lifted operating profits 45.8 per cent to £177m.

Since the takeover of Courage in August 1995, two breweries have been closed and some 1,800 employees shed. Cost savings from the combination of Courage's operations in England with the S&N operations in the north-east and in Scotland



Sir Alistair Grant, chairman, (left), with Brian Stewart, chief executive.

now total £46m, with a further £24m to come next year. Mr Derek Wilkinson, group finance director, said the big improvement came during the second half. During 1996, S&N focused on rebuilding margins at the expense, where necessary, of market share. The company's share of the UK market was about 28 per cent.

Consumer preference for well-promoted brands saw sales of Foster's lager, sec-

ond to Bass's Carling in popularity, rise 12 per cent to more than 2m barrels a year. Kronenbourg and Beck's also grew strongly at the premium end.

The tied estate, within a whisker of the 2,624-pub limit imposed by the government, lifted operating profits 9 per cent to £172m.

A drive is under way to revive the Chef & Brewer chain, with an emphasis on fresh food.

The company's leisure division continued to disappoint, with a 10.8 per cent fall in operating profits to £78.5m.

S&N blamed the strong pound for a downturn at its Center Parcs holiday villages, but said the performance of existing villages had fallen because management was distracted by new openings.

S&N shares closed down 4 1/2p at 646 1/2p.

PacifiCorp bid sparks top tier job wrangles

By Simon Holberton

Senior directors of Energy Group, which is being bought by Oregon-based PacifiCorp for £3.65bn, could receive up to two years' pay if they leave the company within the next year.

One of the company's advisers suggested that working out the "social relations" between the top executives of both companies had met a snag. "The reason jobs are not more clearly spelled out is to do with sensitivities within PacifiCorp," he said.

According to its offer document, posted to shareholders yesterday, change of control provisions in the service contracts of top Energy Group executives mean that Mr Derek Bonham, chairman, could receive £900,000, Mr John Devaney, chief executive, £700,000, and Mr Eric Anstee, finance director, £500,000.

Moreover, the three could receive as much again if their performance-related pay benefits, which have yet

to be calculated, reach their maximum.

It was expected that Mr Bonham would be named deputy chairman of PacifiCorp, with Mr Devaney as chief operating officer, and Mr Anstee taking a senior European role. Mr Irl Englehardt was expected to be put in charge of the enlarged PacifiCorp's coal interests.

The offer document failed to clarify what roles the three would perform in PacifiCorp. Instead, it repeated PacifiCorp's pledge that Mr Bonham and Mr Devaney would join the board, and that Mr Anstee would join an enlarged management committee.

Merchant bank advisers also look set to receive a windfall, with total payments to Goldman Sachs, Morgan Stanley and Lazard Brothers of about £94m.

PacifiCorp is making a recommended 600p share cash offer for Energy Group, the recently demerged Hanson energy company. It will also pay Energy Group's 5 1/2p a share dividend.

LEX COMMENT

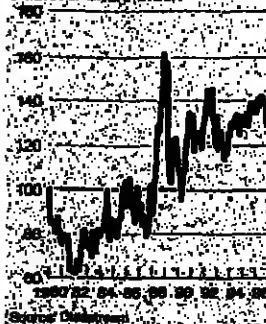
S&N

The stock market has gone off bear. There are concerns over the impact of Carlsberg-Tetley's extended independence. And returns from pub investment have been predicted to drop because of ambitious development programmes and fears of a consumer downturn. Scottish & Newcastle provided plenty of comfort yesterday. It has generated average pre-tax returns of 25 per cent on pub investments in the past three years and the trend is upwards. Integration of the Courage brewing business is on target, with only minimal spillage in beer sales. And C-T is talking about survival through cutting capacity rather than beer prices, suggesting a more benign environment for brewers. Yet S&N has underperformed the stock market by 16 per cent in the past year.

Of course, new pub investment is reducing profits from existing pubs. But pub values are rising, so S&N can sell less attractive properties. And there is no shortage of development sites in its portfolio. The other problem is the Center Parcs holiday business. It achieved only an 8 per cent pre-tax return on invested capital last year, but at least management is holding back expansion and there should be a pick-up this year.

S&N sits at a 15 per cent prospective price/earnings discount to the market average. But it is a cash generative business, growing faster than the market and offering above average investment opportunities. As with its peers in the brewing sector, the hangover has lasted too long.

Scottish & Newcastle
Stock price relative to the
FTSE All-Share Index



Unilever disposal to Heinz

By Ross Thomas

Unilever, the Anglo-Dutch consumer goods company, yesterday announced the sale of its UK-based John West Foods business to HJ Heinz, the US foods group.

The disposal ends a relationship that endured more than 70 years after Lever Brothers, one of Unilever's parents, acquired its Merseside fish-processing neighbour. Under Unilever, John West has grown to command 35 per cent of the UK canned fish market.

However, the fish brands have fallen victim to the portfolio review introduced by Unilever's joint chairman, Mr Niall Fitzgerald, and Mr Morris Tabakshlat. They have set out to focus Unilever, which has annual sales of £33bn, on core areas of fabric cleaners, personal care products, margarine, ice-cream and tea-based drinks.

Heinz, meanwhile, has declared tuna processing a core activity. It plans to use its processing plants in Ghana and the Seychelles to produce fish under the John West brand.

John West operations in Australia, New Zealand and South Africa are excluded from the sale.

SAirGroup acquires ERC

By Charles Batchelor, Transport Correspondent

SAirGroup, previously known as Swissair, has been successful in its second attempt to buy the former British Rail catering division, acquiring European Rail Catering from its management for an undisclosed sum yesterday.

ERC has sales of £43m (£71m) and the deal will double the revenues of Rail Gourmet, the airline's rail catering division. It will increase its share of the European rail catering market to 11 per cent. Rail Gourmet provides catering for high speed trains in Spain and on the high speed Thalys service between Paris, Brussels and Amsterdam.

ERC, then known as OBS Services, was acquired by its management in October 1995 in a deal worth £11.5m. At the time it was making a pre-tax profit of about £2m on sales of £33m. Candover Investments and its 1994 fund provided a total of £7m, with the remaining equity coming from management, while Bank of Scotland provided debt finance.

Rail Gourmet is believed to have paid a substantial premium to the original buy-out price for the company.

SEOUL TRUST

International Depositary Receipts
Evidencing Beneficial Certificates
representing 1,000 units (and 100 units)

Notice is hereby given to the Unitholders that DAHEAN INVESTMENT TRUST Co., Ltd. (the "Manager") has declared a distribution of Won 388,000 per IDR of 1,000 Units (Won 38,800 per IDR of 100 Units) payable on or after June 25, 1997 in the Republic of Korea as well as the possibility, until August 21, 1997, of reinvesting in new IDRs of 100 Units all or part of the distribution to which holders are entitled.

1. DIVIDEND PAYMENT

Payments of coupon no. 12 of the International Depositary Receipts will be made on or after June 25, 1997, in US dollars at one of the following offices of Morgan Guaranty Trust of New York:

- Brussels, Avenue des Arts 35
- New York, Wall Street 60
- Frankfurt, Boesenstrasse 2-4

The amount of dollars shall be the net proceeds of the sale of the Won amount to an exchange bank in the Republic of Korea at the rate quoted by Korea Exchange Bank on the day of remittance by the Manager, and will be distributed to the Unitholders in proportion to their respective entitlements after deduction of all taxes and charges of the Depositary. Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition that they furnish to either the Depositary or through one of the designated sub-paying agents a certificate showing their residence together with a copy of the Certificate of Incorporation or a copy of the passport for individuals. These documents are required by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 27.50 per cent Korean non-resident withholding tax will be retained.

For residents of the United Kingdom, the trust intends to apply for distributing status for the accounting period ended May 31, 1997. UK beneficiaries will in most circumstances be liable to tax on the distribution whether reinvested or not.

If any holder shall fail to request the distribution by the end of October 1997, the unrequested amount of distribution will be sent to the Depositary in cash after deduction of 27.50 per cent tax no later than the end of November 1997.

For 5 years, the Depositary will keep the amount for delayed distribution request. The unclaimed money shall return to the trust on June 1, 2002.

2. PROCEDURE FOR REINVESTMENT OF THE DISTRIBUTION

All reinvestment requests in a whole multiple of 100 Units are to be sent no later than August 21, 1997, together with the above-mentioned required documents, to one of the following addresses:

- If the IDRs are held in Euroclear: to Euroclear Operations Center, DR & Invest, Fund Department, Boulevard Emile Jacqmain 151, 1210 Brussels (phone 32.2.224.47.27, telex 61025).
- If the IDRs are held outside Euroclear: to Morgan Guaranty Trust Company of New York, IDR Department, Avenue des Arts 35, 1040 Brussels (phone: 32.2.508.84.44, telex 21752).

The issue price of reinvestment will be net asset value per Unit on August 26, 1997.

In cases where reinvested distributions are used a multiple of 100 Units, the Unit holder can request a partial reinvestment and a partial cash distribution.

The reinvestment shall be made on August 26, 1997, and the issue and delivery of IDRs to the persons entitled to reinvestment on September 26, 1997.

Depositary: Morgan Guaranty Trust Company of New York
Avenue des Arts 35, 1040 Brussels

JP Morgan



1997 Annual shareholders' meeting

"Major changes are in process in our businesses and our markets. Concerning your Company, we are confronting this new world with firm determination to secure the place we deserve. If I had to summarize the spirit that drives the choice we are proposing to you in one word, I would say "offensive"; offensive in the approach to our customers; offensive towards growing markets, and offensive in new technologies".

Serge Tchuruk

Extracts from the Chairman's Address

Dear Shareholders,

This year I can show you the first tangible results of the vigorous recovery plan put into place at the end of 1995, which you approved but was still, one year ago, at the beginning of its implementation.

The rebound in income from operations is a significant reflection of progress achieved, considering that it grew from FF 600 million in 1995 to FF 2.9 billion in 1996. This beginning of the recovery, as well as the capital gains realized from disposal of assets, lead to a return to profitability with FF 2.7 billion compared with a historical loss of FF 25.6 billion in 1995.

An analysis of the principal items in the consolidated income statements and the balance sheet reflects the trends which give some indication of the future. Orders grew by 8% over the previous year, mainly due to growth in Telecom, the key segment essential to the Group's future, and where growth was more than 30%. Sales increased by only 1% because the strong growth in the previous year's orders will only begin to have an effect beginning in 1997, due to the time gap between the cycle of orders and deliveries. In our balance sheet, there are two items that should be especially noted:

- the decrease in net financial debt. At the end of 1996, it amounted to FF 13.1 billion compared with FF 20.0 billion the previous year. This significant improvement in our financial situation was made possible by our asset disposal program, for a total value of more than FF 11.0 billion in 1996;
- significant drop in the debt/equity ratio.

This ratio has decreased to 34% compared with 61% in 1995 and places us in a favorable position, both at the French and international levels.

To summarize, even if 1996 can be characterized as a transition year, all of these elements are encouraging. The operating results of your Group are still modest but they are well in line with the action plan established eighteen months ago. They are witness to the magnitude of the efforts undertaken as well as to their first results. They are the basis of our confidence and have led me to propose to our Board of Directors to submit to your vote a 25% increase in the dividend, increasing from FF 8.0 to FF 10.0 per share, for a total dividend of FF 15.0 per share compared with FF 12.0 per share, including tax credit.

What about the future and, first of all, the short-term future, that is 1997?

The first quarter 1997 performance is encouraging, sales grew by 12.1% in real terms. The Telecom segment, in particular, registered a growth of 18% in sales and 10% in orders.

Even though, as usual, we wish to remain prudent in our outlook, it is clear that 1997 should confirm the initial progress of the past year.

The increase in sales registered in the first quarter should continue for the rest of the year, in conjunction with a drop in our costs, the effect of which is becoming more pronounced. It is thus realistic to think that our income from operations should more than double in 1997. Our progress should be particularly significant in the Telecom segment, whose importance within the Group, as well as its difficulties in the past, has weighed on the total performance. We should, therefore, continue to stay well in line with our recovery plan, which has the objective by 1998, of returning to a satisfactory level of profitability, in proportion to the size, the technological capabilities, and the ambitions of your Company.

In order to do this, it is necessary to pursue the strategy of refocusing and increasing productivity gains. We will not change our strategy, whatever the difficulties may be. The market price for the majority of our equipment, whether electronic or electro-technical, is dropping by about 10% per year. Stringent management is an absolute condition to survive and the restructuring in process must be continued.

What now are the major choices that I propose to you to prepare our medium and long term future?

They are certainly linked to the developments in our businesses and our markets. Major changes are in process. It is necessary to understand and, if possible, to anticipate them.

Concerning your Company, we are confronting this new world with firm determination to secure the place we deserve. If I had to summarize the spirit that drives the choice we are proposing to you in one word, I would say "offensive"; offensive in the approach to our customers; offensive towards growing markets, and offensive in new technologies. I will explain these different points more explicitly.

Our customers are no longer content to have equipment suppliers, they want more and more, optimized global solutions, intended to reinforce their competitive positions with their own clients. Your Company has the best assets to answer this need with its expertise in the field of turn-key activities, both in its domestic and export markets. For turn-key projects, we have put together the expertise of the Telecom, Cable and Components, Engineering and Systems teams.

You already know how important mobile communications have become. We are confronted with a phenomenal growth. The number of mobile lines should equal half of the fixed lines by the year 2000. We are progressing well in this market where our technology is now confirmed. As of today, we have accumulated a capacity close to 10 million subscribers with our GSM networks throughout the world. And for example, France Telecom is introducing our new line of mobile telephones, which exists in all colors, under the name of OLA.

You know, without a doubt as well, that Internet, stimulated by a booming innovation, is in the process of becoming the major multimedia communications tool of tomorrow. We think that there will be 250 million Internet users toward the year 2000, which means a fourth of the number of fixed subscribers. This is an extremely significant market, in which we have decided to concentrate our efforts. Already, it is clear that your Company is one of the leaders in high speed access lines, particularly well adapted to this market, and which is based on ADSL technology. It will allow bits of information to be passed 200 times faster by your copper telephone line. We have received major contracts in this activity in the U.S.

Concerning international development and, in particular, Asia, your Company benefits from strong and historical businesses acquired through its activities in central telephone exchanges, notably in China, India, Indonesia, Thailand and Taiwan. These positions are the springboard for our growth in a region which is taking a more and more important role in the world economic arena.

But even though the developments are occurring simultaneously worldwide, I must recognize that our success in the United States is a source of pride for Alcatel Alsthom. We have had major success there and it has been noted by our competitors. With just a symbolic presence at the beginning of this decade, we have achieved 1996 sales amounting to US\$ 2.0 billion in Telecom and Cables with, notably, a leadership position in synchronous transmission. We expect to double our sales between now and the end of this century in a market which, while already very developed, maintains a strong growth, fueled by intense competition between operators, technological and commercial innovation, and in a favorable economic context. This brief glimpse on the other side of the Atlantic illustrates, in a dazzling fashion, that the telecommunications market, liberated from monopolistic restraints, has become a formidable environment for opportunities, under the condition that one takes the necessary measures.

That is why I spoke earlier of the necessity of technological offensive. Our effort in research and development is considerable. We have invested FF 16.6 billion in 1996, essentially in telecommunications. Our most recent successes in software, in control platforms and network management systems, as well as in the transmission field (optical networks, ADSL access) and components (opto-

electronics), make us confident of that choice. In this regard, half of the 80,000 people of the Group working in the Telecom segment is composed of engineers and technical managers, of which more than 15,000 engineers are software specialists.

I have spoken about our major activities in the telecommunications market. I would now like to speak briefly about the other major markets for the Group: energy and transport. In the markets which concern our Cables and Components, Engineering and Systems, as well as our subsidiaries AEC, Alsthom and Framatome, the developments are equally profound. The traditional balance between the different sources of electrical energy have been modified by the arrival of gas turbines and the reduction of waste from coal-fired plants.

In mass transport, railroad transportation is experiencing a second youth; this concerns the railroad, the subway, or the streetcar. This is being nurtured by technological advances in the TGV or the pendulum train, but equally due to the significant growth resulting from efforts to protect the environment, which often leads to a preference to rail transportation.

Here, as well, I will use the same word to characterize our strategy - that is offensive. In energy, as in transport, deregulation is forcing our customers to look for new sources of productivity. One of the ways which is being followed in many countries is the delegated management of maintenance services and the maintenance of materials. The other significant trend is the development in emerging countries. The Engineering and Systems segment, as well as the subsidiaries GEC Alsthom and Framatome, have adapted an offensive strategy in these countries, based on turn-key contract offers, on the development of local production, and on the creation of special financing.

In conclusion, I would like to come back to what motivates the men and women of your Group. In the commercial successes that we registered in 1996, it turned out that speed was a determining factor. I want to speak here, of course, of the speed with which is always offered by our equipment and systems but also of the acceleration in product renewal and the shortening of delays that we maintain in regard to our customers.

To be offensive, speed is essential. This is, without a doubt, the first reason that has driven us to choose the motto "The Hi Speed Company" for Alcatel Alsthom, which we do not translate because it should be understood by all of our customers throughout the world, as well as all of our employees.

The second reason is that this motto equally constitutes an invitation to profoundly change the culture within our Company. This very high speed is that which mobilizes your Company's employees toward a new approach to customers: anticipative, creative, fast.

Ladies and Gentlemen, dear Shareholders, we have ambitious objectives. The achievements have been and will have imperatively to continue to be in line with our targets. This is how we will create value for our shareholders, which is our goal, but equally our source of pride. The financial markets have understood this and that is reflected in the clear progression of Alcatel Alsthom's share price. When the Annual Shareholders' Meeting appointed me as Chairman in June 1995, Alcatel Alsthom's share price was FF 465. Today, the share price has increased by close to 40%. I assure you of my personal determination and that of all of the Group's employees. I sincerely hope that they will receive the same commitment and the same support from you, as has been the case during the last two years. I thank you in advance.

« Safe Harbor » statement under the Private Securities Litigation Reform Act of 1995: The above release contains forward looking statements which are subject to a number of risks and uncertainties which could cause actual results to differ materially from those projected. Such expectations assume that the Company's operations, growth in revenue, income from operations and restructuring plans will not be affected by unexpected factors including market declines, the effects of privatizations or deregulation in the telecommunications sector, increased competition, the development of new technologies, increases in other costs, or changes in volume.

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محكمة العدل

COMMODITIES AND AGRICULTURE

El Niño floods and drought threaten crops

By Gary Mead

Drought in some of the world's leading commodity-producing countries and flooding in others could lead to sharp increases in prices of agricultural commodities over the next few months.

Scientists fear severe climatic disruptions from the latest developing El Niño weather pattern - a periodic warming of the tropical Pacific Ocean by a few degrees that reverberates globally.

"We're seeing a major El Niño development in the central Pacific region and we're certain that it will be as big as anything in the last 50 years," said Mr. Ande Lema, director of the Climate Prediction Centre for the National Weather Service, part of the US National Oceanic and Atmospheric Administration. "The only thing we're not sure about is if it will be the biggest, or simply one of the top three of the past five decades."

The economic consequence for nations dependent on the production and export of essential commodities - such as sugar, cocoa, coffee and tea - could be enormous, according to Mr. Lema and other US scientists monitoring climatic change.

NOAA's report for this year's El Niño forecasts "increased rainfall across the southern regions of the US and in Peru, sometimes resulting in destructive flooding; and drought in north-east Brazil,

south-eastern Africa, and the west Pacific."

Many of these areas are leading producers of sugar, and some commodity analysts believe that sugar crops could decline by as much as 20 per cent next year.

Thailand's Cane Sugar Board has forecast a fall of between 10 per cent and 15 per cent in the country's sugar production for 1997-98 - 5m tonnes against 5.7m tonnes this year - as a result of drought.

Some effects of the latest El Niño are already being felt. Kenya's tea crop is down at least 20 per cent as a result of drought, which has also severely affected Jamaican agriculture. Australia has forecast that drought will cut the value of its agricultural exports by 5 per cent in 1997-98.

Mr. José Carval, president of Ecuador's National Cocoa Exporters Association, said: "If this current El Niño phenomenon continues, producing heavy rains, then damage to the Christmas crop is expected."

Peru has declared a state of emergency in nine out of its 24 regions, in preparation for El Niño-related disasters expected later this year.

"It's very difficult to look forward and precisely predict what the effect of this latest El Niño will be," said Mr. Roger Pielke, a scientist at the Environmental and Societal Impacts Group, part of the National Centre for Atmospheric Research at Boulder, Colorado.

India considers coffee imports

By Kunal Bose in Calcutta

India may allow the import of coffee beans, in an attempt to force down the retail price of coffee in the country.

Coffee prices in India have been rising in line with the world rally in futures contracts, which was sparked by a volatile mixture of tight supply, low stocks and fear of frost in Brazil.

However, while the international rally has seen peaks and troughs, Indian prices have kept climbing, fuelled by the suspension of local auctions.

Nearly 80 per cent of India's coffee production is for export, but the government allows the import of decaffeinated and roasted coffee in the "event of domestic scarcity".

Trade officials say discontent over the high prices in southern India is causing concern to local administrations. The parties in power in Tamil Nadu, Karnataka, Kerala and Andhra Pradesh states are constituents of the country's United Front government, and they have asked for help.

Since February, the retail price of Arabica coffee powder has risen from Rs110 a kg to Rs220 (\$6). Trade officials predict more rises as growers are dictating the prices of coffee beans.

The Indian Coffee Traders Association stopped holding auctions in March, in protest at a 3 per cent turnover tax imposed by the Karnataka government. Mr. Vijay Dandekar, chairman of Paramount, a trading house, said the lack of auctions had caused distortions in the market.

The government intends to relax domestic prices only after a sub-committee set up by the Coffee Board has submitted its report.

Gold sinks to four-year low

By Michael Peel in London and Laurie Morse in Chicago

Gold plunged its lowest depths for more than four years as south-east Asian markets weakened. The morning gold fixing of \$394.05 a troy ounce was the lowest since March 30 1993. It closed in London at \$394.10, down \$2.50.

There was evidence of increased hedging in Australian markets at the end of the country's financial year. Meanwhile demand was softer in India and Pakistan.

Ms Rhonda O'Connell, analyst for T. Hoare & Co. said: "Some of the merchandisers in Hong Kong bought too much, in anticipation of increased demand for the handover, which hasn't materialised." Physical demand was also low because dealers were holding for the end of the meeting of the Federal Open Market Committee tomorrow, she added.

The contango for zinc improved to \$5 a tonne from Friday's \$4 a tonne, but the market remained in a long-term deficit.

August Brent crude oil reached a daily high of \$18.45 a barrel on news of a likely delay to Iraqi oil

exports. It slipped back to trade at \$18.35 in late London trading.

On the London financial futures exchange coffee recovered from early losses, with the September contract closing up \$14 at \$1,797. Traders said the rally followed a forecast from Brazil that polar air, due to pass the coffee area on the evening of July 5, could be the greatest frost threat this year.

Chicagoan futures at the Chicago Board of Trade tumbled to double-digit losses early on Monday, after the US Department of Agriculture said farmers had sowed 70.8m acres with soybeans - 2m more than the government's March estimate, and well above trade estimates.

Given the nearly ideal conditions for soybeans across the Midwest in recent weeks, the larger acreage will produce a far larger crop, analysts said. The bigger plantings figures were offset somewhat by news that existing stocks are dwindling faster than expected.

Soybean futures for November delivery, the first for the new crop, tumbled 30 cents a bushel, the largest allowable limit at the CBOT, to \$1.74. That contract has lost nearly a third of its value since it hit \$3 earlier this year.

Bitter fate faces Philippine sugar

The ailing Philippine sugar industry is a bundle of nerves. Victorias Milling, its flagship and the largest sugar refiner in Asia, is facing foreclosure in its debt after failing to reach agreement with creditors. The fate of the company will affect the whole sector.

Victorias announced in March that it was unable to service loans totalling 6.1bn pesos (\$232m). The cash-strapped Leviathan now needs a capital injection of about 2.5bn pesos (\$95m) if it is to survive. "If we collapse, the industry goes with us because we're the biggest in the game," said one company official. "This is probably our last chance."

Crises are nothing new to the country's sugar business. In 1985, the province of Negros Occidental, where 56,000 families are dependent on the crop for their livelihood, was devastated by falling world prices and a resulting economic decline which brought severe malnutrition and a rash of violent killings in its wake.

With the help of a cyclical upturn in prices, it bounced back - but this time the threat is no longer temporary. The industry in the Philippines is highly uncompetitive - and has yet to find a convincing answer to global competition. Sugar from neighbouring Thailand is half the price of that produced locally, even after import tariffs of 100 per cent.



The last crisis devastated the livelihood of 56,000 families

Last year, the Philippines, once the world's fourth largest sugar exporter, became a net importer of more than 1m tonnes and this year expects to import 300,000 tonnes. Planters blame the government for the present woes.

survival. Mr. Manuel Lantada, head of a leading sugar association, is one of the more combative voices around. During a recent trip to the presidential palace in Manila, he challenged a member of a rival federation to a fist-fight. He accuses the administration of making a fundamental mistake during negotiations over sugar tariffs in the 1994 Uruguay Round world trade accord.

The country, he says, gave away too much by committing to reduce tariffs from 100 to 50 per cent by 2003. This compares to Thailand's projections of cutting back from 104 to 94 per cent and Indonesia from 110 to 95 per cent.

"All we're asking for is a level playing field with Malaysia, Indonesia and Thailand," he says. "Otherwise we'll be swamped with cheap imports. As far as we're concerned, the government sold us down the drain. It shows stupidity and utter ignorance of what would happen to our economy and agriculture."

The government accuses producers of manipulating the figures, endless litigating, and a heavy reliance on state support and, more seriously, a failure to modernise and invest in new equipment. Planters point to the damaging effects of a land reform programme which works against fresh investment by discouraging banks from lending to landowners and creating eco-

nomically unviable plots of less than five hectares.

Relations between the two sides, however, warmed in February after the National Food Authority intervened in purchase sugar and prop up prices. They now stand at 610 pesos per 50kg, compared with a low last year of 490 pesos.

However, there are positive signs ahead. With an economy growing at 6 per cent and rising domestic consumption - this year it will hit 2.1m tonnes against an estimated production of 1.8m tonnes - moves towards increased mechanisation and investment have a ready market.

Mr. Rafael Coscolluela, governor of Negros Occidental, is optimistic the sugar industry will again prove resilient. Signs it is beginning to adapt to global competition include the trend for large sugar mills, such as Hawaiian Philippine, which increase productivity by running sugar plantations themselves either by leasing or purchasing land.

"You can't have a sugar industry without sugar mills and they're showing every intention of staying," Mr. Coscolluela argues. "Recently, there has been heavy investment, upgrading crushers, replacing boilers and so on. I have no doubt the industry will survive. Let's put it this way, we can't afford for it not to."

Justin Marozzi

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp/London Metal Trading)

ALUMINIUM, 99.7 PURITY (% per tonne)

	Sett	Day's	High	Low	Open
Closed	1568.5	1568.5	1568.5	1568.5	1568.5
Previous	1565.0	1565.0	1565.0	1565.0	1565.0
High/Low	1569.0/1576.0	1569.0/1576.0	1569.0/1576.0	1569.0/1576.0	1569.0/1576.0
AM Official	1569.0	1568.5-5.0	1568.5-5.0	1568.5-5.0	1568.5-5.0
Kerb close	1569.0	1567.5-9.0	1567.5-9.0	1567.5-9.0	1567.5-9.0
Open int.	115,027				
Total daily turnover	262,850				

ALUMINIUM ALLOY (% per tonne)

	Sett	Day's	High	Low	Open
Closed	1425.35	1425.35	1425.35	1425.35	1425.35
Previous	1425.35	1425.35	1425.35	1425.35	1425.35
High/Low	1425.35/1450.00	1425.35/1450.00	1425.35/1450.00	1425.35/1450.00	1425.35/1450.00
AM Official	1425.35	1425.35	1425.35	1425.35	1425.35
Kerb close	1425.35	1425.35	1425.35	1425.35	1425.35
Open int.	5,226				
Total daily turnover	1,506				

LEAD (% per tonne)

	Sett	Day's	High	Low	Open
Closed	514.5-15.5	514.5-15.5	514.5-15.5	514.5-15.5	514.5-15.5
Previous	512.5	512.5	512.5	512.5	512.5
High/Low	512.5/514.5	512.5/514.5	512.5/514.5	512.5/514.5	512.5/514.5
AM Official	514.5	512.5-5.0	512.5-5.0	512.5-5.0	512.5-5.0
Kerb close	514.5	512.5-5.0	512.5-5.0	512.5-5.0	512.5-5.0
Open int.	34,831				
Total daily turnover	2,549				

NICKEL (% per tonne)

	Sett	Day's	High	Low	Open
Closed	6720-60	6720-60	6720-60	6720-60	6720-60
Previous	6740-60	6740-60	6740-60	6740-60	6740-60
High/Low	6740-60/6780-60	6740-60/6780-60	6740-60/6780-60	6740-60/6780-60	6740-60/6780-60
AM Official	6780-60	6780-60	6780-60	6780-60	6780-60
Kerb close	6780-60	6780-60	6780-60	6780-60	6780-60
Open int.	13,061				
Total daily turnover	2,549				

ZINC, special high grade (% per tonne)

	Sett	Day's	High	Low	Open
Closed	1415-15	1415-15	1415-15	1415-15	1415-15
Previous	1415-15	1415-15	1415-15	1415-15	1415-15
High/Low	1415-15/1420-15	1415-15/1420-15	1415-15/1420-15	1415-15/1420-15	1415-15/1420-15
AM Official	1420-15	1420-15	1420-15	1420-15	1420-15
Kerb close	1420-15	1420-15	1420-15	1420-15	1420-15
Open int.	37,365				
Total daily turnover	32,487				

COPPER, grade A (% per tonne)

	Sett	Day's	High	Low	Open
Closed	2584-80	2584-80	2584-80	2584-80	2584-80
Previous	2584-80	2584-80	2584-80	2584-80	2584-80
High/Low	2584-80/2614-80	2584-80/2614-80	2584-80/2614-80	2584-80/2614-80	2584-80/2614-80
AM Official	2614-80	2614-80	2614-80	2614-80	2614-80
Kerb close	2614-80	2614-80	2614-80	2614-80	2614-80
Open int.	152,057				
Total daily turnover	61,945				

LME ALUMINUM 2 1/2% rate: 1.8955

LME CLOSING 2 1/2% rate: 1.8945

Set 1994 3 mths: 1.871 6 mths: 1.872 9 mths: 1.873

HIGH GRADE COPPER (COMEX)

	Sett	Day's	High	Low	Open
Jul	113.05	+0.05	113.10	112.90	113.00
Aug	112.05	+0.10	112.10	111.90	112.00
Sep	111.05	+0.10	111.10	110.90	111.00
Oct	110.05	+0.10	110.10	109.90	110.00
Nov	109.05	+0.10	109.10	108.90	109.00
Dec	108.05	+0.10	108.10	107.90	108.00
Total	11,214	47,779			

PRECIOUS METALS

LONDON SILVER MARKET

(Prices supplied by N.M. Rothschild)

	Sett	Day's	High	Low	Open
Gold (Troy oz)	\$343.00	\$343.00	\$343.00	\$343.00	\$343.00
Opening	343.00	343.00	343.00	343.00	343.00
High/Low	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00
AM Official	343.00	343.00	343.00	343.00	343.00
Kerb close	343.00	343.00	343.00	343.00	343.00
Open int.	1,214				
Total daily turnover	1,214				

LONDON GOLD MARKET

(Prices supplied by N.M. Rothschild)

	Sett	Day's	High	Low	Open
Gold (Troy oz)	\$343.00	\$343.00	\$343.00	\$343.00	\$343.00
Opening	343.00	343.00	343.00	343.00	343.00
High/Low	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00
AM Official	343.00	343.00	343.00	343.00	343.00
Kerb close	343.00	343.00	343.00	343.00	343.00
Open int.	1,214				
Total daily turnover	1,214				

LONDON GOLD MARKET

(Prices supplied by N.M. Rothschild)

	Sett	Day's	High	Low	Open
Gold (Troy oz)	\$343.00	\$343.00	\$343.00	\$343.00	\$343.00
Opening	343.00	343.00	343.00	343.00	343.00
High/Low	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00
AM Official	343.00	343.00	343.00	343.00	343.00
Kerb close	343.00	343.00	343.00	343.00	343.00
Open int.	1,214				
Total daily turnover	1,214				

LONDON GOLD MARKET

(Prices supplied by N.M. Rothschild)

	Sett	Day's	High	Low	Open
Gold (Troy oz)	\$343.00	\$343.00	\$343.00	\$343.00	\$343.00
Opening	343.00	343.00	343.00	343.00	343.00
High/Low	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00
AM Official	343.00	343.00	343.00	343.00	343.00
Kerb close	343.00	343.00	343.00	343.00	343.00
Open int.	1,214				
Total daily turnover	1,214				

LONDON GOLD MARKET

(Prices supplied by N.M. Rothschild)

	Sett	Day's	High	Low	Open
Gold (Troy oz)	\$343.00	\$343.00	\$343.00	\$343.00	\$343.00
Opening	343.00	343.00	343.00	343.00	343.00
High/Low	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00	343.00/343.00
AM Official	343.00	343.00	343.00	343.00	343.00
Kerb close	343.00	343.00	343.00	343.00	343.00
Open int.	1,214				
Total daily turnover	1,214				

LONDON GOLD MARKET

FT MANAGED FUNDS SERVICE

Entry	Entry	+ or -	Yield	Entry	Entry	+ or -	Yield
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FT MANAGED FUNDS SERVICE

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1. ☐ Mr. [Name] [Address]
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INSURANCE

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LONDON STOCK EXCHANGE

Pre-Budget nerves drive share prices lower

MARKET REPORT
By Steve Thompson,
UK Stock Market Editor

Pre-Budget nerves continued to weigh on London's equity market yesterday, leaving share prices lower across a broad front. And a weak opening performance by Wall Street triggered additional nervousness in London, as the Dow Jones Industrial Average fell over 50 points shortly after US trading commenced.

The US market's decline came in the wake of a strong Chicago purchasing managers' report for June, which was interpreted as a good indicator of the National

Association of Purchasing Managers report for the same month. A sharp rise in US new home sales in May contributed to the weak showing of US markets.

Those numbers provided a further nagging worry for the equity market ahead of Wednesday's meeting of the US Federal Reserve's Open Market Committee. "No one expects the Fed to lift US rates but everyone will be relieved when the meeting is over," said one senior marketmaker.

The FTSE 100 finished the session a shade above the day's low, closing 35.7 off at 4,804.8. The weak end to the day was in sharp contrast to a buoyant opening

performance which saw the FTSE 100 up over 22 points, helped by a strong close on Wall Street on Friday and a feeling that the market had discounted much of any bearish Budget news. The FTSE 250 slipped 14.78 to 4,431.3 and the SmallCap 7.9 to 2,225.2.

It was not only the worries about Wednesday's Budget that cast a shadow over the market. Sterling extended its powerful showing and the market also had to cope with increasing fears that another rise in UK interest rates will follow the Monetary Policy Committee meeting on July 10.

There was more evidence yesterday of a stronger-than-expected UK economy. May con-

sumer credit and M0 money supply came in higher than forecast, adding to calls for a UK rate rise after next week's meeting.

Turnover in equities, as expected so close to the Budget, was slightly disappointing, reaching a lower-than-usual 807.8m shares at the 9pm cut-off point.

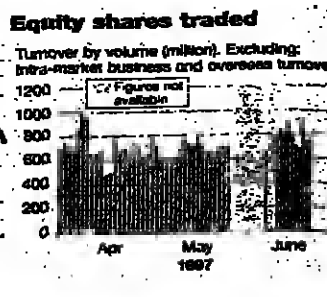
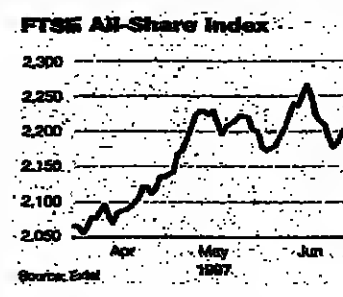
A senior marketmaker at one of the big European securities houses described the London market as "walking on eggshells; the Budget stories are pulling the market in both directions, the majority on the downside".

Another trader said London was looking "weary". The Sunday papers have injected an element of uncertainty and none of

the big funds want to deal ahead of the Budget, he said.

The continued strength of sterling - the Bank of England's sterling index pushed up again to touch 102.2 at one point yesterday, its highest since April 1991 - was another cause for concern.

The strategy team at BZW pointed out the equity market "badly needs a Budget to soften sterling". It said "the current level of sterling will be flushing out more downgrades". BZW noted that while there has been little change in sterling against the dollar, the sterling/D-Mark rate has strengthened a further five per cent since the end of March.



Indices and ratios

FTSE 100	4804.8	-35.7
FTSE 250	4431.3	-14.7
FTSE 350	2228.0	-15.4
FTSE All-Share	2184.52	-14.55
FTSE All-Share yield	5.56	3.53

Equity shares traded

FTSE 100	2995.6	-17.7
FTSE Non-Fin p/e	18.51	18.87
FTSE 100 Dividend	4806.0	-55.0
10 yr Gilt yield	7.14	7.08
Long gilt/10yr yield ratio	2.02	2.02

Best performing sectors

1 Diversified Inds	+1.2
2 Household Goods	+0.9
3 Electronic & Elec	+0.5
4 Water	+0.3
5 Retailers: Food	+0.2

Worst performing sectors

1 Gas Distribution	-3.3
2 Retailers: General	-1.3
3 Insurance	-1.3
4 Oil: Integrated	-1.3
5 Life Assurance	-1.2

US funds buy Reckitt

By Peter John
and Martin Brice

Reckitt & Colman moved forward 11 1/2 to 895 1/2 in response to active buying of health and household stocks in the US late on Friday.

The company said that upwards of 15 per cent of the shares are now held by US investors with the bulk - 8 per cent - owned by Capital Corp. And funds are increasingly noting the valuation differential between US and UK stocks. Reckitt cites its principal US rival Clorox which, its says, is on a historic p/e of around 25 compared to 17 times earnings for Reckitt.

SmithKline Beecham gained 8 to £11.05, after hitting a year high of £11.15, and Glaxo-Wellcome was a penny firmer at £12.40p. Zeneca also registered a new year high of £20.15 but slipped back in late trading to close 9 lower at £19.86.

Halifax up

Halifax shot up just before the close of trading. Yesterday marked the end of the financial quarter and the day on which portfolios will be evaluated. Fund managers' fees will be based on closing valuations and there was some suggestion of window dressing following a dis-

appointing couple of weeks.

There were also suggestions that Halifax might be lining up a merger with one of the other recently floated financials and would benefit from wide-scale rationalisation and cost savings. Those rumours were not widely appreciated however, particularly in the light of the recent rejection by the trade and industry secretary of the attempt by Bass to take over Carlsberg-Tetley.

Earlier, NatWest Securities reduced its stance on the stock to "reduce" from "hold". It said the move was purely on valuation grounds and it had not changed earnings estimates for the bank. The stock was down 5 at one stage and ended the day a net 1 1/2 up at 773p with 13m traded.

RBoS weak

An overhang of stock and rumours of a fund-raising exercise sent Royal Bank of Scotland spinning down 2 1/2 to 559 1/2p.

Dealers said SBC Warburg was left holding a line of 1m shares in a market where the appetite to buy had been undermined by the US market's volatility and the UK's pre-Budget nerves.

There was also some speculation, albeit widely dismissed, that RBoS was seeking to raise cash ahead of an acquisition.

Barclays also suffered a setback, falling 33 to £11.92 on weekend press reports about a possible bid for NatWest. NatWest was up for much of the day but ended a net 3 lower at 807 1/2p.

Learro gave up 4 to 127 1/2p after it confirmed it had ended merger talks with JCI, the South African mining group.

BTR put on 6 to 205 1/2p on renewed chat that a break-up of the company would produce £30m more than current market value. Scottish & Newcastle ended its good run of the past few days and was off 4 to 848 1/2p when it ran into profit-taking after reporting results in line with expectations.

Bass eased 2 to 733p following Friday's blocking by the government of its take-over of Carlsberg-Tetley. Allied Domecq, from which Bass bought its half of Carlsberg-Tetley, eased to 431 1/2p.

There have been suggestions that Bass may now try to expand market share by acquiring one of the regional brewers, which provided

some of the brewery sector's few gains. Gibbs Mew was up 1 1/2 to 263p, Greene King 2 to 672 1/2p, Marston, Thompson & Eversheds 2 at 265p, JD Wetherspoon 2 1/2 to 362 1/2p, and Whitbread 3 1/2 to 738 1/2p.

However, one trader said a hostile bid for a regional brewer would probably be blocked by the government. There was gloom among the retail sector ahead of the Budget tomorrow with traders expecting measures to damp consumer spending.

Kingfisher was off 14 to 682p, Dixons 11 to 487p, Austin Reed 6 to 219p, and Blacks Leisure 2 1/2 to 456p.

The chance that the Budget might abolish mortgage interest tax relief and damage the property market hit sentiment in Hambros Countywide, down 2 before firming to close at 118 1/2p, John D Wood, down 2 to 143 1/2p, Chesterton, down 1 1/2 to

57 1/2p, and Savills, down 2 1/2 to 110p.

Country Casuals was up 14 to 128 1/2p on renewed bid talk.

Bridon, the wire rope and lifting systems company, jumped 29 1/2 to 135 1/2p after it confirmed a weekend press report that it was in talks over a possible offer from FKI, off 3 at 170p. Bridon is worth about £100m.

GEC rose 4 to 35p ahead of results next Tuesday with a note from NatWest Securities suggesting worries over currency have been overdone.

Still on the currency front, British Airways was off 11 to 694 1/2p on fears of the escalating industrial dispute. Goldman Sachs has told clients that strong sterling remained a problem for the airline, and "much depends on the outcome of the BA/American Airlines talks", although it was the airline's "market performer".

NatWest Securities also reiterated its "add" stance on BA.

Building materials group Caradon was the subject of a positive note from Goldman Sachs, which raised its rating from "market performer" to "market outperformer" after a meeting with the company on Friday. However, the shares eased 3 1/2 to 201 1/2p.

BP was firmer on balance at 746 1/2p as BZW raised its recommendation on the stock to "buy" from "hold". The broker advised investors to switch out of Shell Transport, which fell 1 1/2 to 408 1/2p following a share split.

United News & Media dropped 18 to 866 1/2p on concerns that the broadcast and newspaper group may have overpaid for HTV.

The company announced on Friday it had agreed to take over the Wales and West of England broadcaster in a deal valued HTV at £371m. United offered £20p a

FT 30 INDEX

	Jun 30	Jun 27	Jun 26	Jun 25	Jun 24	Yr ago	*High	*Low
FT 30	2985.6	3003.3	3014.4	2987.2	2976.5	2729.7	3077.4	2668.0
Ord. div. yield	3.70	3.67	3.66	3.67	8.70	4.08	4.22	3.56
P/E ratio net	17.96	18.07	18.12	18.07	17.96	18.12	18.64	15.80
P/E ratio nil	17.78	17.89	17.94	17.88	17.78	18.03	18.45	15.71
FT 30 since compilation: High 3077.4 13/08/87; low 49.4 26/06/40, Base date: 1/7/85.								

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

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Automatic Call Distributor (ACD) technology, which handles high volume in-coming calls, was pioneered by Rockwell.



<http://www.rockwell.com>

INDICES

Jan 30	Jan 27	Jan 26	1997			Jan 30	Jan 27	Jan 26	1997		
Argentina						Japan					
Australia	25231.00	25910.36	25147.68	346	18257.31	Topix/VIX	1033.81	1046.89	1050.28	1001.26	206
Brazil	572.9	570.44	571.69	275.60	300	Setex/VIX	1040.25	1038.03	1035.15	1001.26	206
Canada	2293.0	2271.7	2261.8	275.60	300	Alse Comp/VIX	1077.30	1070.08	1065.74	1271.57	252
France	4109.7	4149.48	4137	437.57	56	Indeflex	40	44871.1	44458	44811	276
Germany	11327.0	1126.04	1136.28	118.78	275	Networth	1015.12	1007.1	1002.28	206	75.80
Italy	30870	29717	29741	240.03	136	OSI/Indeflex	307.9	305.5	303.2	100	27.00
Spain	10129.0	10174.0	10053.0	106	56	OSI/Networth	201.30	244.32	241.53	2591.56	305
Sweden	409.08	411.24	409.08	114	100	OSI/OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Switzerland	612.40	612.40	612.40	136	100	OSI/OSI/Networth	201.30	244.32	241.53	2591.56	305
UK	5448.47	5453.70	5453.70	136	100	OSI/OSI/OSI/Indeflex	201.30	244.32	241.53	2591.56	305
US	5735.51	5715.05	5715.05	136	100	OSI/OSI/OSI/Networth	201.30	244.32	241.53	2591.56	305
Denmark	588.82	588.82	588.82	136	100	OSI/OSI/OSI/OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Finland	3037.00	3040.00	3040.00	136	100	OSI/OSI/OSI/OSI/Networth	201.30	244.32	241.53	2591.56	305
France	1871.38	1884.08	1885.13	106.54	275	OSI/OSI/OSI/OSI/OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Germany	2638.26	2691.04	2693.64	106.54	275	OSI/OSI/OSI/OSI/OSI/Networth	201.30	244.32	241.53	2591.56	305
Italy	1200.56	1206.33	1206.33	106.54	275	OSI/OSI/OSI/OSI/OSI/OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Japan	10338.1	10469.0	10503.0	1001.26	206	OSI/OSI/OSI/OSI/OSI/OSI/Networth	201.30	244.32	241.53	2591.56	305
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Denmark	588.82	588.82	588.82	136	100	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Finland	3037.00	3040.00	3040.00	136	100	OSI/Networth	201.30	244.32	241.53	2591.56	305
France	1871.38	1884.08	1885.13	106.54	275	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Germany	2638.26	2691.04	2693.64	106.54	275	OSI/Networth	201.30	244.32	241.53	2591.56	305
Italy	1200.56	1206.33	1206.33	106.54	275	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Japan	10338.1	10469.0	10503.0	1001.26	206	OSI/Networth	201.30	244.32	241.53	2591.56	305
UK	5448.47	5453.70	5453.70	136	100	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
US	5735.51	5715.05	5715.05	136	100	OSI/Networth	201.30	244.32	241.53	2591.56	305
Denmark	588.82	588.82	588.82	136	100	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Finland	3037.00	3040.00	3040.00	136	100	OSI/Networth	201.30	244.32	241.53	2591.56	305
France	1871.38	1884.08	1885.13	106.54	275	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Germany	2638.26	2691.04	2693.64	106.54	275	OSI/Networth	201.30	244.32	241.53	2591.56	305
Italy	1200.56	1206.33	1206.33	106.54	275	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
Japan	10338.1	10469.0	10503.0	1001.26	206	OSI/Networth	201.30	244.32	241.53	2591.56	305
UK	5448.47	5453.70	5453.70	136	100	OSI/Indeflex	201.30	244.32	241.53	2591.56	305
US	5735.51	5715.05	5715.05	136	100	OSI/OS					

NEW YORK STOCK EXCHANGE PRICES

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EASDAQ											
EASDAQ is a fully regulated independent stock exchange with a market listing of 1000+ growth companies and 1000+ listed securities. The status of companies on the EASDAQ stock market can be found on the EASDAQ Website. EASDAQ Members (EASDAQ Members are made up of Dealers and Brokers from across the U.S.)											
Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day	Volume	High	Low
Advent	10.75	0.00	100	11.00	10.50	Argonne	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent Energy	10.75	0.00	100	11.00	10.50	Argonne Energy	10.00	0.00	100	10.25	9.75
Advent	10.75	0.00	100</								

Dow follows bonds down at mid-session

AMERICAS

Following last week's mercurial swings on Wall Street, the market edged lower at mid-session, led down by a sharp drop in bond prices, writes John Lakos in New York.

The Dow Jones Industrial Average slipped 39.81, or 0.2%, to 7,847.81 and the Standard & Poor's 500 slid 2.48 to 884.82.

"The economy is perceived to be stronger than expected, and the stock market is responding to the bond market," said Mr Byron Wien, at Morgan Stanley in New York.

Banking stocks were especially hard hit as First Chicago lost 1 1/4% and JP Morgan declined 1 1/4% to \$105.6. Nationsbank was unchanged at \$65.1 following a morning confirmation of its plans to acquire Montgomery Securities. Chase Manhattan lost 3/4% to \$97.6, but Citicorp gained 3/4% to \$121.

In other takeover news, Ryko-Sexton, a food service company, surged up 3 1/2% to \$18.5 per share at \$23.5 following rival JP Foodservice's acquisition plan. JP Foodservice edged 1 1/4% to \$4.4 per share at \$24.1.

Long-distance telecommunications stocks edged lower with AT & T down 3/4% to \$35.4 and MCI off 3/4% to \$38.7.

Baby-bell stocks were mainly higher with Bell South up 3/4% to \$45.4 and

Bell Atlantic 3/4% higher at \$73.8.

Pacificare, the healthcare company, bounced up 1 1/4% to \$60.1 following Friday's sell-off which was triggered by the company's projection that net income for the quarter will be below forecasts.

Technology stocks also recovered from selling late last week and the Nasdaq composite was unchanged at 1,438.87 by noon. Compaq computer rose 3/4% to \$100.8 and Dell Computer picked up 3/4% to \$118.5. Microsoft gained 1 1/4% to \$228.5.

TORONTO traded quietly ahead of today's national holiday. Banks stayed weak and golds took another knock. At noon, the 300 composite index was off 12.20 to 6,414.50.

Dealers said that sentiment was uncertain following the weak start on Wall Street and that volumes were light. "Most players completed their end-of-quarter book-keeping on Friday," said one broker.

Banks continued to slip. Royal Bank of Canada came off 30 cents to C\$62.55 and Toronto-Dominion Bank, down C\$1.06 in two sessions at the end of last week, shed another 50 cents to C\$41.10. Bank of Montreal dipped 30 cents to C\$63.80.

Among golds, Placer Dome fell 30 cents to C\$22.15 and Barrick Gold came off 5 cents to C\$30.05. Newbridge Networks was a rare gainer, adding 30 cents to C\$39.60.

EUROPE

The uncertain start on Wall Street sparked late profit-taking in PARIS and the CAC 40 index closed at 2,858.50, its low for the session and a decline of 32.75.

At 16.4m shares, volume was moderate by recent standards, but there was no denying that the final hour had seen genuine selling. A quarter of the components of the CAC fell by more than 3 per cent.

Cyclical were a prime target for the sellers. Renault came off FF95.80 to FF148.7 and Peugeot and Michelin fell FF15 to FF168 and FF19.50 to FF185.2 respectively. Air Liquide lost FF36 to FF193.3.

Among financials, Axap, which denied a French press claim that it was testing out heavy provisions, lost FF15.40 to FF138.5. BNP retreated FF7.80 to FF124.20.

LVMH provided one of the few upside stories. News that the chairman, Mr Bernard Arnault, was to meet the management of Grand Metropolitan of the UK tomorrow lifted the shares FF33 to FF1,580 amid all sorts of speculation.

"It looks as if LVMH has won the first round by taking a stake in Grand Met and buying a seat at the negotiating table. There are

FTSE Actuaries Share Indices

		THE EUROPEAN SERIES									
		Jun 30	Jul 1	Jul 2	Jul 3	Jul 4	Jul 5	Jul 6	Jul 7	Jul 8	Jul 9
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FTSE Actuaries 100		2544.22	2544.22	2544.22	2544.22	2544.22	2544.22	2544.22	2544.22	2544.22	2544.22
FTSE Actuaries 200		2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75
FTSE Actuaries 300		2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75	2517.75

lots of people betting that the Grand Met-Guinness merger will be extended to some sort of three-way deal," said one broker.

ZURICH turned down after its latest record-setting run as profit-taking and derivatives-linked transactions pulled the market back. The SMI index, which set all-time highs on each of the previous three sessions, fell 79.7 or 1.4 per cent at \$520.6.

Alusuisse backed the trend. The shares added SF12 to SF151.2, extending their rally since the start of June to 15.3 per cent, on speculation that the company might announce a spin-off or plans to unify its registered and bearer shares at a briefing on Friday. Some analysts were sceptical about a spin-off, however, noting that the company's three core businesses of aluminium, chemicals and packaging were all performing well.

Among the banks, Credit Suisse slumped SF18.60 to

had confirmed that Kolbenschmidt, which manufactures aluminium engine blocks for the new car, would raise production capacity early next year.

Volkswagen, a good performer last week on a strong Merrill Lynch recommendation, remained in demand, rising DM6 to DM1,322.

Chemical stocks were mixed. Hoechst gained 10 pgs to DM73.90 after the group said it would slow the pace of acquisitions in its pharmaceutical division. Bayer gave up 40 pgs to DM57.50.

AMSTERDAM eased lower in narrow trading. Financieels provided a couple of bright spots, but for the most part the market sat on its hands. The AEX index ended off 8.90 at 861.55.

Aegon added F1.80 at F113.7 and Fortis Ambev jumped F1.90 to F187.40. Both stocks looked to be catching up with sector rival ING, where broker upgrades had recently created a significant rally.

Publishers were dull. Wolters Kluwer lost F15.20 to F123.9 in spite of an upgrade from "hold" to "buy" from Delta Lloyd. And a buy note from Nikko Securities in London did nothing for VNU which dipped 60 cents to F143.

Heineken continued to falter, slipping F1.70 to 48 per cent to F138.5. Last

Share prices and index (selected)



week's worries about a possible bid for Groshen were compounded yesterday by reports of slowing Dutch beer exports. Telecoms leader KPN was another major casualty, falling F12.60 or 4.5 per cent to F177.

MILAN made a strong start in response to Friday's discount rate cut but soon ran into profit-taking. The Milan index was 1.57 lower at 8,850.8 while the real-time Mibtel index turned back from a best-ever 13,542 to close 205 weaker at 13,152.

Telecom shares were lower on profit-taking and fine tuning of portfolios ahead of the merger between Stet and Telecom Italia, with some funds said to be overweight in both stocks. Stet traded

down L284 at L9,501. Telecom Italia fell L196 to L5,458. Eni rose L38 to L8,809 after the treasury's public offering of the third tranche saw shares three times subscribed.

General turned back from a high of 1,31,900, which greeted Saturday's news of higher premium income in the four months to April, and closed L477 weaker at L30,860 on profit-taking.

STOCKHOLM ended lower, down 11.53 at 2,985.90 on the general index where a SKR8.80 slide to SKR304.5 at Ericsson did much of the damage.

COPENHAGEN Carlsberg recovered all of Friday's heavy loss on the news that the Høegh had been vetoed by the UK government. The shares rallied DKR10.00 to DKR96 and the OMX index edged 0.89 higher to 171.7.

ISTANBUL added to last week's 10.6 per cent rally with another rise of 2.3 per cent as hopes grew that the newly formed secularist coalition's programme would win a parliamentary confidence vote, scheduled for July 12.

The IMKB National-100 index closed 42 higher at an all-time high of 1,897.

Written and edited by Michael Morgan and Jeffrey Brown.

New Zealand advances 2.4% to all-time peak

ASIA PACIFIC

Softening money market rates after weak economic data pushed WELLINGTON to an all-time high in heavy trading volume. At the close, the 40 capital index was up 58.74 or 2.4 per cent at 2,501.96 in turnover of NZ\$128m, double the norm for a Monday.

There was some end-of-quarter book-squaring but the main drive came from interest rates where the trend was seen as firmly downwards after GDP for the March quarter fell by a seasonally adjusted 0.5 per cent, the first decline since September 1992.

Big caps led the way up. NZ Telecoms gained 30 cents to NZ\$27.50 in turnover of NZ\$24.7 and Carter Holt added 13 cents at NZ\$31.81.

TOKYO reversed early losses to end modestly higher in the face of heavy selling of securities houses' shares, writes Gwen Robinson.

The Nikkei 225 average gained 81.21 to 20,604.96 after moving between 20,493.05 and 20,683.57. There was initial encouragement following Friday's overnight rise in Chicago for the Nikkei-225 futures, and after two days of decline the market made a firm start.

But by mid-afternoon the 225 index was trailing, hit by reports of the spreading scandal in Japan's securities

industry, after a corporate racketeer accused of illegal dealings with Nomura and Dai-ichi Kangyo Bank implicated Daiwa Securities and Nikko Securities.

This setback led to late bargain-hunting and at the close, advances narrowly led declines 541 to 533 with 189 unchanged. Volume thinned from Friday's 418m to an

estimated 317m shares. The Topix index of all first-section stocks rose 7.22 to 1,553.81 and the capital-weighted Nikkei 300 was up 1.92 at 301.78. In London, the ISE/Nikkei 50 index rose 0.66 to 1,544.66.

Daiwa and Nikko were the day's big losers, leading securities houses down 2.1 per cent as a group. Nikko slid Y80 to Y78 and Daiwa Y45 to Y304. Yamaichi Securities, which some Japanese media accused of involvement in the same scandal, shed Y10 to Y341. Nomura, however, rose Y10 to Y1,590.

Banking issues mostly rebounded from Friday's decline. Bank of Tokyo-Mitsubishi rose Y30 to Y2,300 and Industrial Bank of Japan Y20 to Y1,780.

Foreign investors and domestic institutions pursued blue-chip exporters, particularly carmakers. Honda advanced Y60 to Y3,450, Toyota Y60 to Y3,380

and Nissan Y29 to Y889. Among electricals and high-technology stocks, YDK rose Y30 to Y8,410 and Matsushita Y20 to Y2,310. Nikon gained Y30 to Y1,930 but Canon fell Y30 to Y1,320.

In Osaka, the OSE average gained 59.48 to 21,387.05 and volume swelled to 21m shares.

SYDNEY ended at a record after a surge at resources leader BHP and another strong day for banks. The All Ordinaries index rose 23.5 to a best-ever 2,725.9.

BHP added 33 cents to A\$19.48 following Friday's publication of a solid set of results. Banks continued to advance on hopes for a cut in local interest rates. NAB

gained 17 cents to A\$18.87 and Westpac 17 cents to A\$17.07.

JAKARTA rose 7.78 to record 724.56 on the complete index after an active session for leading stocks. "Indonesian rose Rp125 to Rp1,250 and Sampoerna gained Rp50 to Rp1,275."

BOMBAY was in bullish mood as a sharp rally in index-heavyweight stocks helped the market up 8 per cent to a 31-month high. The BSE-30 index, 12 per cent higher over the previous five weeks, jumped 122.95 to 4,298.06, with foreign funds said to be keen buyers.

Analysts noted cement stocks were in favour as a result of a brighter outlook

for the sector. Associated Cement Companies jumped Rs16 to Rs1,480 and India Cements rose Rs9.75 to Rs1,018. Gujarat Ambuja Cement continued its upward slide, adding Rs16.75 to Rs1,557.75 on rumours of a possible share issue.

SENGAPORE edged ahead modestly as heavy demand for China-linked issues on the eve of Hong Kong's handover and selective buying of blue chip banks and property issues. The Straits Times Industrial index rose 13.58 to 1,897.85.

The newly-listed Tianjin Zhongxin Pharmaceutical ended at US\$1.15, up 12 cents on the day but down from an intraday high of \$1.19.

China North Industrial also rose to a high of 65 US cents, before settling at 60.5 cents, up 3.5 cents.

Rissho, City Development rose 40 cents to \$84. OCBC foreign 30 cents to \$14.80 and DBS Bank for 30 cents to \$18.

KUALA LUMPUR's blue chips closed firmer as fund managers balanced their books at the end of the month. The composite index closed 7.24 higher at 1,077.30.

Small capitalised stocks were among the day's most active issues. Chase Perdana gained 70 cents to M\$22.70 on plans to diversify into stock-broking with the acquisition of a substantial stake in a Sabah-based brokerage.

Caracas pushes ahead

CARACAS continued to move ahead strongly with the IBC index putting on 5.4 per cent at the end of the morning session.

Dealers said the euphoria of the past few days showed no signs of abating. "Everybody is piling in. There is heavy foreign buying," said one broker. Share prices have been fuelled by economic reforms and tariff

raises for the leading utility, Electricidad de Caracas. At mid-session, the IBC index was up 476.96 at 9,278.19.

SAO PAULO fell back in early trading. Telebras came off 1.9 per cent to R\$163.50 following a downgrade from "buy" to "hold" at Credit Suisse First Boston. At mid-session, the Bovespa index was 222 or 1.7 per cent lower at 12,536.

MARKETS IN PERSPECTIVE

	% change in local currency			% change sterling			% change in US \$		
	1 Week	4 Weeks	1 Year	Start of 1997	Start of 1997	Start of 1997	1 Week	4 Weeks	1 Year
Austria	-0.87	+0.10	+17.96	+13.58	+3.73	+0.76	-0.44	+3.20	+37.89
Belgium	+0.44	+3.20	+37.89	+24.87	+13.93	+10.87	-1.39	+2.92	+43.56
Denmark	-1.39	+2.92	+43.56	+22.37	+12.99	+9.16	-0.57	+7.32	+67.92
Finland	-0.57	+7.32	+67.92	+30.38	+19.56	+15.68	+4.71	+11.19	+35.66
France	+4.71	+11.19	+35.66	+23.37	+12.74	+8.51	+0.07	+6.42	+44.91
Germany	-0.07	+6.42	+44.91	+29.24	+18.08	+14.72	+0.11	+2.65	+30.44
Ireland	+0.11	+2.65	+30.44	+19.49	+9.71	+6.57	+1.59	+11.87	+32.03
Italy	+1.59	+11.87	+32.03	+30.04	+19.96	+16.43	+1.47	+10.92	+56.76
Netherlands	+1.47	+10.92	+56.76	+36.27	+23.28	+16.75	+1.76	+3.45	+40.74
Norway	+1.76	+3.45	+40.74	+21.03	+6.02	+5.90	+0.29	+9.78	+67.92
Spain	+0.29	+9.78	+67.92	+36.05	+24.61	+21.05	+3.30	+8.88	+60.20
Sweden	+3.30	+8.88	+60.20	+30.21	+18.56	+15.17	+2.53	+12.84	+51.44
Switzerland	+2.53	+12.84	+51.44	+43.46	+36.90	+32.96	+0.79	+0.25	+22.70
UK	+0.79	+0.25	+22.70	+10.50	+10.50	+7.34	+1.58	+3.98	+37.16
EUROPE	+1.58	+3.98	+37.16	+23.14	+16.73	+13.39	-0.58	+3.99	+24.32
Australia	-0.58	+3.99	+24.32	+13.98	+10.17	+7.02	+0.61	+4.20	+25.28
Hong Kong	+0.61	+4.20	+25.28	+6.83	+4.46	+6.35	+0.06	+1.65	+11.46
Indonesia	+0.06	+1.65	+11.46	+11.46	+8.30	+8.30	+1.22	+4.60	+7.10
Japan	+1.22	+4.60	+7.10	+6.07	+10.65	+7.48	-3.22	-4.83	-16.08
Malaysia	-3.22	-4.83	-16.08	+5.07	+4.84	+0.84	+0.43	+4.32	+16.74
New Zealand	+0.43	+4.32	+16.74	+18.78	+14.61	+17.05	-1.03	-1.84	-16.74
Philippines	-1.03	-1.84	-16.74	+7.34	+7.16	+6.47	+0.14	-2.74	-7.34
Singapore	+0.14	-2.74	-7.34	+7.16	+6.47	+6.47	+16.52	-5.58	-63.46
Thailand	+16.52	-5.58	-63.46	+37.90	+36.85	+36.85	-1.37	+1.36	+32.78
Canada	-1.37	+1.36	+32.78	+10.46	+12.90	+9.58	-1.25	+4.59	+32.29
USA	-1.25	+4.59	+32.29	+19.07	+22.55	+16.07	+3.67	+11.95	+77.77
Brazil	+3.67	+11.95	+77.77	+64.04	+63.14	+68.46	+0.96	+12.68	+36.42
Mexico	+0.96	+12.68	+36.42	+32.42	+34.93	+31.06	+2.42	+4.89	+3.85
South Africa	+2.42	+4.89	+3.85	+10.44	+17.75	+14.39	+0.04	+4.51	+23.32
WORLD INDEX	+0.04	+4.51	+23.32	+16.72	+17.70	+14.39			

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Regional Market Snapshot - Point A in comparison with the index of Australia and the Reserve of Australia, NewWest Securities Ltd. This is a co-founder of the Index.																																									
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Argentina

Although the recovery has been strong it has failed to generate a quick 'feel-good factor' among the population. Wider social issues are also now clouding the future, reports Stephen Fidler

Economic advance tempered by political questions

Argentina's economy has emerged strengthened from the crucible of its 1995 Mexico-induced crisis. Inflation is now negligible and the economy is set to grow more than 7 per cent this year, probably the fastest in Latin America. The speed and nature of the recovery suggest it is sustainable for several years at historically high rates of growth.

Deep structural changes in the early 1990s—including widespread privatisation and deregulation—appear to have improved the economy's prospects into the medium term. Unfortunately, the country's political system and institutions, such as the judiciary have not kept pace with these economic advances. Their backwardness seems unlikely to inhibit growth in the short term, longer-term, it may.

The crisis after Mexico's December 1994 devaluation proved a test of fire for the country's convertibility plan. Introduced in April 1991 when annual inflation was 5,000 per cent. Under the plan, the peso was pegged at parity to the dollar and each peso in circulation was backed by a dollar in the central bank's reserves.

In the first three months of 1995, the monetary base shrank by 38 per cent and almost a fifth of all deposits

fled the banking system. But the convertibility plan worked as expected.

With money supply contracting sharply, a recession became inevitable. Gross domestic product fell by 4.5 per cent in 1995, but domestic prices adjusted to make the country's exports more competitive. The economy grew last year by 4.3 per cent and investors emerged more confident. Investment growth this year is likely to exceed 20 per cent, helping to revive a competitive agriculture sector and its moribund mining industry.

Mr Miguel Angel Broda, who runs an economic consultancy in Buenos Aires, says the economy can, in the absence of serious internal or external shocks, grow by 20 per cent in the three years to the end of the century even if the government continues on what he calls "automatic pilot".

Mr Pedro Pou, the central bank president, describes the 1995 experience thus: "We made a huge investment, that was intended to create confidence in our ability to maintain this set of rules at whatever cost. We paid a high price in terms of the drop in GDP, but it was an investment from which we are now reaping the benefits."

Short-term economic risks remain. One, not viewed as

probable, is that current social unrest becomes more generalised, hurting confidence in the economic programme.

Of more concern to most economists is the risk associated with a less benign international financial environment that would make it difficult for Argentina to continue to roll over maturing debt.

The other main risk is seen as that of a crisis in Brazil, which could also follow any sharp rise in world interest rates. While the direct risk is small—total exports to Brazil account for just 3 per cent of GDP—the risk to confidence could be significant, as demonstrated in 1995 when the direct links between the Argentine and Mexican economies were negligible.

However, today the financial system is in better shape to weather financial storms. The banking system is stronger. The central bank has organised a back-up line of credit with international banks worth more than \$6bn. Together with the banks' required holdings of international assets, some 30 per cent of all bank deposits are covered. In 1995, some \$8bn left the banks, 78 per cent of assets.

Most larger private banks are now owned by foreign banks, providing further pil-



Argentina's key figures

Area: 2,737,000 sq km
Population: 34.8 million (1995)
Official language: Spanish

Head of state: Carlos Menem
President since April 1995

Major towns & population (1991)

Buenos Aires (metropolitan area): 2,951,000
Córdoba: 1,179,000
Rosario: 1,076,000
Mendoza: 721,000
Greater Mendoza area: 721,000
La Plata: 548,000

	1996 Estimate	1997 Forecast
Total GDP (\$bn)	285.3	312.0
Real GDP growth (annual % change)	4.3	7.3
GDP per head (\$)	8,522	8,990
Inflation (annual % change in CPI)	0.1	1.5
Agricultural output (annual % change)	3.0	3.0
Industrial production (annual % change)	5.0	4.0
PSBR (% of GDP)	-0.9	-0.7
Money supply, M2 (annual % change)	17.0	8.5
Foreign exchange reserves (\$bn)	18.1	19.8
Debt service ratio (%)	44.3	52.0
Total foreign debt (% of GDP)	30.9	31.1
Current account balance (\$bn)	-4.1	-5.7
Merchandise exports (\$bn)	23.8	28.0
Merchandise imports (\$bn)	-22.2	-30.0
Trade balance (\$bn)	1.6	-2.0

Source: ECLAC, Banco y Asociados, Government of Argentina

lars of support.

The economy is also being closely monitored by the International Monetary Fund. A start is to be made soon on negotiating a new three-year programme with the IMF to come into effect at the beginning of next year. With the economy moving ahead well, the aim will be in part to use the programme to improve the low quality of government spending, say economy ministry officials.

As he enters his ninth year in office though, President Menem is not getting much credit for the economic changes he has fashioned. His popularity has fallen, leaving him trailing in the opinion polls to his Peronist rival Mr Eduardo Duhalde, governor of Buenos Aires province.

The most important reason is unemployment, which jumped from 10.3 per cent in May 1994 to 18.6 per cent a

year later. Partly because of a growing workforce and an inefficient labour market, the decline is not expected to be rapid. Unemployment is still likely to exceed 15 per cent by the year end.

As a result, the level of social protest in the country is greater than in any year since 1990. Mr Broda says the 1995 recession made it clear to some people that their losses from economic reform would be permanent, rather than temporary as they previously believed.

Although the nature of the export- and investment-led recovery suggests it can be sustained, it is the type of recovery that does not generate a quick "feel-good factor" among the population. Moreover, despite growth of 28 per cent from 1990 to 1996, the average real incomes of Argentines are only 2 per cent higher than they were in 1974.

Mr Menem, who changed

the constitution to make it possible for him to run again for office in 1995, has also been hurt by the corruption allegations that swirl daily around his government. In what opponents see as an irony, Mr Duhalde has cleverly turned the corruption issue to his own benefit.

The links emerging between government ministers and the postal entrepreneur, Mr Alfredo Yabrán, have filled the newspapers and last week led to the resignation of the justice minister, Mr Elias Jassan.

Mr Yabrán has denied allegations made in Congress by the former economy minister, Mr Domingo Cavallo, that he is at the centre of a "mafia" seeking to dominate the country's courier industry, which together with airport concessions would allow him to control movements of goods in and out of the country.

But if the press is doing its

job in bringing such important issues to public attention, there is usually little follow-through from the weakened institutions of state. The judiciary, dominated by Menem appointees, generates little public confidence.

According to Mr Luis Moreno Ocampo, a lawyer and a consultant on corruption issues, the judiciary is just one aspect of the matter. "Judges are like surgeons for the health of the population. They are important but they are just part of the problem," he says. "The whole legal culture of the country is very weak."

Despite such issues, the Peronists may still hold on to their majority in Congress after the mid-term elections in October. "The Peronists are going to win the next elections," says Mr Rosendo Fraga, a political analyst. The reasons, he says, are the divisions among the ruling

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party's opponents and the economic recovery.

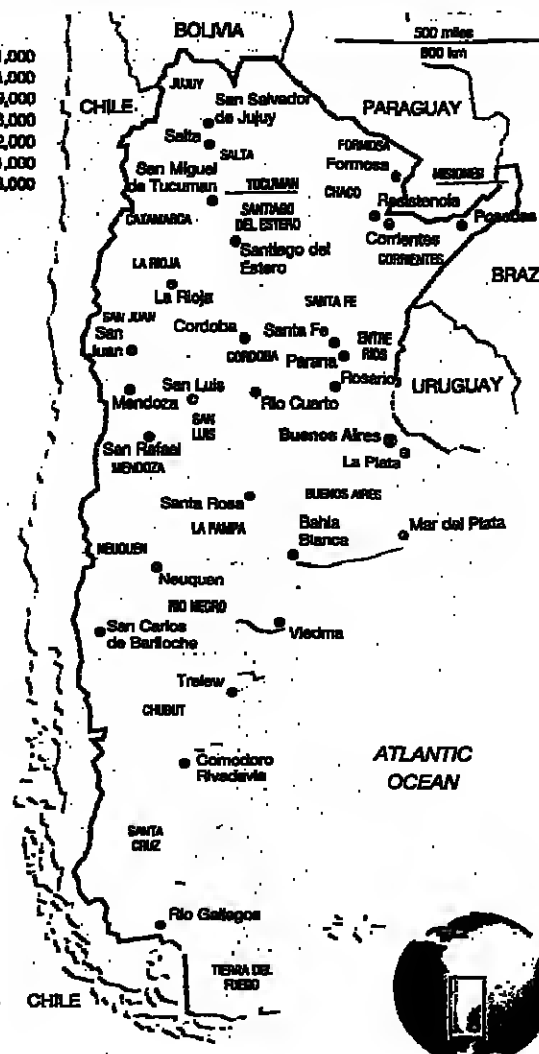
The main issue to be determined by this year's elections will therefore be how quickly power ebbs away from Mr Menem. With the Peronists' formidable political organisation, they will be hard to beat in the presidential elections for the year 2000, particularly by a divided opposition.

If Mr Menem, as now seems likely, fails to secure the right to stand for a third successive term, the question will be whether a candidate he favours, or Mr Duhalde, will stand on the Peronist ticket.

As yet, politics and corruption are not unsettling economic growth and the economic programme of the government remains unchallenged.

One of the two main issues of popular concern—unemployment—should decline in significance, if slowly, as the economy expands. However, the other—corruption—will not go away soon.

As Italy's post-war history has shown, countries with high levels of political corruption can enjoy economic success. But in most countries, a longer-term economic cost, often heavy, is extracted as the credibility of democracy and its institutions are undermined.



The Stock Market in Argentina



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As part of the important process of economic reforms that started in Argentina in the early 90's, the stock market has steadily grown reaching levels that may be compared to the record highs.

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2 ARGENTINA

THE ECONOMY • by Stephen Fidler

On the fast track to recovery

The economy is likely to be the fastest growing in Latin America this year

Argentina's recovery from the deep recession of 1995 has happened more rapidly than most economists believed possible. The economy shrank 4.6 per cent in that year as the ripples from Mexico's financial crisis hit Argentina harder than any other country apart from Mexico itself.

But after growth of some 4.3 per cent last year, the economy is likely to be the fastest growing in Latin America in 1997. According to Mr Miguel Angel Broda, who runs an economic consultancy in Buenos Aires, his most conservative estimate suggests a 7.3 per cent growth rate this year. In fact, growth could easily reach 8 per cent.

The speed of the recovery is testimony to the unexpected flexibility of the economy under the so-called convertibility plan, the currency board arrangement under which the peso is fixed to the dollar and each peso in circulation is backed by foreign exchange reserves.

Inflation is now negligible. Moreover, the deep structural changes to the economy in the early 1990s - including widespread privatisation and deregulation - appear to have improved its economic prospects into the medium term.

"The Argentine system has changed dramatically," said Mr Broda. He argues that Argentina has undergone three dramatic transformations in its recent history: the shift to democracy after the 1982 war with the UK over the Falkland Islands; the economic reforms introduced by the first administration of President Carlos Menem in the early 1990s after the hyperinflation of the late 1980s; and the "tequila" crisis in 1995 following Mexico's devaluation.

The survival of convertibility hugely increased its

credibility and changed the views of both consumers and producers about its durability, he said. Neither group now expects a devaluation and both are making production and consumption decisions accordingly.

There was a negative consequence for some, however. "The losers from this economic change thought it was transitory and now realise that it is permanent," said Mr Broda. This may partly explain the increased social protest in Argentina in the face of a growing economy.

Unemployment remains high. It jumped from 10.8 per cent in May 1994 to 18.6 per cent a year later. However, rapid growth should mean that the figure for May - to be published early this month - should have declined probably, say economists, to around 16.5 per cent. By year-end, it is expected to fall below 16 per cent, a significant fall but not enough perhaps to take unemployment off the political agenda.

Indeed, any "feel-good" feeling among the population is likely to be limited by the fact that the current recovery is being led by investment and exports rather than consumption. This year, the Broda consultancy expects 21 per cent growth in investment, compared with 8.3 per cent last year; consumption growth of 5.6 per cent versus 5.2; export growth of 10.1 per cent versus 6.3; and import growth of 18.4 per cent versus 15.9.

Against this backdrop, and without the government doing anything, 20 per cent growth is quite conceivable for the last three years of this government, says Mr Broda.

There are three widely-acknowledged risks that could send the economy off course. One is that the current outbreaks of social unrest become generalised, hurting confidence in the economic programme.

Of more concern to most economists are the risks associated with a tightening of international liquidity or a collapse in US markets

that would make it difficult for Argentina to continue to roll over maturing debt in the international markets.

The government is going to require some \$12bn-\$14bn of financing a year over the next few years, but this year's fund-raising effort is 70 per cent complete.

The demand for funds on behalf of the government is increased by a fiscal deficit expected again to approach some 2 per cent of gross domestic product this year. However, part of this has arisen because of the switch to private pension fund arrangements which has reduced the government's income while leaving its outgoings unchanged. Furthermore, while not falling as it should in a fast-growing economy, the deficit has stabilised since last year.

The other main risk is seen to be that of a crisis in Brazil, which could also follow from an international liquidity squeeze. There are two aspects to this: the direct economic risk caused by a big devaluation in Brazil and the impact on confidence of a crisis in Brazil.

The direct risk is very small. Despite the rapid growth in exports from Argentina over the past few years, it remains a relatively closed economy. Total exports account for about 9 per cent of GDP. Brazil currently takes 30 per cent of these exports - equivalent to some 3 per cent of Argentine GDP. If exports were to decline sharply by say a third, the direct effect on Argentine GDP would thus be 1 per cent. However, a large part of Argentina's exports to Brazil are commodities, including oil, for which there is an international market, albeit at a possibly slightly less favourable price.

The risk of a Brazil crisis is very difficult to gauge, as was demonstrated in 1995, when the direct links between the Argentine and Mexican economies were less significant than those between Argentina and Brazil.

Nonetheless, since 1995, some additional defences have emerged. The banking system is stronger. The central bank has built up a back-up secured line of credit with international banks worth more than \$6bn. This, together with the banks' liquidity requirements held in international assets, covers some 30 per cent of all bank deposits. In 1995, some \$8bn left the banks, 18 per cent of their assets.

Furthermore, there have been important measures to increase transparency about the financial state of the banks, improving credit risk information and large foreign investment in the banking system so that a majority of the largest privately-owned banks are now owned by foreign banks. As a result, if another financial storm comes, the system should be well placed to withstand it.

INTERNATIONAL RELATIONS • by Stephen Fidler

Important shifts in position

A new maturity has entered into dealings with the US and other Mercosur members

It was Mr Guido di Tella, the Argentine foreign minister, who once described his country's relations with the US as "carnal".

Soon after President Carlos Menem assumed office in 1996, he completely overturned Argentina's foreign policy. In a highly symbolic move, Argentina withdrew from the non-aligned movement.

In vote after vote in the UN, Argentina backed the US position - sometimes to the annoyance of its Latin American neighbours. Diplomatic relations with Britain, broken since the 1982 war over the Falkland Islands, were reopened. And Argentina signed a host of international treaties and the Argentine armed forces have been deployed in a series of UN engagements. The idea was to appear as a reliable member of the western coalition.

Soon, says Mr di Tella, Argentina will apply for membership of the Organisation for Economic Co-operation and Development, the Paris-based club of rich nations.

Since those early days, Argentina has carved a slightly more independent track, deviating occasionally from the US line including, for example, that regarding Cuba. Other differences have surfaced - in particular US criticism over Argentina's patents law. If relations are less than carnal now, says Mr di Tella, it is because Argentina's reliability as a partner has been established.

There has been another important

shift since 1989 in Argentina's position in the world, one brought about by the success - unexpected in many quarters - of which ties Argentina together with its neighbours, Brazil, Uruguay and Paraguay.

Now an imperfect customs union - imperfect because there is not yet free trade within the group and a common external tariff regime to imports from outside - Mercosur has been extended by free trade associations with Chile and Bolivia. Peru is negotiating a similar association, while the other Andean countries - Colombia, Venezuela and Ecuador - are soon expected to follow.

Although Mercosur has stirred some controversy over whether it is encouraging free trade or diverting it, the bloc has become an important element in the process of negotiating a free trade area within all the Americas by the year 2005. Leaders from all over the western hemisphere agreed to create a Free Trade Area of the Americas (FTAA) at a summit in Miami in December 1994. They are expected to advance the process when they meet again in Santiago, Chile, next year.

"We think (the FTAA) is very good for the year 2005, but Mercosur will continue to exist," said Mr di Tella. In the mean time, the task was to deepen Mercosur to cover services and areas such as labour and the law, he said.

This strengthened Mercosur would then be in a better position to negotiate trade accords with the members of the North American Free Trade Agreement - Mexico, Canada and the US - and the European Union. Agreement with the EU has proved difficult, unsurprisingly, because not all European countries want to open

markets for agricultural goods.

However, a revised EU budget by 1999 that would reduce subsidies to agriculture would provide a better backdrop for serious negotiations on this subject. Without better access for farm products, an agreement with the EU would not be worth while for Argentina.

"We want to be sure that we can export our products just as we allow capital goods to come to Argentina," said Mr Carlos Heibling, a foreign policy specialist in Buenos Aires.

One dispute that the Menem government has been unable to resolve concerns the Falkland Islands - the British-run islands in the South Atlantic known in Argentina as the Malvinas - over which Britain and Argentina fought a war in 1982.

In spite of the reopening of diplomatic relations with Britain, the UK remains one significant country which Mr Menem has not visited officially. Discussions over the Falklands - for example about fishing and prospecting for oil - have been conducted under a so-called umbrella, in which the sovereignty question is set aside.

Offshore oil exploration in Falkland waters has already begun after an agreement last year, while a bidding round is expected to begin within a year to explore in a so-called special zone which straddles the area between the disputed territorial waters around the Falklands and waters that are indisputably Argentine.

However, talks to secure long-term agreements on fishing have met with less success. Mr di Tella blames British action to impose a new fishing regime in South Georgia, disputed but uninhabited islands to the south of the Falklands.

The minister, who is this month scheduled to meet Britain's new foreign secretary, Mr Robin Cook, is quick to play down suggestions that he believes a new Labour party government in Britain is likely to change much. "We don't see any difference between New Labour and the Tories. One builds on what the other has done," he said.

One innovation in UK-Argentine relations was a meeting this year at the British foreign secretary's country residence at Chevening between delegations led by Mr di Tella and the then foreign secretary, Mr Malcolm Rifkind. Also in attendance were two elected councillors from the Falkland Islands.

Mr di Tella described the Chevening meeting as a "great step forward" that should be followed by further meetings of the same sort. British officials have said that the meeting followed strong signals from Argentina that it was willing to drop the sovereignty claim to the islands, but that any hopes these signals raised were quickly dashed at the meeting.

Asked about this, Mr di Tella answers cryptically: "If a lady says maybe, she may mean yes. But if a lady says yes, she is not a lady." However, there were "ingenious solutions" available that should be explored, he said.

Meanwhile, his plan is to continue attempts to reduce the islanders' distrust of Argentina. He is already thinking about what to send them for Christmas to follow up on his gift last year when he sent children on the Falkland Islands copies of Antoine de Saint-Exupéry's book *The Little Prince*. However, his advances, predictably, have been rejected by the islanders.

The shareholders of

Banco Francés del Río de la Plata

have sold their control interest to

Banco Bilbao Vizcaya

In a transaction valued at

\$ 375,000,000.-

The undersigned acted as financial adviser to the shareholders of Banco Francés del Río de la Plata.

MBA
Merchant Bankers Asociados
S.A. - Buenos Aires

October 1996

The shareholders of

Industrias Petroquímicas Argentinas S.A.

has sold 5% of the share capital of

Pollux S.A.

and its 21.234% participation in

Petroquímica Bahía Blanca S.A.

to

The Dow Chemical Company

for a total consideration of

\$ 225,000,000.-

The undersigned acted as financial adviser to Pollux and participated in the negotiation.

MBA
Merchant Bankers Asociados
S.A. - Buenos Aires

February 1998

The shareholders of

Sideco Americana S.A.

has sold a 50% of its direct and indirect interest in

Distribuidora de Gas del Centro S.A.
Distribuidora de Gas Cuyana S.A.

to

LGSENERGY

In a transaction valued at

\$ 140,000,000.-

The undersigned acted as financial adviser to Sideco Americana S.A. and assisted in the negotiation.

MBA
Merchant Bankers Asociados
S.A. - Buenos Aires

December 1996

The shareholders of

S.A. SAN MIGUEL

Initial Public Offering of

40,000,000

Class "B" Shares for

\$ 75,000,000.-

The undersigned acted as financial adviser to S.A. San Miguel and participated in the negotiation.

MBA
Merchant Bankers Asociados
S.A. - Buenos Aires

May 1997

The shareholders of

Banco Liniers Sudamericano

have sold a 51% interest of the bank through a capital increase

to

Bankers Trust

The undersigned acted as financial adviser to the bank and assisted in the negotiation.

MBA
Merchant Bankers Asociados
S.A. - Buenos Aires

January 1997

The shareholders of

la lácteo
La Lácteo S.A.

have sold 100% of the company to

Coragri S.A.
(a subsidiary of Grupo SOGISA S.A.)

The undersigned acted as financial adviser to the bank and assisted in the negotiation.

MBA
Merchant Bankers Asociados
S.A. - Buenos Aires

June 1997

MBA
Merchant Bankers Asociados
Asociada a
Salomon Brothers

MERCHANT BANKERS ASOCIADOS S.A.

Av. Alicia M. de Justo 140 - 1107 Buenos Aires - Tel. (541) 319 - 5800 Fax (541) 311-6370

صكنا من الامل

POLITICS • by Ken Warn

Mid-term polls cast shadow

But there is still a broad consensus about the fundamentals of economic policy

President Carlos Menem won re-election in May 1995 with almost 50 per cent of the vote, despite the social strains produced by the economic transformation unleashed in his first term. But now his popularity rating has dwindled to 18 per cent. Ahead of mid-term elections in October, his government appears increasingly buffeted by events.

Ministers have struggled to find a concerted response to the most intensive social protests since 1990, ranging from demonstrators in the provinces demanding jobs, to fasting teachers urging higher education budgets. Opinion polls show widespread economic pessimism and a pervasive sense of exclusion.

Clear differences between Mr Menem and Mr Eduardo Duhalde, the governor of Buenos Aires province and favourite to win the ruling Peronist party's presidential nomination in 1999, have added to the sense of drift. In addition, the government is relentlessly barred by the media over corruption.

Despite the constraints of an election year, several privatisations are being pushed through. But in the shadow of October's polls, other reform efforts have stalled. A cautious updating of labour legislation agreed behind closed doors by the government and unions in May infuriated employers and fell well short of the sweeping labour flexibility urged on Argentina by the International Monetary Fund.

However, even amid this array of troubles, there are powerful forces working in the government's favour ahead of the mid-term polls. "The Peronists will win in October, for two reasons," said Mr Rosendo Fraga, a political analyst. "The econ-



Menem: A bad defeat would deprive him of a hold on Congress and intensify divisions within his party

omy is growing at between 6 and 8 per cent, and the opposition remains divided."

Half the seats in the lower house of Congress, now under Peronist control, are at stake in October. Buenos Aires province, the country's most populous region, is the key battleground, where the result could have a strong bearing on the presidential race.

Mr Duhalde has played what could be a trump card by securing the top slot on the Peronist list of candidates in the province for his wife, Mrs Hilda "Chiche" Duhalde. She has not previously fulfilled any political role, other than as a loyal lieutenant to her husband. However, Mrs Duhalde heads a multi-million-dollar charitable organisation in the province, tightly organised at neighbourhood level, that opponents allege has

become a powerful engine of patronage.

The centre-left Frepaso coalition is fielding Mrs Graciela Fernández Meijide, also viewed as a possible contender for the presidency, at the head of its list. The Radicals, having declined to throw in their lot with Frepaso, are headed in the province by former president Mr Raúl Alfonsín, a veteran political campaigner, although as yet registering low ratings. With the opposition vote divided, Mrs Duhalde leads in the polls.

A strong win for her would give further impetus to Mr Duhalde's presidential ambitions. He would have the freedom to forge the political alliances necessary to secure the presidential nomination while Mrs Duhalde minds the shop in Buenos Aires province. The opposition is

successfully keeping unemployment and corruption at the top of the political agenda. But it has been unable to articulate any clear alternative economic strategy. When, in May, Mr Alfonsín suggested a possible departure from "convertibility", the currency board system which links the Argentine peso to the dollar, there was no echo even from his own party.

Stalling a march on the opposition, and seeking to build a fresh image with voters, Mr Duhalde has sought to cast himself as an opposition force working from within officialdom. Despite his origins within the Peronist party machine, which has a reputation for politics at its roughest, he has sought to adopt an activist stance on corruption.

Mr Duhalde has pushed for an early resolution of the

murder in January of Mr José Luis Cabezas, a photo-journalist, in a case which continues to dominate the headlines, and he has begun a purge of the notoriously corrupt provincial police. He has also maintained links with Mr Domingo Cavallo, the former economy minister. Mr Cavallo, who has broken completely with the president he once served, is running for Congress on a platform urging a clean-up of government and the maintenance of economic orthodoxy.

On the social front, where the government aims to brand unemployed protesters as "subversives," Mr and Mrs Duhalde offer a more emotive approach, echoing the concerns of the Church for those who have lost out in the country's economic transformation.

Much hangs on the outcome of the October poll. A bad defeat would undoubtedly weaken Mr Menem, depriving him of a hold on Congress and intensifying divisions within his party. It would take something approaching a landslide, highly unlikely according to the opinion polls, to re-

vive the prospect of Mr Menem running for a third term, a so-called re-election. A result between these extremes would allow Mr Duhalde to continue positioning himself for 1999.

The nomination is by no means tied up. Others are eager to step in should Mr Duhalde fail to last the course, notably Mr Carlos Reutemann. The former Formula 1 racing driver has no working class power base, the bedrock of Peronist support, but he has a "Mr Clean" image that goes down well with middle-class voters.

But whoever the Peronists choose in 1999 may well still be in the happy position of facing a divided opposition. And beneath the daily clamour, insults and allegations of Argentine politics, broad consensus about the fundamentals of economic policy remains unchallenged.

CORPORATE CULTURE • by Stephen Fidler and Ken Warn

Corruption still saps economic potential

Opinion polls say graft is the second-biggest problem, after unemployment

As the daily headlines in the Argentine newspapers amply demonstrate, the long-standing issue of corruption in government remains a powerful and important one.

Government is smaller now, thanks to privatisation, but it is not yet obvious that private sector behaviour has improved. Indeed, business practices among many companies remain questionable. "Menem has privatised corruption," says Mr Luis Moreno Ocampo, lawyer and anti-corruption consultant.

Journalists and others say it is common practice for companies to pay journalists to ensure favourable coverage of their organisations. Meanwhile, there are examples of managements misleading shareholders over issues such as the price paid for minor acquisitions.

Unlike government corruption, it is less clear that this is an issue of public policy. Stronger corporate governance and greater transparency in the publication of accounts would help. Similarly, where management is defrauding shareholders, cases could be resolved in the courts.

Argentina is nowhere near creating the kind of strong shareholder culture that has developed in the US, while the courts are widely seen as unreliable and many judges themselves open to bribes or political pressures.

One question is the extent to which the increasing economic integration of Argentina with the rest of the world has reduced the tendency towards corruption. Argentine companies listed in the US should, in theory anyway, be subject to greater scrutiny and be forced to reveal more to shareholders about their activities.

Foreign companies, increasingly large investors in Argentina, also have the potential to influence Argentina's business practices. US companies, for example, are forbidden by law to engage in corruption abroad. However, the extent to which they have influenced Argentine practice is debatable. Many companies pay fixers to resolve bureaucratic wrangles, some avoiding asking too closely what they get up to.

Every visiting US official presses home the message that corporate corruption eeps away at Argentina's economic potential. But ironically, Argentina's biggest single corporate corruption case involves the local office of IBM, which stands

At least some Argentine judges are seeking ways of recapturing lost respect

accused of arranging a bribe of up to \$37m to secure a \$249m contract with the state-owned Banco Nación.

A federal judge investigating the case has ordered the arrest of former IBM Argentina and Banco Nación officials, including the two organisation's former presidents, on bribery charges. IBM acknowledges management failures in its Argentina operation, but denies offering bribes.

The judge says he is determined to see the case through, although the decision whether to proceed rests with his superiors. If the case ever comes to trial it would send a powerful signal about the functioning of Argentine justice. Many other high-profile cases never get beyond the early stages and are quietly dropped.

Argentina may ultimately

be able to strengthen its justice system - after all, in the past two decades it has both secured democracy and opened its economy to the world. Judges were held in relatively high esteem in the early days of democracy and some at least among their number are seeking ways of recapturing that lost respect.

"Justice will change because judges will change, and they will change because of changes in the political context," says Mr Rosendo Fraga a political analyst. "Ultimately, judges will want to show that they are more independent."

But when crime and dishonesty is as pervasive as it is in Argentina, "strengthening the judiciary is not enough," says Mr Moreno Ocampo.

In an effort to improve business ethics, he is promoting a system of "integrity pacts," in which companies build into contracts a clause explicitly ruling out corrupt practices. They must also agree to open up their records and to denounce any attempted corruption during the contract tender or negotiation.

Information can also be a powerful tool. Simply collating and publishing information on the prices paid for supplies by public hospitals has shown wide price differentials for the same products, highlighting possible corruption, or at the very least inefficiencies, says Mr Moreno Ocampo.

Opinion polls show that voters believe corruption is Argentina's second-biggest problem, after unemployment. But much corruption is small-scale, typically involving a junior official or employee who requests a small payment or favour for easing the path of a negotiation.

The pervasive culture is one of "you scratch my back and I'll scratch yours." Corruption is mainly about ordinary people. "It doesn't usually mean coming up against the Mafia," said one analyst.

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Number of Substations: 27
Towers: 16,000
Number of Employees: 500

Shareholders' Distribution:

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Citelec is owned by: National Grid Finance B.V., Perez Companie Group, The Argentine Investment Company and Inter-Rio Holding Establishment

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Through its 450 Personalised Care Centres distributed all over the country, OSDE provides health care to more than 800,000 members.

Its health delivery network covers the whole Mercosur and the main health care centres in USA, Canada and Israel.

OSDE Foundation is well known for its academic gatherings dealing with scientific, economic and social subjects. Sponsored by The Financial Times, it organises, as from 1997, a series of international seminars aiming at the development and encouragement of debate among professionals and businessmen.

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مكتبة الأمل

4 ARGENTINA

BANKING • by Ken Warr

Foreign investors re-shape industry

The prospect of rapid growth in the sector has provoked a surge of investment

Banks have been among the last of Argentina's industries to begin restructuring. This tardiness has left a surplus of small, undercapitalised institutions offering inefficient and expensive services. Few banks have been in a position to make the investment in branches and technology needed to draw a wary public into the banking system.

However, competition has been intensifying in the battle for customers and a wave of foreign investment led by the Spanish has shaken up the industry.

In May, Spain's Banco Santander bought 35 per cent, and control, of Banco Rio for \$700m. It will merge Rio with its own Banco Santander Argentina to create one of the country's biggest private sector banks.

Banco Bilbao Vizcaya, also of Spain, aims to merge Banco Francés and Banco de Crédito Argentino, both of which it controls, into a single operator.

And at the end of May, HSBC Holdings of the UK bought outright the group headed by Banco Roberts for more than \$800m, intending to become one of the country's leading financial services providers.

The surge of investment

has left five out of six of the country's biggest private sector banks - in terms of deposits - either foreign or foreign-controlled. The only wholly Argentine institution left among the top three is Banco de Galicia, which has raised finance internationally to boost its branch network and stay competitive.

The lure is the prospect of rapid growth in one of Latin America's most under-banked countries. Despite having the region's highest per capita gross domestic product at more than \$8,700, Argentina's bank deposits are only about 19 per cent of GDP, against more than 40 per cent in neighbouring Chile.

Successive economic crises made savers avoid local banks in favour of placing money abroad, or simply holding cash. The unreliability of the telephone network also played a part in holding the sector back, according to Ms Débora Giorgi of economic consultancy Alpha. "But in five years the picture on inflation and communications has been transformed. Mix that with huge investment in banking, and the sector looks set for strong growth."

Although quibbling about the costs, the banks can barely conceal their glee at a government move to force companies to pay salaries through the banking system. The measure would bring a whole new class of customers, with the regular

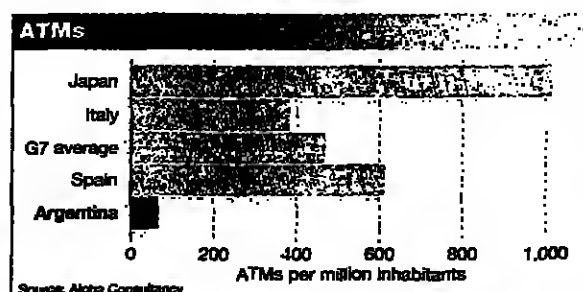
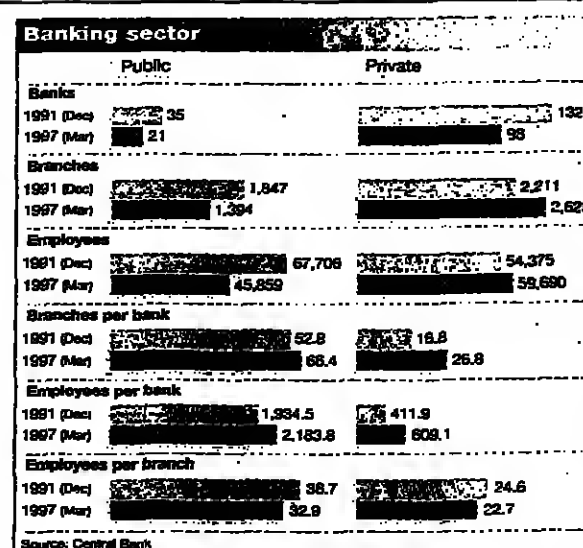
incomes required to service loans, through their doors. The privatisation of the post office, Encotasa, may also increase opportunities to market banking and financial services. Some of the bidders for the loss-making system are eyeing the post office's nationwide branch network as a possible way of bringing banking to the unconverted.

But the banks still need to sharpen up their act and cut the costs of services. "Our banks are still really small," said Mr Martín Redrado, chairman of the think-tank Fundación Capital. "They need more capital, better credit-risk analysis, and certainly better technology. It shows in the quality of their services."

The growing foreign presence also helps ease some of the fears lingering after the Tequila effect, the wave of financial instability which followed Mexico's surprise devaluation in December 1994.

The crisis tested the system to the limits. Some \$3bn, or 18 per cent of total deposits, fled within weeks. The central bank, like many others, was caught unawares by the scale of the impact of a crisis in distant Mexico.

But now it claims that the financial system is in much better shape to meet a renewed panic, whether sparked by devaluation in Brazil, a so-called Caipirinha or Samba effect, or a sudden loss of confidence in global



markets. After the Tequila crisis, weak or insolvent institutions were merged with stronger ones or wound up. At the end of last year, the central bank, which is limited by Argentina's currency board system in its ability to act as a lender of last resort, signed a \$6.1bn standby financing programme with 13 international banks to protect the system against another run.

This "repo" facility, originally backed solely by government securities, is being extended by allowing the use of mortgage assets as collateral. An additional \$600m of financing is already on offer. The aim is to maintain the facility at about 10 per cent of the system's asset base, central bank officials say.

Although leading Argentine banks managed to secure financing during the Tequila crisis, recent foreign investment means more banks have a ready source of funds should deposits take flight.

In further efforts to bolster the system, banks' liquidity requirements have been pro-

gressively increased and banking supervision stepped up. It seems to have paid off. Deposits, rising at about 20 per cent a year, have surpassed \$300bn. Credit growth is lagging at about 12 per cent, with little sign of any rapid growth in credit.

However, non-performing loans remain a problem. "Delinquency is still running at 13 per cent. But the bad record of state-owned banks takes the average up," said Mr Redrado.

The central bank is moving to improve loan quality. Unconstrained by any privacy legislation, it is expanding an already extensive database on bad loans, both corporate and individual. It sells the information to credit providers.

With total reserves of \$26bn, including the repo facility and banks' liquidity reserves, the central bank certainly has more ammunition to confront a crisis than before the Tequila. "We can't bail out the whole system," said one official. "But who can?"

PRIVATE EQUITY FINANCE • by Andrea Campbell

Carving out some profitable niches

Early successes have encouraged a flurry of funds to shop for investments

Drawn by Argentina's thirst for capital and the scarcity of institutional investors to slake it, US-led private equity funds are carving out profitable niches in many industrial sectors.

With Argentina seen as less risky than Brazil and more open fiscally than Chile, buy-outs of companies in agroindustry, services and energy are turning private equity funds into the new owners of Argentina's restructured economy. They were responsible for an estimated \$1bn of acquisitions last year alone.

Mr Juan Navarro, president and owner of the Excel Group, surpassed investors' expectations when he bought half a dozen consumer goods companies between January 1993 and January 1994 for \$17m. Leading regional companies which were suffering from under-invested brands, Mr Navarro proceeded to merge the companies and exploit synergies by selling real estate, streamlining production lines and changing distribution channels. One year later, he sold the company for \$95m to Cícor.

The Excel Group - the first Argentine-based private equity fund but backed by powerful US investors including the Chase Manhattan Bank, Rockefeller & Co, the Ford Foundation, and the Getty Family Trust - has invested a total of \$980m directly into Argentina since 1992, acquiring 18 companies with total sales of \$1.9bn.

The investments are spread over sectors predicted to experience heavy growth, including the Argentine franchise for Mastercard, health care, electricity privatisations and a \$440m leveraged buy-out of local supermarket chain Norte - at the

time the largest transaction in Argentine history.

"There is a big imbalance of capital here," says Mr Navarro. "Companies are starved. They need capital to restructure, to build highways, to recapitalise companies; and they need management."

Mr Navarro, 44, first recognised the potential for private equity in Argentina when he was asked to head up the venture capital wing of Citibank Argentina, launched in 1987. A pioneer on the Argentine private equity scene, Citicorp Equity Investment (CEI) was created to clean up bank balance sheets by converting outstanding loans into equity stakes.

Since then, CEI has outgrown its mother company with more than \$1bn in assets and holdings in the telecommunications sector, including a controlling stake in Telefonía Argentina as well as cellular telephony and cable television.

The initial success of CEI and Excel has since encouraged a flurry of other funds to shop for investments in Argentina, adding up to \$3bn in committed capital. The list of interested parties includes South American Private Equity Growth Fund, a fund sponsored by Westsphere Equity Investors, which recently acquired food and pharmaceutical interests, and the Argentina Venture Partners, headed by three former Excel analysts and energy and construction magnate Mr Santiago Solari.

Newbridge Latin America - attracted by the transport, retailing, banking and textile industries as well as \$2bn in annual private pension fund growth in Argentina - landed in Argentina a year ago and is behind the Continental Airlines bid for Argentina's flagship carrier, Aerolíneas Argentinas. Sponsored by the Texas Pacific Group, Franke & Co, and Richard Blum & Associates, which were behind the suc-

cessful turn-around of both Continental and American West Airlines, Newbridge has a total investment capacity of \$940m and has already begun spending.

In May, Newbridge bought the majority share of Alpargatos, a footwear manufacturer and Nike distributor in Argentina, for \$80m. The fund, which has also opened offices in São Paulo, Brazil, and Mexico City, also controls 50 per cent of Argentina's paging market and is in the middle of three more acquisitions, said Mr Rogelio Pagano, the Argentine managing partner.

"In the last three to four years, a lot of private equity funds have come into the market and at the same time more and more pension funds are going to be developed - which are a good exit for companies," said Mr Pagano, a former banking director at Deutsche Morgan Grenfell. "It's the right time for private equity in Argentina."

That is not to say there are no pitfalls. Heavy regulation in some sectors and a reluctance on the part of some family-owned industries to sell-out to such non-traditional buyers are obstacles to the ever-expanding role of private equity. But perhaps the biggest threat to the future of the business is private equity itself, said Mr Navarro.

As funds are being amassed by banks, multinational companies and private entrepreneurs, the pressure to invest may overwhelm business judgment - something that has happened in the region in the past.

"It's kind of scary to think who is going to be funded to execute these transactions," said Mr Navarro. "These funds have all this money and they will be forced to invest through somebody who has never done it before - and that is the danger."



Cash trucks in Buenos Aires: successive economic crises mean savers tend to avoid local banks

Galicia at a glance.

Banco de Galicia y Buenos Aires S.A.

Company Overview

Banco de Galicia is the largest private bank in Argentina's financial system in terms of assets / deposits and branch network size.

As an universal bank, Galicia provides a full range of financial services to individuals and corporate customers, both in the areas of commercial banking, investment banking and capital markets. It conducts significant banking activities overseas through its subsidiary Banco de Galicia y Buenos Aires (Uruguay) SAIFE, the largest private financial institution in Uruguay; its branch in New York; representative offices in Brazil, Chile and in the United Kingdom; and a vast correspondent banking network covering the world's major financial centers.

Founded in 1905, the Bank has been listed on the Buenos Aires Stock Exchange since 1907. Its stock is also traded on the National Association of Securities Dealers Automated Quotation (NASDAQ) stock market since June 1993. Galicia was the first Argentine bank to access the euro capital markets through its November 1991 debt issue. It was also the first Latin American bank to raise equity via an international public offering in the USA and Europe. In addition, it was the first Latin America issuer to successfully place a subordinated convertible bond in the international market in August 1994.

Selected Financial Information (*Millions of US\$)				
	Q3/1997 (*)	FY 1996	FY 1995	FY 1994
TOTAL ASSETS	9,310	7,770	5,551	5,093
LOANS	5,353	5,000	4,057	3,595
DEPOSITS	5,413	4,599	3,354	3,304
NEGOTIABLE OBLIGATIONS	693	767	662	441
SHAREHOLDERS' EQUITY	815	619	553	503

(*) 3rd Quarter Fiscal Year 1997

Figures have been adjusted for inflation up to Aug. 31st, 1995 and are expressed in constant prices as of Sept. 1st, 1995. Adjustments for inflation of Financial Statements was discontinued as of that date.

Network

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UNITED STATES OF AMERICA: New York Branch. Phone: (1-212) 906-3700 - Fax: (1-212) 906-3777.

BRAZIL: São Paulo Representative Office. Phone: (55-11) 210-0988 - Fax: (55-11) 813-0397.

CHILE: Santiago de Chile Representative Office. Phone/Fax: (56-2) 698-7876.

UNITED KINGDOM: London Representative Office. Phone: (44-171) 600-9393 - Fax: (44-171) 600-9292.

URUGUAY: Banco de Galicia y Buenos Aires (Uruguay) S.A.I.F.E. - Head Office. Phone: (59-82) 96-0011 - Fax: (59-82) 96-5524.

CAYMAN ISLANDS: Banco de Galicia (Cayman) Limited, Grand Cayman.

NUMBER OF BRANCHES AS OF 1997	
Buenos Aires (City)	74
Greater Buenos Aires	56
Rest of Argentina	77
Uruguay	5
United States of America	1
Total	213



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FINANCIAL INFRASTRUCTURE • by Ken Warr

Chronically under-developed

Pension funds took off quickly but other developments are lagging

For what was once a great trading nation, Argentina has a chronically under-developed financial sector, stunted after years of inward-looking policies and economic turmoil. However, the policy revolution initiated by President Carlos Menem's government in 1989 has brought rapid change.

One of the most spectacular developments has been the rise of the private pension funds, known as AFJPs. The funds, designed on the successful Chilean model, were created in 1994 after the state system collapsed into near-bankruptcy.

The private system had a difficult birth. "The AFJPs began very badly," says Ms Débora Giorgi, of the Alpha economic consultancy. "A lot of people were confused by the new rules and stayed in the state sector."

However, in the 15 months to May this year, total assets under management grew 130 per cent to \$6.6bn, equivalent to 2.3 per cent of gross domestic product. Santander Investment, in Buenos Aires,

forecasts that by the year-end funds under management will reach \$8.6bn. And by 2002 the AFJPs could be managing almost \$30bn, or about 7.5 per cent of GDP.

As in Chile, the funds are boosting the domestic savings rate and playing an increasing role in the stock market, which should gradually reduce the country's reliance on foreign capital. In April this year \$1.3bn, or 20 per cent of total funds, was held in equities.

The funds are allowed to invest in 30 of the companies listed on the Buenos Aires stock exchange. Recently they have been turning their attention away from the market giants such as YPF towards smaller companies. The 21 funds notched up an average rate of return of 22 per cent in their last financial year.

Membership is growing at a monthly rate of 1.1 per cent, amid fierce competition for customers and a high level of switching between funds. The government has expressed concern about the high commissions faced by new entrants and is looking at ways of making these charges less onerous, particularly for low earners.

Although the pension funds were quick to gain momentum, other financial sector developments are lag-

ging. "Mutual funds are in a very embryonic state," says Mr Pedro Batalla, of the International Finance Corporation, the World Bank's private sector affiliate. "The retail industry for individuals barely exists."

However, banks have started offering mutual fund products to their customers, and Fidelity, the biggest US mutual fund manager, opened a Buenos Aires office in June.

Mortgage business was another laggard. But financial stability and a fall in the cost of credit has brought fast growth to the tiny market. Outstanding loans for housing, totalling about \$6bn, are growing at about \$150m a month.

The privatisation, due to begin later this year, of Banco Hipotecario Nacional, the state-owned bank with almost 83 per cent of the mortgage market, is expected to give further impetus to the sector.

The central bank is working to standardise mortgage agreements, partly to allow the securitisation of mortgage assets. As the banking system grows, banks will need more capital and are expected to seek ways of unleashing their mortgage assets to raise finance.

The bigger banks will have little problem handling their

mortgage assets and issuing bonds on the back of them. But the IFC is trying to develop a mechanism for smaller banks to follow suit. A local institution called Argie Mae, after the US Federal National Mortgage Association (Fannie Mae), is being set up by local banks and the IFC to package and securitise mortgages from smaller institutions. The IFC in June approved a \$100m stand-by facility to allow Argie Mae to begin operations.

In other areas, Argentina is only just starting to put into place a modern financial infrastructure. Leasing, for example, was almost nonexistent because of legal constraints.

The inadequacies of the financial infrastructure have starved smaller companies of capital and hindered start-ups, making it harder for Argentina to tackle its high unemployment rate.

However, access to credit is slowly getting easier. Banks are becoming more willing to lend to smaller enterprises, although they usually demand guarantees from bigger companies. Venture capital is more readily available. But there is a long way to go. "Medium-term finance for medium-sized companies is still a problem," says Mr Batalla.

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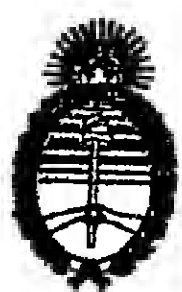
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Investment:

SWEDISH BANKING AND FINANCE

The sector has restructured and returned to profit, but foreign competition and absence from Emu pose new threats. **Greg McIvor** and **Christopher Brown-Humes** report

Rivals merge for a competitive edge

Sweden's bankers and financiers may feel more in need of a holiday than usual as they set off this week for their country cottages at the start of the traditional July summer break.

A blizzard of restructuring in the last six months has set pulses racing across the financial services sector, consuming the energy of executives and investors. As they peer into the future, few foresee much slackening of the consolidation trend. The beckoning challenge of a single European currency, and ever-increasing competition for business among banks and insurers, suggests pressure for rationalisation will remain intense.

Only a few years ago, in the early 1990s, obituary writers were out in force as Swedish banks staggered under the weight of massive losses. Today, the crisis has been left behind. Tough management medicine has streamlined the banks, transforming them into among the most profitable and cost-competitive in Europe. Balance sheets have been rehabilitated and profits last year hit record levels.

Symbolising the turnaround, Securum, the state "bad bank" created in 1992 to manage distressed assets of Nordbanken and the now-defunct Gota Bank, was wound up last week. It has recouped nearly SKr13bn through asset sales in one-third of the time and at half the cost to the taxpayer originally forecast. Indeed, the state stands to claw back almost all of the SKr65bn it expended to bail out the banking system in 1992 - if

dividends, privatisation revenues from Nordbanken and values of existing holdings are included.

Economic conditions have supported the banks' strong progress. A depreciation of the krona has boosted demand for investment capital, particularly from Sweden's big export-focused corporations, while low interest rates have also encouraged borrowing - reflected in a 4 per cent increase in house prices this year.

Nevertheless, overall growth across the banking market is anaemic. Interest margins are under constant pressure as banks and insurers thrust deeper into each other's territories. Meanwhile, increasing numbers of foreign banks are establishing operations in Sweden.

Foreign banks have, until now, gained only small market shares. This may change, however, as European monetary union approaches. Faced by strongly negative public opinion, Sweden's Social Democratic government has opted out of participation in Ecu's first wave. For the banks - and for Stockholm as a financial centre - this poses problems.

Most economists agree that staying out will confer a higher premium on the issuance of government bonds. Nor will Sweden be any more able to pursue looser fiscal policies outside the union than inside. On the contrary, says Mr Anders Nyren, a senior vice-president at Nordbanken. "We are even more dependent on adhering to the EMU convergence criteria if we stay out than if we go in."

ritory, Swedish financial institutions face growing competition from foreign rivals. A European-wide trend of integration and concentration of business in large financial centres is in progress. "Competition is going to increase with Emu, that is for sure. The euro will become the main invoicing currency for large companies and that will make it necessary for the banks to move into the continental arena," says a foreign banker in Stockholm.

Having pruned costs and seen credit losses drop to normal levels, Sweden's banks are turning to mergers and acquisitions to boost revenues and market shares. In little more than six months, the banking landscape has been transformed into a near-oligopoly. Sveriges Kreditbanken, the country's largest bank, has acquired Stashypotek, the leading mortgage lender. Swedbank and Föreningsbanken, two retail-based banks, have merged to form the country's second biggest bank, and Den Danske Bank of Denmark has purchased Östgöta Enskilda Bank, a regional bank - marking the first significant incursion by a foreign bank into the retail market.

This dizzying round of deals would have been capped by a merger between Skandinaviska Enskilda Banken and Nordbanken, the other two remaining big banks, had it not been for a failure to agree on ownership structures. But so substantial are the prospective synergy benefits that many analysts believe the two managements will eventu-



The stock exchange itself is at the centre of a radical restructuring of financial market infrastructure. Last month it launched a joint equities trading market with the Danish bourse, the first cross-border move of its kind in Europe and seen as a possible first step in the creation of a joint Nordic market embracing Norway and Finland. It is also entering a link with the OM Swedish derivatives exchange to create a combined market for equities and derivatives trading, although a planned merger between the two recently foundered on disunity over the proposed ownership structure.

Underpinning such ambitions is the rapid development of technology. Swedish banks are among the global leaders in areas such as telephone and Internet banking, reflecting a high level of personal computer penetration and high staff costs. Trygg Bank, Trygg-Hansa's niche bank, launched its Internet banking service in April. Some 16 per cent of its bank customers have already used it to nav their hills.

In this light, it is unsurprising that some question whether branches are an asset or a liability. "I think branches will continue to be an important contact point with clients, but they are being partly replaced by information technology," says Mr Jacob Wallenberg, new chief executive of Skandinaviska Enskilda Banken.

As technology develops, so the argument for rationalisation becomes more compelling. With frontiers being dismantled across Europe, Sweden's banks and other financial institutions are moving into exciting – and unsettling – times. No longer can they measure themselves merely against Swedish competitors; they increasingly must compete against large-scale international interests.

The level of structural manoeuvring already seen in 1997 demonstrates a strong degree of alertness to the challenges ahead. More will need to be done to remain competitive. The restructuring race is not yet won.

ally return to the negotiating table.

Certainly, Mr Lars-Eric Petersson, chief executive of Skandia, Sweden's largest insurance group, is in little doubt that more activity is pending. "I believe we will see more inter-bank mergers and mergers between insurers in the next two to three years," he says. "In the wave after that, we will have banks and insurers getting together both on a national and Nordic level."

This is looking ahead. Current reality is that while the banks set a scorching pace

in the restructuring race, insurers are still on their starting blocks. Skandia did try to take over Stadshypotek before being outbid by Handelsbanken, and Trygg-Hansa, the second-largest insurer, has been rebuffed in its attempt to acquire Wasa, a smaller competitor.

Nonetheless, both groups look exposed as the dividing line between banks and insurers blurs. The banks have been more successful growing their life assurance operations than the insurers have been in attracting customers to their banking

products. Niche banks launched by the insurers in the past three years have had some impact on pricing and distribution, but their growth is tapering off.

Mr. Irs Thunell, Trygg's chief executive, admits "the banks have been very successful with some insurance products" but emphasizes his company still managed to gain market share last year owing to rapid growth in the savings market. That growth is underlined by a sharp increase in the popularity of unit-linked funds, as savers have moved money

into products offering higher returns than low-interest rate bank deposit accounts.

This trend has created a strong rise in liquidity on the Stockholm stock exchange - a phenomenon which will be accentuated if the government allows big state pension funds to invest more in equities. Whether this will go ahead is uncertain because of political factors. The main conservative opposition Moderate party is opposing the initiative on the grounds that it would increase state ownership of Swedish companies.

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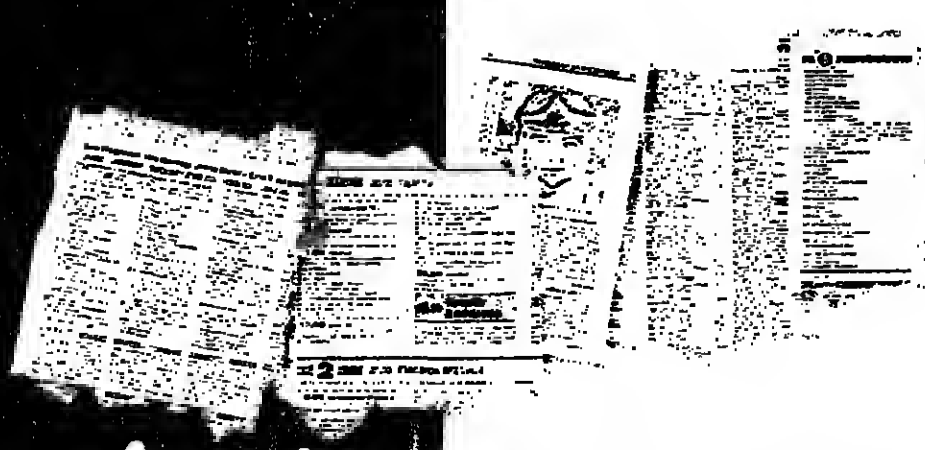
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Hand in hand with digital technology



It was said 25 years ago that all communication would take place electronically. Via networks of computers. We all know what happened. Electronics have revolutionized our daily lives. In that respect the researchers were right. Meanwhile the use of paper has increased. In copiers, faxes, and printers, paper is being used as never before.

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Direct marketing is entering new dimensions. And defending the positions of already established ones. It is now being said that digital technology will develop at the expense of paper. Home computers with multi-media, CD-ROM and Internet are on everybody's lips. Nevertheless, there is much to suggest that the world's consumption of paper will increase. By about 120 million tonnes over the next 15 years. For that, a further 250 new paper machines are required.

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2 SWEDISH BANKING AND FINANCE

THE ECONOMY • by Tim Burt

Balanced but unpopular

Fiscal control is working – but at the expense of traditional welfare planning

Per Johansson does not see much evidence of an economic turnaround in Sweden. The 19-year-old college graduate, who lives in one of the more leafy suburbs of Stockholm, has signed up for 10 months' national service at an Arctic military base "because there is nothing else for me to do".

The teenager would otherwise become one of the estimated 50,000 Swedes forecast to join the ranks of the unemployed this year – an increase likely to push the jobless total beyond 12 per cent in 1997. At about the time Mr Johansson is flying north to join the army, his father will be flying to join fellow Swedish engineers who have been relocated to the UK.

According to some economists, the Johanssens family upheaval reflects the changed economic circumstances forced on a country where the idea of full employment and steadily increasing inward investment has either disappeared or been seriously eroded.

It is an unhappy experience for the many Swedes who believe that being born in Scandinavia confers a right to generous welfare benefits and a virtual guarantee of work. Sadly for them, times have changed and Sweden – like other countries in western Europe – has endured recession, exchange rate volatility and an outflow of industrial investment.

That realisation has dented the popularity of the minority Social Democratic party government, which is grappling with the conflicting demands of financial markets advocating spending restraint and tax reform, and an electorate unhappy at the changes.

While public support for the SDP may have cooled, the centre-left government has rightly won acclaim for



Erik Asbrink. Praying for a shift in public opinion to his policies

Photo: Colin Beare

tackling the problems inherited from its Moderate party predecessors. Since returning to power in 1994, the Social Democrats have pursued a tight fiscal policy and curbed public spending in a bid to cut the government deficit and tame inflation.

The economy has shown significant signs of improvement. The government deficit has been cut from 12 per cent of GDP in 1993 to 2 per cent this year, with every prospect of breaking even in 1998 and a 2 per cent surplus in the years ahead. Inflation has been brought under control; it is forecast to exceed no more than 1.7 per cent this year and 1.5 per cent next. Economic growth, meanwhile, is projected at 2 to 3 per cent this year and 3.5 per cent in 1998.

Productivity is on the increase and export orders are relatively buoyant. Corporation tax is low by most European standards. And there are signs that the government may introduce tax breaks for small and medium-sized enterprises, while also addressing the anomalies of Sweden's wealth tax.

That relatively sunny outlook has been helped by interest rates that have

fallen from 11 to 6 per cent for five-year bond rates, while the independent Riksbank has cut the repo rate from 8 per cent at the beginning of last year to a little over 4 per cent – its lowest level in 30 years.

So far, so good. But many private sector economists suspect the SDP has embraced financial probity because it had no choice, and not because it has any genuine appetite for cutting spending in a country where the public sector still employs more than one-third of the workforce.

"The government may have balanced the public finances but it has done so in a way that is unbalancing the economy through low growth and high unemployment," according to Mr Per Magnus Wijkman, chief economist at the Federation of Swedish Industries.

His counterpart, Mr Jan Herin at the Confederation of Swedish Employers claims the SDP remains "more wedded to power than the economy", and fears a return to tax-and-spend policies ahead of the 1998 elections.

Mr Erik Asbrink, the minister of finance, rejects that

scenario. He says any budget surplus could be used for modest tax cuts and to reduce government debt in absolute terms. He denies opposition claims that the money will be used only to bolster local authority coffers and fund training programmes.

Mr Asbrink, however, may be forced into a rethink by SDP colleagues, many of whom believe the party has a duty to stem any increase in public sector job losses. While the economic prospects have clearly improved since 1993, his critics maintain that his ability to push through reforms have been hampered by the SDP's close ties to the unions, which are determined to oppose any relaxation of Sweden's rigid labour market.

The government has been further constrained by its alliance with the Centre party, which has demanded the progressive closure of the country's nuclear power plants as the price for its parliamentary support.

"The government is a hostage to the Centre party on nuclear energy and to the unions on labour," says Mr Nils Lundgren, chief economist at Nordbanken. "Cou-

pled with the lack of economic reform, that has proved a deterrent to investment and all we are seeing is jobless growth."

That view is shared at Svenska Handelsbanken, where the chief economist, Mr Carl Hamilton, fears that recent growth has enabled the government to avoid making structural changes to the welfare system, while also deferring a decision on joining the European single currency – a prospect treated with enormous scepticism by many Swedes.

"The failure to reform the labour market, the high-cost energy policy and lack of leadership on Emu [European economic and monetary union] all points to a government without economic credibility," says Mr Hamilton, a former Liberal party member of the Riksdag. In public, at least, Mr Asbrink and his government are not yet prepared to admit that Emu membership could cur Sweden's start-up economic cycle.

Government supporters, meanwhile, say it has gone much further than expected in bringing the economy under control and claim that structural reforms could not be contemplated until sound public finances were achieved.

Now that they have been, it is probably too late for reformist members of the SDP – including Mr Asbrink and the prime minister, Mr Göran Persson – to consider far-reaching changes to the tax and welfare system in the run up to next year's general election.

By the time Per Johansson returns from his national service next spring, the SDP hopes Sweden will still be enjoying the kind of economic growth and low inflation that should – in theory – stimulate job creation. If Johansson and his fellow voters are convinced, the SDP could be returned to power only to face a much more thorny problem – how to modernise an economy that still breeds public sector dependency and seems reluctant to embrace wholesale reform.

PROFILE Erik Asbrink, finance minister

Further surgery for improving patient

The Swedish minister of finance rests his chin on his hands and admits, rather gloomily, that his government's economic policies have done little to improve his popularity.

For Mr Erik Asbrink, the 30-year-old former civil servant in charge at the Finansdepartementet, is the man responsible for trying to wean Scandinavia's largest economy off its long-term addiction to high wage settlements and generous doses of government spending. And he knows further painful surgery is required before it can be declared fully fit.

Outlining his policy objectives, Mr Asbrink studiously ignores the large oil painting dominating his Stockholm office. It depicts a weary horse dragging a sledge through the snow.

The effort required to shift an economy labouring under the burden of an inflexible labour market and a costly welfare system is proving equally gruelling for the one-time research economist and central bank chairman.

"I am working for sound public finances and low inflation, while also addressing structural (economic) reforms," he says. "All of these measures are difficult, and many of them are unpopular."

But he and his predecessor, Mr Göran Persson – the current prime minister – have defied the scepticism of some economists and opposition politicians by restoring Sweden's public finances following the deep recession of 1991-93 and the ensuing financial crisis.

Tight fiscal policies and a curb on public spending has helped reduce the budget deficit from 12 per cent in 1993 to 2 per cent this year. And most economists now agree that Sweden should achieve a balanced budget in 1998

and a surplus beyond that.

That is very pleasing to Mr Asbrink, whose supporters also cite him as the architect of the 1990-91 tax reforms which, for the first time, began to reduce Sweden's onerous income tax levied. That showed, according to his aides, that he will not shrink difficult political decisions.

But his critics, among them the chief economists of Sweden's two largest employers organisations, claim those initial reforms were like climbing foothills compared with the mountains ahead for the country's minority Social Democratic government.

Mr Per Wijkman, chief economist at the Federation of Swedish Industries, says Mr Asbrink and his party have shied away from the twin challenges of liberalising the labour market and further reducing taxes and public sector spending.

"If these things are not addressed we will muddle through with a depreciating exchange rate, excessive wage settlements, and an increasing number of companies may move abroad," he adds. "The industrial base will be weakened and the public sector will no longer be affordable."

That doomday view is partially echoed by Mr Jan Herin, chief economist at the Confederation of Swedish Employers. He says Mr Asbrink has not fulfilled the hopes of a business community that expected him to champion their cause after quitting as managing director of Wasakronan, the state-owned property group, to become finance minister last year.

That is a little harsh. Mr Asbrink has probably moved as fast as the left-leaning Social Democratic party could tolerate. His instinct, one suspects, would be for

rather bolder changes to the welfare system and an open declaration in favour of European economic and monetary union (Emu).

Of course, Mr Asbrink himself is far too wary to not only defy the SDP's wait-and-see line on Emu, but would almost certainly compromise its chances at next year's general elections. Given the deep antipathy in Sweden towards the single currency, it could be political suicide to embrace it now.

Mr Asbrink, however, is enough of his own man to warn his countrymen not to blame Brussels for high unemployment and relatively modest growth. "People think wrongly that the requirements of meeting the convergence criteria have caused the pain of unemployment," he says. "That is a mistake."

He believes the government can begin to address those problems by considering tax breaks for small and medium-sized businesses to help stimulate investment, and thereby, job creation. This September's budget may also include measures to improve the supply of venture capital and encourage start-up entrepreneurs.

Critics claim this is just cosmetic surgery. But Mr Asbrink – who keeps a parachute in his office, a gift from his Wasakronan colleagues – does not accept that. He realises any economic reforms that threatened the Swedish electorate with a hard landing would be politically unacceptable.

"As minister of finance, what you regard as economically necessary must be made politically possible," he adds. "That sometimes leaves you with a narrow course to follow."

Tim Burt



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BANKING • by Greg McIvor

Streamlined survivors

Competitive pressures are rising, forcing rivals to work together

Rarely have the chairmen and chief executives of Sweden's big banks spent as much time in each other's company as during the past year or so.

As a wind of restructuring swept through the financial sector, banks and insurers have been searching their rivals for potential partners. "Everyone has been talking to everyone," says one chief executive.

A flurry of big deals have already taken place and the shakeout is set to continue as Sweden's financial institutions confront stiffening competition and sluggish growth in their core markets, and the looming challenge of European monetary union.

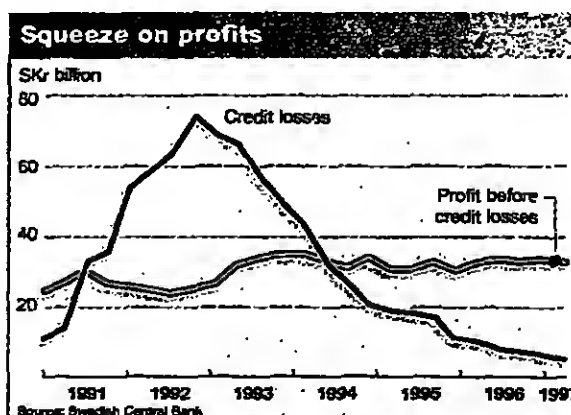
The tie-ups include some of the biggest seen in Swedish banking. First came the SKR23bn purchase early this year by Svenska Handelsbanken of Stadshypotek, the mortgage lender – a deal which entrenched Handelsbanken's position as the country's largest bank.

This was followed by the merger of Föreningsbanken, the former farmers' bank, with Swedbank, the commercial bank. The new entity, to be christened FöreningsSparbanken, leapfrogs Skandinaviska Enskilda Banken and Nordbanken as Sweden's second-largest bank.

Meanwhile, Den Danske Bank, Denmark's largest, bought Oestgöta Enskilda Bank, Sweden's sole remaining provincial bank.

Spurring this hum of activity is the vastly improved health of the banks following a deep financial crisis in the early 1990s. Then, massive loan losses brought the demise of one retail bank and obliged the state to shore up several others.

But the recovery from those difficulties has been strikingly robust. Credit losses have receded to about normal levels and Sweden's banks are now among the most profitable in Europe. Average return on equity among the six main banks



and mortgage lenders was 17 per cent last year.

A sharp drop in interest rates and a depreciation of the krona has driven the upswing, boosting the earnings of big exporters and buoying lending volumes. However, interest rates are now seen as having reached bottom, and little scope exists for further big falls in credit losses. In a market offering little overall organic growth, banks have looked to improve margins by pruning costs.

Crisis-induced efficiency drives at all the main banks have reduced workforces and raised productivity, helped by the introduction of new technology. But the impact of these measures is now slowing: hence the banks' desire for acquisitions to cut costs and boost profitability.

Only two banks – Nordbanken, which is 58 per cent owned by the state, and Skandinaviska Enskilda Banken, the financial cornerstone of the Wallenberg industrial empire – have stood outside the restructuring loop.

The two called off merger talks in February after they could not agree terms for a tie-up. Such are the potential synergies – some 18 per cent of combined earnings according to one banking analyst – that many believe a deal may yet happen.

SE-Banken has indicated a desire to focus more closely on its main corporate lending and trading operations. Cutting its exposure on the retail side – where it does not have a market-leading position – would seem logical. Spinning off retail operations to Nordbanken – a favoured solution among

analysts – would unleash large potential for stripping out costs and achieving operational synergies.

Both banks are keenly aware that competitive pressures are rising. Insurers have moved aggressively into the market by offering banking products through so-called "niche" banks. These have captured significant market shares by harnessing new technology such as internet and telephone banking.

In addition, foreign banks such as Citibank of the US, Banque Indosuez and Crédit Lyonnais, of France, and SBC Warburg, the UK-based investment bank, are present on the Swedish market.

Encouraged by financial deregulation in the late 1980s, they have challenged the domestic groups in corporate banking, although they have not seized as much market share as many observers predicted. Swedish banks still control up to 70 per cent of bond market trading, while their shares in corporate finance and asset management are higher.

"Swedish banks obviously have a very strong foothold. It has been more difficult to compete with them than many had believed," says Mr Peter Lindquist, treasury and capital markets analyst at HSBC Midland in Stockholm.

This is demonstrated by the domestic banks' attention to costs. They are today the most cost-effective in Europe, with an average cost/income ratio of 47 per cent, compared to a 62 per cent average elsewhere in Europe.

A streamlined operating base will be increasingly important as the banks con-

template the prospect of a European single currency, starting in 1999. Sweden has opted out of the first wave of European economic and monetary union (Emu) participation, a decision which some believe could blunt the banks' competitive edge.

Emu will bring the banks into closer direct competition with European banks, particularly in capital markets, where foreign currency and fixed income trading revenues are vulnerable to the advent of the euro. This is because foreign exchange revenues are likely to decrease with the abolition of a number of European currencies and bond liquidity may gravitate to euro-zone markets.

How will the banks meet the challenge? So far, restructuring has been domestically oriented. Mr Hubert Fromlet, chief economist at Swedbank, believes Swedish banks must try to become more regional in their thinking.

"We are too small to be big global players, but eastern Europe and Russia are right on our doorstep," he says. "Poland is today the second biggest emerging market for Swedish companies behind China, and is just south of our coast. This is a market which cannot be ignored."

Swedbank has recently bought stakes in an Estonian and a Polish bank.

There is an increasing trend for Nordic banks to move into each other's markets. Handelsbanken and SE-Banken both have limited operations in Norway, Denmark and Finland.

Some believe this development could lead to a Nordic banking merger, while others have flagged the prospect of joint ventures with European banks once monetary union takes off.

Ms Monica Kapoor, banking analyst at Fox-Pitt Kelton, the London brokerage, suggests that there may, in the longer term, be mergers between Swedish and other Nordic banks, saying this would provide "a better cultural" fit than a tie-up with a European bank.

Ms Kapoor does, however, add: "There is more room for domestic consolidation before we see Nordic consolidation."

سويديا من الامم

SWEDISH BANKING AND FINANCE 3

PENSIONS • by Christopher Brown-Humes

Overhaul to ease squeeze on funds

Benefits reform is likely to result in greater involvement by the private sector

Sweden is about to embark on the biggest shake-up of its pension system for nearly 40 years.

The reform will increase the private sector role in pensions, although the state role will remain dominant, much to the regret of some right-wing critics of the current system. There is also likely to be greater investment in equities to help fund pensions – not just by private sector providers, but by the big state funds.

Driving the overhaul is the perception that the current system is too generous and cannot be supported given an ageing population, longer life-spans, and the risk of low economic growth. Even if the economy grew at 2 per cent a year from now on, contributions would need to rise from their current levels to fund the same level of pay-outs.

At present, everyone receives a basic state pension and an earnings-related top-up, known as the ATP system. ATP pay-outs are based on the best 15 years of

a person's working life. It is a defined benefit, pay-as-you-go scheme, meaning those at work pay for those who have retired.

The new system will still be pay-as-you-go but, in an unusual combination, it will be based on the defined contribution concept. Every person will have an individual account on which their eventual pension will be based, but the money will not be physically present as it is with a normal savings account.

"People will have an entitlement or bond on future taxpayers," says Mr Olle Zettergren, a pensions specialist at the Swedish ministry of health and social affairs. Each year everyone will get a statement of account.

The reform envisages employers and employees each paying 9.25 per cent of gross wages into the scheme. The big concession towards individual and private sector involvement comes in the shape of the "premium reserve" which covers 2 percentage points of the 14.5 per cent total. People will be able to choose exactly how they want the premium reserve to be invested.

Analysts expect most of these investments to go into private rather than state schemes. Exactly how much



this will benefit quoted companies such as Skandia and Trygg-Hansa is unclear, although it is likely their fund management operations will expand substantially.

The proposed reforms are based on political consensus between five parties to reduce fears of reversals under different governments. But the spirit of compromise has not left everyone happy. For example, the right-wing Moderata party wanted a greater private sector role in the reform, and hopes that success for the premium reserve concept may lead to that part of the scheme being expanded in due course.

According to Mr Zettergren, the new scheme will save the state money if economic growth is less than 2 per cent a year – a likely prospect given the country's recent sluggish economic performance. But he stresses: "The reform is not designed to save money; it is designed to be sustainable during the ups and downs of the economy and to meet demographic change." If the

economy shrinks – or emigration increases or birth rates fall – pensions will be reduced.

Reforming a pensions system as comprehensively as this is a tortuous business, however. The proposals were first discussed in 1981 – even now, final agreement has not been reached and they are unlikely to be introduced before 2000. Crucially, the finance ministry has still to give its blessing. Some believe the ministry is worried that the new system may be more difficult to scale back in times of fiscal crisis than the current one because individuals will be able to see clearly what they have amassed in their pot.

The irony is that more and more Swedes are convinced that the state arrangements will fail to support them in their old age, and they fear further scaling down of benefits and/or the need for higher contributions. This is leading to more people taking out private pensions. "People think it's going to be more or less up to them to secure their retirement," says Mr Stefan Sundblom,

head of research at Swedbank.

In a separate development, the Social Democratic government is expected to propose this autumn a reform allowing some of the big state pension funds – the so-called AP Funds 1, 2 and 3 – to invest in equities, subject to clearly defined limits. At present, these funds, which manage about SEK500bn of assets, only invest in bonds and real estate – although AP Funds 4 and 5 already invest in equities.

"Research has shown that we can make more money over the long term if we invest in equities," says Mr Lennart Nilsson, president of the AP Funds 1, 2 and 3. But he says the proposal is controversial because it would increase ownership of Swedish business by the Swedish state and possibly lift institutional control at the expense of private individual involvement.

On the other hand, there are undoubtedly those who would support a change that would bring Swedish industry more under Swedish control at a time when foreign investors own 30 per cent of the shares of Swedish companies.

Clearly changes to the Swedish pension system are not going to please everyone, but most observers believe they will produce a more sustainable pension system than the current regime. "Overall it is a sensible reform, but it would have been more efficient if the private sector had become more involved and if people felt more involved in their own savings," says Mr Åke Gustafsson, an economist with Swedbank.

INSURANCE • by Christopher Brown-Humes

Big two have yet to reach the altar

Despite failed takeover bids, Skandia and Trygg-Hansa may still succumb

Given the wave of marriages sweeping Nordic financial services, Skandia and Trygg-Hansa, Sweden's two largest quoted insurers, are starting to stand out as spinsters.

Both have tried, and failed, to make significant acquisitions in the past year – Skandia with its attempt to buy Stadshypotek, Sweden's biggest mortgage bank, and Trygg with its bid to acquire Wassa, the mutual insurer. Skandia was outbid by Svenska Handelsbanken, and Trygg was decisively rebuffed by Wassa.

The attempted acquisitions suggest both companies have caught the prevalent merger fever. Neither rules out participating in the ongoing consolidation, although they insist they are pursuing perfectly viable strategies for organic growth. Indeed, efforts to boost efficiency have yielded handsome benefits in both cases and led to a significant rise in their shares.

Despite this, questions remain over whether going it alone is a viable option or whether both companies will inevitably – if not imminently – get caught up in the consolidation process around them.

Trygg, with a market capitalisation of about SEK13bn – less than half Skandia's – looks vulnerable to a possible takeover. After retrenching several years ago from a disastrous foray into the US market, it has retreated to the Nordic and Baltic markets and no longer seems to entertain expansionary ambitions outside those boundaries.

A year ago, Mr Lars Thunell, Trygg's chief executive, outlined three options for the group: to link up with another Nordic insurer, or a Swedish bank, or become,

eventually, a branch of one of the big international insurers. The recent bank consolidation, and the limited number of insurers to link up with, suggests the third option may now be more likely.

"I cannot see Trygg as anything other than a takeover candidate," says Mr Bob Yates, an insurance analyst at Fox-Pitt Kelton in London.

Mr Thunell says the three options are still long-term scenarios, but he insists the group has a credible strategic path forward in the meantime. He has successfully turned Trygg around after the US debacle, the evidence being healthy profits and a strong solvency margin. Key areas of focus now are the savings market, where the company is gaining market share, and information technology (IT). It is also making tentative moves into the Danish and Polish markets in areas where it feels it has an expertise it can exploit effectively.

"The more we grow our savings, the more we develop the IT side, the more valuable we will be to our owners," says Mr Thunell. A tacit acceptance that the insurer might merge or form a partnership with another group in the long run. But he is not ruling out an acquisition attempt of his own.

Both Trygg and Skandia are fighting it out in competitive markets, where their problems are aggravated by the maturity of their non-life businesses. They are focusing heavily on the faster-growing life and savings side, even though they are facing an increasing competitive challenge from banks in this area. Mr Thunell cites predictions of real growth in the savings market until the year 2005, driven by demographic change and reduced state provision.

For Skandia, failure to acquire Stadshypotek is the latest in a line of attempted tie-ups with other Nordic financial groups that have

come to nothing – for example, the company tried to buy Hafnia, the Danish insurer, earlier in the decade, and has in the past made little secret of its desire to strengthen its links with Försäkringskassan, the Finnish insurer.

In contrast with Trygg, Skandia retains a strong presence in markets outside Sweden, based on its fast-growing international life insurance operations and non-life ambitions, which are largely confined to the Nordic markets.

Its aim is to increase its share of the total Nordic life and non-life insurance market from 15 to 20 per cent, according to its new chief executive, Mr Lars-Eric Petersen. That will almost certainly require stronger operations in Denmark and Finland, where it remains weak by contrast with Sweden and Norway.

The group has committed to withdrawing from its Italian motor insurance business – where it has accumulated losses of about SEK1bn since the late 1980s – but says other non-life activities outside Sweden – including NIG in the UK – are meeting return targets.

One of the biggest issues for the company is what happens next with AFS, its highly-successful unit-linked life insurance business. This is a unit which has seen its premium income increase by an average 47 per cent annually over the last five years, and operating profits by an average of 98 per cent a year.

Many analysts anticipate at least a partial flotation of the business, which they see as the jewel in the crown of Skandia's portfolio. Mr Petersen remains noncommittal, stressing the priority for the moment remains growing the business and making it transparent to investors. "The question of whether Skandia should discuss a partial flotation of AFS is not going to come up within the next two or three years," he says.

SWEDEN AND EMU • by Christopher Brown-Humes

Provisions and sidelines

A jittery nation, technically prepared for monetary union, has stalled joining

Swedish coolness towards the European Union became clear last month when the executive committee of the Social Democratic (SDP) government ruled out joining the single currency at its planned start in 1999.

The decision was not surprising given the mood of the country and SDP splits on the issue, but it does complicate the planning of banks and business and will almost certainly increase costs.

The SDP said lack of public support for European economic and monetary union (Emu) and the shakiness of the project had dictated its wait-and-see attitude. There was some irony in the decision, given that recent economic austerity was partly

designed to ensure the country met the Maastricht criteria for Emu. Sweden does not have a formal opt-out on the project – unlike Denmark and the UK – but the country has always asserted the right of its own parliament to decide the issue.

When and whether Sweden joins will depend on a number of factors, but the most important will probably be the success of Emu itself, which is still not certain to go ahead in 1999. The public will vote on the issue, either through a formal general election or via a referendum. Mr Klas Eklund, chief economist at Skandinaviska Enskilda Banken, says: "Our main scenario is that Sweden joins Emu after the election in 2002 (Sweden has elections every four years and the next one is in September 1998). But there is a slight chance it will be before that if a major external event justified it."

In the meantime, the country is in no rush to join the exchange rate mechanism (ERM), the ante-chamber to Emu membership.

One obvious worry is that the financial markets will punish Sweden for staying outside the first wave, especially given its poor long-term record on inflation and the costs of supporting its generous welfare state. Mr Eklund believes, however, that the country's credibility has improved substantially over the last few years because it now has low inflation, a balanced budget, and plans to make the Riksbank, the central bank, more independent.

Even the bloated state debt is finally coming down. The general view of the business community is captured by Mr Stefan Ingves, deputy governor of the Riksbank, when he says: "We need to conduct policy in such a way that we meet the Maastricht

criteria regardless of whether we are in Emu or not."

The "not" scenario, though, is causing Swedish bankers and the business community considerable headaches. Indeed, many executives would rather have been part of the single currency from the outset. "Now we have to prepare ourselves for two systems, which increases costs," says the chief executive of one of the country's leading financial institutions.

All the banks expect their wholesale operations to be affected from the outset, because they will be offering their customers euro payment services, and they expect to trade interest-bearing instruments in the currency. Mr Per Jäderfors, the executive in charge of overall Emu planning at SE-Banken, says: "We need to handle a foreign currency as if it was a domestic currency because it will penetrate so many of our business operations in Sweden."

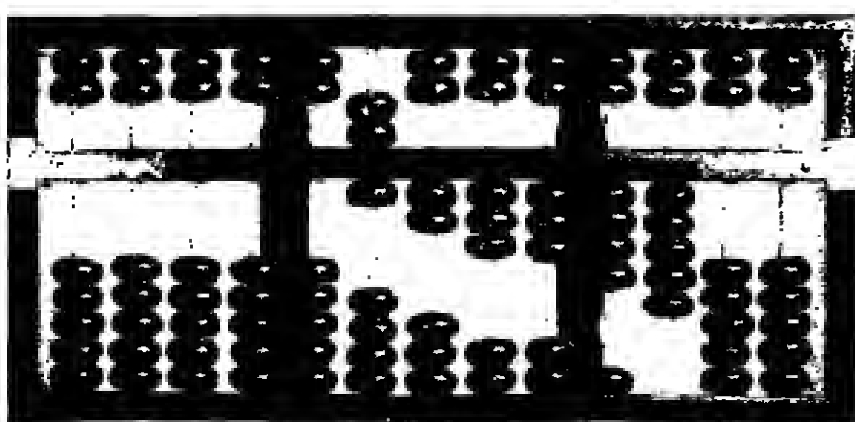
More intriguing is whether the banks will offer retail products, including pensions and long-term savings products, in euros before a Swedish entry. Mr Anders Nyren, executive vice-president of Nordbanken, says: "We will launch retail products in euro if that's what we feel our customers want." One Swedish mortgage institution is planning to launch euro-denominated mortgages in 1999, although it appears to be directed at the municipalities, rather than individuals in the first instance.

The question of access to intra-day liquidity within the Target payments system at the centre of the single currency is one that Swedish banks are starting to confront. SE-Banken believes it will be able to get round this problem because it has a wholly-owned subsidiary in Frankfurt – an entity incorporated in Germany, rather than a branch, so it should enjoy the same access to the market as German banks. Handelsbanken might also manage to circumvent the difficulty through its operations in Helsinki, providing Finland sticks to its ambition of joining Emu at the outset.

The Swedish banking association estimates euro-readiness will cost the banks about SEK2.5bn – much less than initial forecasts. The big banks, such as SE-Banken and Nordbanken, reckon they are facing a bill of about SEK500m each. About half of this relates to IT, the rest to information and education programmes, and upgrading or changing products. There may be some delayed expenses from not joining early, for example, automatic teller machines will not be changed as quickly.

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ECONOMICS • BANKING AND FINANCE

CAPITAL MARKETS • by Greg McIvor

The tensions of change

Restructuring Scandinavia's largest stock exchange will aid competition

The past month has been a busy one for Mr Bengt Ryden, president of the Stockholm stock exchange. Having narrowly failed to land an innovative merger with OM, the Swedish derivatives exchange operator, he then unveiled a joint equity trading market with the Danish bourse – the first tie-up of its kind among European stock exchanges.

Plans to restructure the fabric of Sweden's financial markets have been bubbling away for some time. In recent weeks they have come to the boil. Faced by an increasing flow of capital from small markets to Europe's big financial centres, Stockholm must increasingly compete on a wider European stage. This will be especially true when the planned European single currency is launched in 1999.

"There is no immediate pressure for us to act, but in the longer term it will be more and more difficult for the smaller exchanges to deliver the services which are demanded at competitive prices because they are too small," he says.

The tie-up with Copenhagen is an

attempt to address this. By merging their trading systems and creating a joint regulatory framework, the two bourses will form a joint equities trading market that will be Europe's sixth largest exchange, with a market value in excess of \$350m.

Both hope that by combining they will become more attractive to investors and better able to retain trading volumes in big domestic stocks with international listings.

For Stockholm, one such stock is Ericsson, the Swedish telecommunications group. It is the most traded share, accounting for 14 per cent of total volume last year. In recent years, though, an increasing proportion of trade in Ericsson has shifted outside Stockholm. The stock is traded on Nasdaq in the US, as well as being listed in London, Frankfurt, Paris and Zurich. Less than 40 per cent of Ericsson turnover now takes place in Stockholm.

"We don't have a *de facto* monopoly. We can lose trade in Ericsson every day," Mr Ryden says. Stockholm must be able to compete with the best exchanges in terms of cost and quality, he stresses. "It is more and more evident that market participants are comparing different exchanges."

Mindful of this, the bourse is gearing up to launch trading in euro in 1999. Although Sweden has declared it will not join the first batch of participants in monetary union, the

stock exchange authorities believe liquidity could be lost if Sweden does not adapt to the new challenges posed by the European economic and monetary union (Emu). The measure, aimed in particular at preserving turnover in the shares of Sweden's big international corporations, will give companies a choice of listing in krona or in euro.

Stockholm bourse executives would like to bolster the market's standing further by creating a pan-Nordic equities trading market, linking Norway and Helsinki. But when Stockholm offered to supply its new, upgraded system to all, only Copenhagen accepted. Oslo and Helsinki snubbed the invitation, fearing an integrated market would be dominated by Sweden, which represents close to 80 per cent of the combined market.

The difficulties of merging markets were further underlined by the collapse last month of the planned merger between the Stockholm bourse and OM, a listed company. This would have created a common market for equities and derivatives trading but was blocked by a worried minority of the bourse's shareholders.

A group of four banks with a 20 per cent stake in the bourse objected to the fact that the merged group would be a listed company in which the biggest shareholder would be Sweden's powerful Wallenberg

industrial empire through its large holding in OM.

Mr Ryden and Mr Per Larsson, OM's chief executive, are unabashed. "I don't think there is room in this small country for two full-service exchanges," Mr Ryden says. "If a full merger is not possible there are, of course, second-best alternatives."

What the alternatives are is not clear. In the meantime, other pressing issues are piling up. A change in Swedish wealth tax rules for shareholders has triggered an exodus of companies from the main A-list to the bourse's O, or unregistered, list. This is intended for smaller, growing companies but is exempt from wealth tax.

The wealth tax increase has saddened some large shareholders with heavy tax bills on their holdings. A spate of companies, led by fashion retailer Hennes & Mauritz, have moved to the O-list to protest. This would be fine but for the fact that many foreign institutions are barred from investing in companies without a main listing. Liquidity in the companies that have moved is therefore under threat.

At a time when the stock exchange is trying to polish its image, this development is unwelcome. Officials will hope that the government's promised effort to harmonise tax rules for the two lists will produce a commonsense solution for all.

PROFILE Jacob Wallenberg

Dynasty tightens its grip on SE-Banken

The elevation of Mr Jacob Wallenberg in April to the chief executive's seat at Skandinaviska Enskilda Banken, the Wallenberg family's financial flagship, was an occasion laden with symbolism.

Mr Wallenberg, aged 41 and son of the current family head, Mr Peter Wallenberg, becomes the fifth member of Sweden's most powerful industrial clan to run the bank.

Latterly, the Wallenbergs have used the boardroom rather than executive control to oversee a hulking corporate portfolio which boasts controlling stakes in companies such as ABB, the Swedish-Swiss engineering group, white goods maker Electrolux, and telecommunications group Ericsson.

But by securing Mr Wallenberg's promotion from SE-Banken's Enskilda corporate banking division, the family has taken a decisive grip on the bank at a crucial juncture in its development. SE-Banken has been



Jacob Wallenberg: Planning for the millennium

Photo: Ingrid Hammar

conspicuously absent from the wave of restructuring that has pulsed through the sector in recent months. Yet its reliance on low-margin corporate lending and trading operations make it arguably more exposed than any other of Sweden's big banks to mounting competition and the challenge of the planned European single currency.

Mr Björn Svedberg, Mr Wallenberg's predecessor, did hold merger talks with Nordbanken, SE-Banken's state-controlled rival, earlier this year. These negotiations ended inconclusively, however, when the parties failed to agree on proposed ownership structures.

Mr Wallenberg had been widely tipped as Mr Svedberg's natural successor and has been expected by industry observers to restart the stalled nuptials. However, Mr Wallenberg is keeping his options open. He declined to say if contacts had taken place with Nordbanken since he took over, and stresses he feels under no pressure to jump into any deal.

"We are not [to be] pushed. We have a good, solid market position in all the areas where we are present," he says. "I don't need to do anything at all. That has to be clear to anyone who looks at us."

It is not clear whether Mr Wallenberg would prefer the Nordbanken route or whether he might seek a tie-up with an insurer. Alternatively, there is the option of linking arms with another Nordic bank or even a European bank.

Whatever his thinking, he implies that any deal may have to wait at least until the end of the year. That is when a wide-ranging strategic review launched by him on taking over is due to be completed.

The exercise, being piloted by two top executives, will plot SE-Banken's course into the next millennium. Mr Wallenberg hints that when it comes the result could bring substantial changes to the bank's structure.

"It is difficult to be everything to everyone at the same time," he says. "What we have to do is focus on what we are good at and areas where we can deliver the highest quality products."

The bank's strongest market shares are in capital market activities, such as bond and equity trading, and in foreign exchange and international payments. In all these areas, it is the Swedish market leader.

Mr Wallenberg is keen to expand in these areas, as well as in the growing mutual fund market, where SE-Banken is number two. By contrast, he exudes little overt enthusiasm for mass market retail operations, where SE-Banken lags behind its three main rivals. SE-Banken is a "Jaguar producer rather than a Fiat producer", he says.

A sale of some or all of the retail operation – whether to Nordbanken or another bank – will be high on Mr Wallenberg's list of alternatives. For the moment, he is non-committal. But sooner rather than later he will need to show his hand.

Greg McIvor

Emu sidelines

Continued from Page 3

als are also gearing up for Emu. They are used to dealing in many currencies, so one more will present few problems. But they face other questions. It is expected that some companies with large daily turnover in their shares and big international shareholders may opt to be quoted in euro on the Stockholm stock exchange.

There is the broader question of whether they will also convert their balance sheets and profit and loss accounts into euro and pay dividends in the currency, although this is likely to require a change in current company law.

Some pundits believe Swedish business is better prepared technically for Emu than it is for the potential competitive impact from foreign interest. There is expectation, for example, that foreign banks will step up their challenge, not just in the corporate arena but in retail services as well.

Another worry is whether Sweden will use the breathing space gained by delayed entry to enact further economic reforms. For example, many economists believe it needs to make its labour market far more flexible if it is to avoid negative consequences from any eventual embracing of the single currency.

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